

AGENDA



For a meeting of the
COUNCIL
to be held on
MONDAY, 2 MARCH 2009
at
2.00 PM
in the
COUNCIL CHAMBER, COUNCIL OFFICES, ST. PETER'S HILL, GRANTHAM
Duncan Kerr, Chief Executive

Members of the Council are invited to attend the above meeting to consider the items of business listed below.

1. PUBLIC OPEN FORUM

The public open forum will commence at **2.00 p.m.** and the following formal business of the Council will commence at **2.30 p.m.** or whenever the public open forum ends, if earlier.

2. APOLOGIES FOR ABSENCE

3. DECLARATIONS OF INTEREST

Members are asked to declare any interests in matters for consideration at the meeting.

4. MINUTES OF THE ORDINARY MEETING HELD ON 22 JANUARY 2009.

(Enclosure)

5. COMMUNICATIONS (INCLUDING CHAIRMAN'S ENGAGEMENTS)

(Enclosure)



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6. DETERMINATION OF BUDGET 2009/10 AND INDICATIVE BUDGET 2010/11 AND 2011/12 AND APPROVAL OF PRIORITY PLANS

Report number CHFCS25 by the Assets & Resources portfolio holder (on behalf of the Cabinet):

(Enclosure)

PART A:

- **Revenue Estimates 2009/10 and indicative budget 2010/11 to 2011/12**
- **Fees and Charges**
- **Treasury Management Strategy**
- **Priority Theme Plans**

PART B: Council Tax setting

NOTE: Please can Members bring their budget books to the meeting.

7. SUSTAINABLE COMMUNITY STRATEGY

Report number POI134 by the Leader of the Council.

(Enclosure)

8. RECOMMENDATIONS FROM THE CONSTITUTION COMMITTEE

The Chairman of the Constitution Committee to submit recommendations from the committee arising from its meeting held on 20 February 2009.

(To Follow)

9. QUESTIONS ON NOTICE

To note the list of questions asked under Council procedure rule 11.1 as circulated at the start of the meeting and their reference to the relevant Policy Development Group.

10. ANY OTHER BUSINESS, WHICH THE CHAIRMAN, BY REASON OF SPECIAL CIRCUMSTANCES, DECIDES IS URGENT

PLEASE NOTE: Notice of Motion deadline for the annual Council meeting on 23 April 2009 is: 2pm Wednesday 8 April 2009.

MINUTES

COUNCIL

THURSDAY, 22 JANUARY 2009

2.00 PM



PRESENT

Councillor Mike Exton Chairman

Councillor Bob Adams
Councillor Ray Auger
Councillor Harrish Bisnauthsing
Councillor Pam Bosworth
Councillor Christine Brough
Councillor Robert Broughton
Councillor Paul Carpenter
Councillor Mrs Frances Cartwright
Councillor George Chivers
Councillor Michael Cook
Councillor Nick Craft
Councillor Alan Davidson
Councillor John Dawson
Councillor Mike Exton
Councillor Stuart Farrar
Councillor Mrs Joyce Gaffigan
Councillor John Harvey
Councillor Robert Hearmon
Councillor Bryan Helyar
Councillor Trevor Holmes
Councillor Mrs Maureen Jalili
Councillor Sam Jalili
Councillor Kenneth Joynson

Councillor Albert Victor Kerr
Councillor Jock Kerr
Councillor Peter Martin-Mayhew
Councillor Stuart McBride
Councillor Andrew Moore
Councillor Mrs. Linda Neal
Councillor John Nicholson
Councillor Alan Parkin
Councillor Bob Russell
Councillor Bob Sandall
Councillor Susan Sandall
Councillor Trevor Scott
Councillor Ian Selby
Councillor John Smith
Councillor Mrs Judy Smith
Councillor Mrs Maureen Spencer-Gregson O.B.E.
Councillor Peter Stephens
Councillor Jeffrey Thompson
Councillor Tom Webster
Councillor Graham Wheat
Councillor Mike Williams
Councillor Paul Wood
Councillor Raymond Wootten

OFFICERS

Chief Executive
Strategic Director (BA)
Monitoring Officer

OFFICERS

Principal Democracy Officer
Democratic Support Officer
Director Tenancy Services (Minute



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70. PUBLIC OPEN FORUM

[2:00 – 2:20pm]

Question 1 – From Mr Paul Cox

To Councillor Mrs Frances Cartwright

I write on behalf of the newly formed Elsea park Residents Committee. The Committee is independent of the Elsea park community Trust and made up of resident members who give their time on a voluntary basis.

Are the Council members fully aware of the extreme level of dissatisfaction voiced by residents of Elsea Park regarding the developers failure to fulfil the requirements detailed in the Section 106 agreement?

I understand that the Council within that agreement have a responsibility to "monitor" the contractual obligations as set out in the Section 106 document.

Therefore, in the light of the lack of progress over a significant period of time, what action does the Council propose to take to enforce the developer's obligations under the aforementioned agreement?

Reply from Councillor Mrs. Cartwright

Yes Mr Cox, you are quite right, SKDC does have a role with monitoring Section 106s, these are kept under constant review by the planning officers and our new Section 106 monitoring officer.

Mr Cox's Supplementary Question

I am aware there are trigger points depending on the level of occupancy, approximately 600 houses are occupied. A community centre should have been constructed at an occupancy level of 500. We were assured at a meeting with the developers that a planning application would be put in, but still we have heard nothing. We pay an annual fee to the trust and want something in return, can any

pressure be put on the developers.

Reply from Councillor Mrs Cartwright

I am pleased to report that a planning application has been submitted, it should go to committee in late February or March. We now have a S.106 monitoring officer in post, we try to negotiate with developers rather than use force. There have been a number of benefits deriving from S.106 contributions in Bourne, such as at Robert Manning School and for play areas, affordable housing, office accommodation plus a payment of £50,000 to the Elsea Park trust.

Question 2 – from Mrs Mary Patrick

To Councillor John Smith

Could you please tell me when Stamford Recreation Ground will be headed back to our local council.

Reply from Councillor John Smith

Stamford Town Council have written to SKDC requesting that they become the owners of the site, negotiations are being entered into regarding legal obligations and terms and conditions. Subject to these, agreement will be reached as soon as possible, although no date for completion can be given as yet.

Question 3 –From Mrs Mary Patrick

To Councillor Carpenter

Why is this Council letting my elderly tenants freeze in their homes? They are 80 to 96 years of age.

Reply from Councillor Carpenter

It is not the wish of this Council that tenants freeze in their homes, can you give me further details please.

Supplementary – Mrs Patrick

For two years they have been promised lagging in their lofts, at they moment they have one inch of dust and are freezing.

Reply from Councillor Carpenter

I am happy to have a meeting with Mrs Patrick to discuss this, but I need more information before I can give an answer.

Question 4 – From Mr J Butcher

To Councillor Mrs Neal, Leader of the Council

Many tenants of Edmonds Close, Stamford are complaining about problems in contacting South Kesteven District Council departments and/or secretaries from 2.00pm onwards on Fridays.

Reply from Councillor Mrs Neal

Thank you for your question, I was extremely concerned when I read it. I understand that this is in respect of the repairs service. We have initiated a "lean systems" review of this area. Telephone contact is vitally important and we have identified 15 recent calls from Edmonds Close, mostly on Tuesdays and Thursdays, in the last two months they have received over 5,000 calls. If you experience any future difficulties please call the managers responsible, John Murden and Tony Campbell, direct, or the Chief Executive (Duncan Kerr), Councillor Paul Carpenter or myself.

71. APOLOGIES FOR ABSENCE

Apologies were received from Councillors Miss Channell, Higgs, Howard, Mrs Radley, Stokes and Andrea Webster.

72. DECLARATIONS OF INTEREST

The following interests were declared:- Councillors Moore, M Jalili, and Harvey – personal and prejudicial interests in agenda item 13 (Notice of motion re Stamford Town Centre Partnership) and left the Chamber during its consideration

Councillors Bisnauthsing, Dawson, Exton, S Jalili, R Sandall and Mrs S Sandall – personal interests in relation to agenda item 13 (Notice of motion re Stamford Town Centre Partnership)

The Chief Executive declared an interest under Section 117 of the Local Government Act 1972 (as amended) in part of Agenda item 9 (Recommendations from the Constitution Committee) and left the Chamber during its consideration.

73. MINUTES OF THE ORDINARY MEETING HELD ON 30 OCTOBER 2008

The minutes of the meetings held on 30th October 2008 were signed as a correct record by the Chairman

74. COMMUNICATIONS (INCLUDING CHAIRMAN'S ENGAGEMENTS)

A list of the Chairman and Vice Chairman's engagements since the last council meeting had been circulated with the agenda.

75. FINANCIAL ISSUES FACING THE HOUSING REVENUE ACCOUNT DECISION:-

(1) To note the position of the housing revenue account and the financial issues it faces.

Council had before them report TSE33 of the Director of Tenancy Services on the key financial issues facing the Housing Revenue Account (HRA). Council also received a presentation on this matter; the purpose of the report and presentation were to raise Members awareness of these issues.

There were a number of financial issues facing the HRA in the short and medium term. These were:-

- Raising customer expectations
- Increasing negative subsidy payments to be paid to the Government
- Reducing expenditure levels
- Limitations on rent increases
- The potential implications of the results of the stock condition survey

These issues taken together resulted in the HRA being unsustainable in the medium term.

The S.151 Officer also explained the principle of rent convergence, by which the Government wished to bring local authority rents in line with registered social landlords rent levels.

Members expressed concerns over the negative subsidy which the Council had to pay to Central Government, whereas housing associations and private landlords were exempted from this arrangement. A national review on this was due in Spring 2009, but any changes would not be effective until 2011.

The issues contained in the report and presentation would be considered in greater depth by the Resources Policy Development Group.

After further discussion, the motion was duly proposed, seconded and carried.

76. TREASURY MANAGEMENT STRATEGY 2008-09

DECISION:- To approve the revised Treasury Management Strategy for 2008/9, as recommended by Cabinet on 5th January 2009.

Council had before them report CHFCS17 of the Corporate Head of Finance and Customer Services on the need to update the current Treasury Management Strategy for 2008/9, as required by the Local Government Act 2003 and on account of the uncertainty in the investment markets and the current financial climate. Authority was therefore sought to update the current 2008/9 strategy.

The Strategy needed to be amended to enable the S.151 Officer to take a more risk averse line in order to better manage the risk to the Council.

It was therefore proposed that the level of financial standing of an institution should be increased and the relevant criteria were set out in the report. The revised Strategy also set out the maximum amount that could be invested with one institution for both specified and non specified investments.

Whilst all investments placed after any approval of this strategy would comply with the updated specifications, there may be some current investments that fall outside these criteria. These would be closely monitored until maturity and subsequent re-investments would be in line with the current Strategy.

The motion was duly proposed, seconded and carried.

(Council adjourned for tea from 3.35-3.50pm)

77. PROGRESS ON DEVELOPING A SUSTAINABLE COMMUNITY STRATEGY AND LOCAL AREA AGREEMENT

DECISION:- 1. To note the proposed timetable for the development of the new Lincolnshire wide Sustainable Development Strategy; and

2. That the Leader of the Council report any views or suggestions that the Council agrees to make on the proposed themes and outcomes to the Lincolnshire Sustainable Community Strategy Board at its meeting on 27th January 2009.

Marcus Coleman, Assistant Chief Executive, Lincolnshire County Council, was welcomed to the meeting. Mr Coleman addressed the Council on why there was a need for a long term vision for the County, how it had been developed, its main themes and key community outcomes.

Council also had before them report POI30 of the Leader of the Council which provided an update on the progress being made by the Lincolnshire Assembly to develop this new county wide sustainable community strategy and the timetable set for its agreement.

The report set out the proposed themes of the strategy, a draft South Kesteven chapter produced for the South Kesteven Local Strategic Partnership and illustrated how the Councils recently agreed priorities (Council minute 50/08) and the Lincolnshire Local Area Agreement would both help contribute to its delivery.

The new Comprehensive Area Assessment (CAA) would come into effect in April 2009; this would test the effectiveness of how all local authorities in the County and the organisations they worked with help to improve the quality of life for the people who live and work in the County.

In response to a question, the Corporate Head Partnerships and Improvement confirmed that he would be happy to attend parish council meetings in order to discuss this matter further. It would also be considered by the Communities Policy Development Group.

After discussion, the motion was duly proposed, seconded and carried.

**78. RECOMMENDATIONS FROM THE CONSTITUTION COMMITTEE
DECISION:- To concur with the following amendments to the Constitution as follows:-**

1.To amend Part 3 of the Constitution to grant delegated authority to the Lead Professional Development Control to

enter into planning performance agreements on behalf of the Council as local planning authority;

2.That the following panels be established as set out below, their terms of reference to be as set out in minute 22 of the Constitution Committee dated 12th January 2009, to be politically balanced and with memberships of three per panel;

Chief Executive's Remuneration Panel:

Councillors Craft, Mrs Spencer – Gregson and M Williams

Chief Executive's Performance Panel:

Councillors Hearmon, Mrs Neal and Taylor

Chief Executive's Appeal Panel:

Councillors Carpenter, Farrar and Holmes

3.That in respect of the substitution arrangements for each panel listed at 2 above, "Leader" in the terms of reference for each panel be amended to "Leader of the relevant Group"

4.That the wording of the last bullet point in paragraph 136 of Part 5 of the Constitution (member/officer protocol) be amended to read

Formal complaints (ie those made in writing)concerning the Chief Executive should be referred to the Monitoring Officer and the Chair of the Performance Panel to determine the most appropriate procedure for their consideration.

5.That the wording on page 85 of the Constitution relating to the Chief Executive's appraisal panel (paragraphs 1 and 2) be deleted.

6.That changes to the Constitution following the recent changes of title at corporate head level and the services under their remit be approved and that the Monitoring Officer be delegated authority to amend the Constitution to reflect any future changes in job titles.

7.That in respect of the Governance and Audit Committee, Article 12 page 54.1 under (b) regulatory framework be amended to include:-

To monitor, review and amend as appropriate the council

approved Treasury Management Strategy during the course of the financial year.

(The Chief Executive left the Chamber during consideration of the minute leading to resolutions 2, 3 , 4 and 5 above, having previously declared an interest under Section 117 of the Local Government Act 1972.)

Council had before them the minutes of the Constitution Committee dated 12 January 2009 which contained a number of recommendations requiring Council approval.

Following considerable discussion the motions as indicated above were moved, seconded and carried

**79. DRAFT PROGRAMME OF COUNCIL, COMMITTEE AND OTHER MEETINGS 2009-2010 FOR CONSULTATION
DECISION:-**

To note the proposed draft Programme of meetings for 2009/10, which will be submitted to Annual Council for formal approval on 23rd April 2009;

Council had before them report DEM021 of the Democracy Services Manager on the draft Calendar of Council and Committee meetings for 2009/10. It was noted that the Cabinet meeting scheduled for 7th September 2009 had been omitted from the calendar in error. The Calendar was essentially for information at this stage and would be submitted to Annual Council on 23rd April 2009 for approval.

The motion was duly proposed, seconded and carried.

During the course of the above debate, the Council, having sat for three hours, voted to continue with the meeting.

80. LEADER'S REPORT ON AN URGENT NON KEY DECISION

The report numbered CAB010 by the Leader of the Council was noted.

81. QUESTIONS ON NOTICE

There was one question on notice, from Councillor Mike Williams, which would be referred to the appropriate policy development group (Resources PDG).

82. NOTICE OF MOTION GIVEN UNDER COUNCIL PROCEDURE

RULE 12:

DECISION:- THAT COUNCIL NEITHER APPROVES NOR REJECTS THE MOTION

Council had before it the following Motion, notice of which had been given by Councillor R Sandall:-

This Council urges the Cabinet to withdraw its financial and personnel support to Stamford Town Partnership and approve two new lines of communication:

South Kesteven District Council in partnership with Stamford Town Council; and

Stamford Town Council in partnership with minority groups in Stamford through its Development Committee.

Councillor Brough, in declaring a personal interest in this item, apologised to the Council for not having previously declared it under minute 72.

Councillors Moore, Harvey and M Jalili, having previously declared personal and prejudicial items in this item under minute 72, left the Chamber during its consideration.

Councillor R Sandall introduced the motion and urged Council to support it. Following a lively debate it was moved and seconded that the motion be approved. A vote was taken to support the motion, the result of which was

For 21

Against 21

Abstain 1

The Chairman declined to exercise his casting vote, Council therefore neither supported nor rejected the motion before them.

Following the vote, the leader indicated that she was happy for this matter to be referred back to Cabinet for consideration.

83. CLOSE OF MEETING

The meeting closed at 5.45pm.

Agenda Item 5

Chairman's Civic Engagements 22.1.09 to 2.3.09				
23.1.09	ME125A	West Deeping PC Presentation of Plaque	West Deeping	Own
25.1.09	ME118	Lord Lieutenant of Lincolnshire The Women's Land Army and Timber Corps – Celebration of Awards	Lincoln Cathedral	Chauffeur
30.1.09	ME109	Showmen's Guild Annual Civic Luncheon	Selston, Nottingham	Chauffeur
31.1.09	ME125A	Stamford Town Council Georgian Walk & Regalia tour	Stamford and the Town Hall	Own
31.1.09	ME125	East-Northants District Council The Incredible Dr. Busker	Barnwell Village Hall, Northamptonshire	Own
6-8/2.09	ME131	Rotary Club of Grantham Swimarathon	Meres Leisure Centre, Grantham	Own
6.2.09	ME130	North Kesteven. D.C. Charity Band Concert	Civic Suite North Kesteven District Council Offices	Chauffeur
7.2.09	ME127	Sleaford T.C. Charity Music Evening	St. Denys Church, Market Place, Sleaford	Chauffeur
8.2.08	ME133A	Rotary Club of Grantham Swimarathon	Meres Leisure Centre	Own
14.2.09	ME129	Boston Borough Council, Valentine Ball	Assembly Rooms Boston	Chauffeur
20.2.09	ME138	Market Deeping T.C. Deepings Gang Show	Deepings School	Yes
27.2.09	ME128	Bourne Town Council Civic Dinner	Bourne Corn Exchange	Chauffeur
28.2.09	ME132A	Sleaford T.C. Charity Concert Evening	The Source, Riverside Church, Southgate, Sleaford	Chauffeur

REPORT OF: PORFOLIO HOLDER FOR RESOURCES AND ASSETS (ON BEHALF OF CABINET)

REPORT NO.: CHFCS25

DATE: 2nd March 2009

TITLE:	BUDGET 2009/10 and indicative budget for 2010/11 and 2011/12 – Part A <ul style="list-style-type: none"> Revenue Estimates 2009/10 and indicative budget 2010/11 to 2011/12 Capital Estimates 2009/10 to 2011/2012 Fees and Charges Treasury Management Strategy Priority Theme Plans Council Tax Setting – Part B	
FORWARD PLAN ITEM:	Yes	
DATE WHEN FIRST APPEARED IN FORWARD PLAN:	November 2008	
KEY DECISION OR POLICY FRAMEWORK PROPOSAL:		
COUNCIL AIMS/ PORTFOLIO HOLDER NAME AND DESIGNATION:	Cllr Mrs Maureen Spencer-Gregson O.B.E. Resources and Assets Portfolio Holder	
CORPORATE PRIORITY:	Quality Organisation Quality Living Customer First Good for Business	
INITIAL IMPACT ASSESSMENT:	Carried out and appended to the report:	Full impact assessment required:
Equality and Diversity	Yes	No
Crime and Disorder	N/A	
Risk	Included in the report	
Climate Change	N/A	
Health and Safety	N/A	
Data Quality	Data extracted from financial ledger system	
FREEDOM OF INFORMATION ACT:	This report is publicly available via the Local Democracy link on the Council's website: www.southkesteven.gov.uk	
BACKGROUND PAPERS:	CHFR116, CHFCS04, CHFCS14, CHFCS15	

1. Introduction

The purpose of this report is to present the Budget proposals for 2009/10 in relation to:

- Revenue and Capital Expenditure together with the potential use of reserves
- Proposals regarding the setting of the Council Tax
- The Treasury Management Strategy for the Council
- The level of fees and charges,
- Providing advice to Councillors on the robustness of the Budget proposals and adequacy of balances and reserves as required by the Local Government Act 2003.

Part A of this report deals with the budget proposals for South Kesteven District Council for the financial year 2009/10 for both revenue and capital expenditure together with indicative budgets 2010/11 and 2011/12. Part B of this report deals with the setting of Council Tax for 2009/10 in accordance with the relevant statutory requirements.

PART A

2. Recommendations

At its meeting on 9 February 2009 the Cabinet made the following recommendations to Council. It is recommended that Council:

General Fund Revenue Estimate

- a. set a General Fund budget requirement of £16.171M for 2009/10 and an indicative target of £16.581M for 2010/11 and £16.592M for 2011/12 (inclusive of special expenses)
- b. set a Council Tax increase of 3.5% for 2009/10 (excluding special expenses and parish precepts) which equates to an average increase of 3.45% when including special expenses for comparative purposes.
- c. approve the original base estimate for 2009/10: and indicative base estimates for 2010/11 and 2011/12 as detailed in the summary at Appendix A page 1;
- d. approve the Treasury Management Strategy provided at Appendix B;
- e. approve increases in Fees and Charges for 2009/10 (in accordance with the Council's Fees and Charges Strategy) as set out in Appendix C
- f. approve the Revenue and Capital Reserves statement contained at Appendix A page 8
- g. require the fundamental review of services where the projected income levels show a continued reduction to ensure the allocated resources are proportionally aligned.
- h. approve the setting of cash releasing efficiency targets for each corporate head area in order for the Council to achieve its overall efficiency target
- i. approve the priority theme plans as detailed at Appendix D
- j. approve the introduction of MOT testing for taxis, motorcycles and larger vehicles (up to 3.5 tonnes)
- k. approve the cessation of play schemes with effect from 1 April 2009
- l. approve the use of the Housing and Planning Delivery Grant in respect of the works associated with the Local Development Framework
- m. approve the creation of a Community Response Fund

Capital Programme

- n. approve the Capital Programme for 2009/10 and indicative programme for 2010/11 to 2011/12 detailed at Appendix A page 9-12
- o. authorise the funding proposals subject to an annual review of the financing options by the Corporate Head of Finance and Customer Services, in consultation with the Portfolio Holder, during the preparation of the Statement of Accounts to optimise the use of Council resources.
- p. approve the setting of cash releasing efficiency target in respect of the Capital programme

Housing Revenue Account (HRA)

- q. set dwelling rent increases in accordance with Government guideline rent, but with a cap on individual rent increases of no more than 7%, providing an average rent of £62.61 (and an average rental increase of 6.04%)
- r. set an increase in garage rents of 5.5%
- s. increase service charges by 5.0% (retail price index September 2008)
- t. approve a policy of a target HRA working balance of £5M
- u. approve the policy of achieving a breakeven Housing Revenue Account by the financial year 2011/12 and to ensure all years, thereafter, achieve a breakeven position.
- v. approve the Housing Revenue Account for the year 2009/10 and indicative years 2010/11 and 2011/12 shown at Appendix A page 13
- w. approve the setting of cash releasing efficiency target in respect of the Housing Revenue Account

3. Background

- 3.1 The 2009/10 Budget and indicative budgets for 2010/11 to 2011/12 have been drawn up to take account of the Council's various strategies, policies and the financial context, in particular:
 - The Corporate Plan
 - The Council's priority themes
 - The Medium Term Financial Plan (MTFP)
 - Service Strategies and Plans
 - The economic downturn
 - The 2008/09 forecasting outturn
- 3.2 The Budget Book now includes the previous year's outturn position and continues to be presented based on corporate themes allocated to individual Corporate Heads to reflect responsibilities within the Council's officer structure. There have been minor changes to reflect redistribution of service responsibilities which have occurred during 2008/09.

4 Accounting Requirements and external factors affecting the budget

4.1 Capital Charges

Where services benefit from the use of assets, the revenue expenditure includes a charge for the use of the capital in line with standard accounting practices. There is corresponding credit shown in the General Fund summary (Appendix A page 1). A rolling programme of valuations is undertaken by the valuer to the Council to keep the asset register up to date. Any change in the use of assets, or revised valuation,

or additional capital expenditure will affect the capital charge made to the revenue budget.

4.2 Prudential Code

The Council complies with the Prudential Code for controlling Local Government Capital Finance. The key objectives of the code are to ensure that:

- Capital Investment Plans are affordable, prudent and sustainable
- All external borrowings and other long term liabilities are within prudent and sustainable levels
- Treasury Management decisions are taken in accordance with good practice and in a manner that supports prudence, affordability and sustainability
- The Local Authority is accountable for decisions made
- It supports local strategic planning, local asset management planning and proper option appraisal.

The Council's current financial planning systems demonstrate the affordability of the Capital Programme and the 2009/10 estimates have been prepared in the context of these plans and controls.

The Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2008 requires local authorities to amend previous accounting entry in respect of the increasing of the revenue provision. The regulation enables the Authority to increase the revenue balances by the amount known as 'adjustment A'. This adjustment will be undertaken as part of the closure of the accounts for 2008/09 and the effect of the transaction will be reported at that time.

4.3 Integrated Service and Financial Planning

Service planning has focussed on linking the proposals for service delivery to the Council's vision and priority themes as well as the wider Lincolnshire Sustainable Community Strategy and Local Area Agreement. Priority theme plans have been produced in order that clear actions and identifiable outcomes can be measured. These are attached at Appendix D and are recommended for approval by Council.

Service planning has also had regard to the efficiency agenda, an assessment of the service development needs, performance indicators and an overall assessment of potential risks.

There have been a series of budget briefing and planning meetings involving Cabinet and Strategic Management Team, Management Team and service managers. In addition, policy development work has been undertaken by a working group of the Resources Policy Development Group, one specific area covered by this group is a review of the options for fees and charges which is referred to later in the report.

4.4 Efficiency Agenda

The recent review of local government funding (CSR07) identified an on-going efficiency target of 3% per annum for each of the three years within the spending review. This target has been identified under the national indicator NI 179 which is defined as 'the value for money – total net value of on-going cash releasing value for money gains that have impacted since the start of the 2008/09 financial year'. Within the Local Area Agreement (LAA) delivery plan, the priority of improving services across Lincolnshire authorities in order to provide value for money has been agreed. Each authority has agreed to contribute towards this overall priority

and deliver value for money savings over the three year period. This will be achieved through a number of initiatives including shared services, review of business processes and sharing best practice. In order to ensure the Council meets its obligations under NI179 efficiency targets have been identified for each corporate area (including capital and the HRA) and during the course of the year regular monitoring will be undertaken against the efficiency action plan in order to track progress with the overall target. The targets are shown in the table below:

General Fund	2009/10 £'000	2010/11 (indicative) £'000	2011/12 (indicative) £'000
Resources and Organisational Development	30	30	31
Finance and Customer Services	50	52	53
Healthy Environment	121	125	129
Partnerships & Organisational Improvement	64	66	68
Sustainable Communities	59	61	64
General Fund Total	324	334	345
Housing Revenue Account Total	217	224	231
Capital Total	279	288	297
Overall Total	820	846	873

All service budgets include a workforce efficiency target for each service area (totalling £251K in 2009/10) in order to ensure the staffing resource is efficiently managed and ensure there is the opportunity to challenge vacancies that arise in services. This is now shown at service level rather than an overall target.

Zero based budgeting has also been introduced into the budget setting process for the first time. The concept of this approach is to build budgets from a zero base position and fundamentally challenge the resource levels necessary for service delivery. This approach was targeted at services that have historically either under spent or over spent. This approach has identified savings of approximately £150K and the approach will be applied more widely for the budget setting process next year.

4.5 National Settlement and Three Year Budget Planning

The Secretary of State for Communities and Local Government has introduced three year settlements which has enabled medium term financial planning to be undertaken with a greater degree of certainty. The allocation for 2009/10 and the provisional allocation for 2010/11 has been set at £10.025M and £10.147M respectively. In real terms this represents an increase of 1.45% for 2009/10 and 1.20% increase for 2010/11. The MTFP includes medium term planning to 2011/12 although the grant settlement for this year is unknown. Therefore, for prudent purposes, the assumption is a standstill settlement based on 2010/11.

5. Revision of Budgets 2008/09

- 5.1 In order to ensure that future years financial position was the clear focus of the budget setting process there has not been a fundamental review of the current year budgets. This change of approach recognises the historical fact that the revision of current year budgeting is very time consuming and disproportionate to the benefit of the outcome. However current year forecasting and in-year virements has been introduced which has enable identification and corrective action of anticipated underspends or overspends in service areas. Report CHFCS06 presented to Cabinet on 1st December 2008 reflected this new approach to budget forecasting and identified corrective actions where necessary.
- 5.2 During the year active budget management has been undertaken, specifically monthly budget monitoring meetings between service managers and Financial Services. In addition monthly financial reports are presented to the Council's Management Team and the introduction of monthly 'pitstop' meetings between Corporate Heads and Strategic directors has further strengthened the financial management arrangements.

6. Estimates 2009/10

- 6.1 The Budget's assumptions used in compiling the 2009/10 estimates are set out below:

<u>Inflation Factors</u>	
Salary Inflation for 2009/10	2.5%
Retail Price Index	5.0%
National Business Rate	5.0%
Utility Cost increase assumption	10.0%
Drainage Board Levies	5.0%
Fuel costs	10.0%
Audit Commission increase fee proposal	8.3%
<u>Other Assumptions</u>	
Interest Rates	1.0%
Salary Vacancy Factor	2.0%
Growth in numbers of Band D equivalent properties	1.1%

As at January 2009 the RPI is 0.948% which is reflective of the further economic downturn since the budget process commenced in September 2008. This rapid change reflects the particular difficulties with the budget process this year and suggests that the budgets will need to be carefully monitored and reviewed during 2009/10.

6.2 Analysis of changes to base budget and budget pressures

The budget proposes a net service expenditure of £17.725million broken down by Corporate Head areas as follows:

Summary of Net Service Expenditure				
	Original base 2008/09 £'000	Estimated base 2009/10 £'000	Indicative base 2010/11 £'000	Indicative base 2011/12 £'000
Resources and Organisational Development	1,583	1,298	1,189	1,260
Finance and Customer Services	2,738	2,418	2,574	2,701
Healthy Environment	6,578	6,425	6,409	6,790
Partnerships & Improvements	3,471	3,551	3,742	3,904
Sustainable Communities	3,224	3,390	3,275	3,280
Special Expenses	654	643	671	692
Salary Vacancy Factor*	(250)			
Under/ (over) allocation of support services	44	-	-	-
Net Service Expenditure	18,042	17,725	17,860	18,627

* from 2009/10 this efficiency target has been incorporated into service budgets at Corporate Head level and has been re-defined as a 'workforce efficiency target'

A balanced budget has been produced, however, current and future resources are tight reflecting the fact that the four main income streams for the Council: Government Grant, Specific Grant, Fees and Charges and Council Tax are, and will continue to be constrained, at a time when the economic climate is uncertain and customer expectations are increasing.

In addition, the Council faces the impact of the inflationary pressures, over which the Council has little or no control on items of expenditure such as Business rates, long term contracts linked to Retail Price Index and Drainage Board Levies. Many of these were set at a time when the RPI was at a higher level than today's rate.

6.3 2009/10 Bids for Growth and Service Investment

There are a number of bids for growth and service investment which have been included in the proposed budget for 2009/10. The key items are summarised as:

Bids for growth in Base Budget

- Housing Register - The Council has a statutory duty to provide housing advice and deal with homelessness. It also provides a housing register to provide information from which to allocate and/or nominate applicants to both its own properties and those owned by external organisations such as Registered Social Landlords. It is proposed that the costs of maintaining this register should be shared between the General Fund and the Housing Revenue Account. For 2009/10 this cost is £50K to the GF and £50K to the HRA.
- Human Resources corporate training support – a proposed increase of £20K in the revenue budget for Human Resources in order to add capacity to support the delivery of the service and the corporate training programme (including the further development of the equalities agenda)

Bids for one off investment

- Local Development Framework – The Council is required to prepare a Local Development Framework (LDF) to replace its Local Plan. The LDF establishes the planning policies used to determine planning applications. Preparation of the LDF must follow the statutory processes set out in the Planning and Compulsory Purchase Act 2004 and its associated regulations. The cost of the LDF will be £350k in 2009/10 which will be funded through the Housing Planning Delivery Grant and contribution from the capacity reserve of £71K set aside in 2007/08.
- Choice Based Letting - there is a bid proposal to implement one-off investment in 2009/10 of £100K in order to prepare for the introduction of choice based lettings which will need to be in place by 2010. Thereafter the resourcing of this function will be incorporated within the existing budget of the Housing Solutions service.
- Electoral Services – there is a one-off bid of £12K in order to meet the statutory obligation of maintaining the electoral register and manage two major elections in 2009.

Other budget proposals requiring commentary:

- Investment Income - there has been a projected reduction in the 2009/10 interest rate from 5.2% to 1%.
- MOT – There is a proposal to introduce a new service in respect of MOT testing in respect of taxis, motorbikes and larger vehicles up to 3.5 tonnes. (There is a capital bid in respect of proposal for the works required in respect of workshop alterations). There is a projected cost of year 1 of £7K – however it is projected to make an annual surplus of £5K by 2011/12.
- Play schemes – the proposed budget does not include this service as a result of a review of the effectiveness of this service. This will generate £9K annual saving.
- Discretionary grants – this grant allocation has been removed as it is the final discretionary grant area that was agreed by Council on 28 October 2004 as part of the disinvestment process. This will generate an £7K annual saving.
- CCTV – The budgets show an increase in income as it is proposed to ask Lincolnshire Police Authority to contribute to the operational costs of the CCTV centre. In addition an efficiency review has resulted in a reduction of £48K in 2009/10.
- Cultural Services – following a review of the services by external consultants the budgets show the impact of the operational changes to the service delivery. Overall a reduction in the net service cost has been achieved.
- Cost recovery of bus station costs – the budgets for the next three years show an increase in income as it is proposed to ask the operators to contribute towards the operational running costs of the bus stations.
- Building Control – the building control service is required to maintain a statutory account which must break even over any 3 year period. This is split between chargeable and non-chargeable work. As a result of the reduction in income levels for the chargeable element, the service is budgeted at a deficit for 2009/10 of £54K. Therefore an efficiency target has been introduced which must be met through the fundamental review of the service costs. Meeting this efficiency target will enable the service to achieve a surplus and ensure the costs align with the income forecast.

- Formal Market Testing (FMT) and Invest to Save – the budgets include a continuation of the FMT budget provision of £80K and an ‘Invest to Save’ budget of £150K per annum. The FMT budget will enable the Council to continue to review its services with other service providers to determine whether the services are cost effective and offering value for money. The ‘Invest to save’ budget is available to implement business cases that demonstrate a longer term financial benefit to the Authority.
- Community Response Fund £100K 09/10, £300K for each of the following years (indicative) – this is a new proposed budget heading to ensure that resources are available to support our communities as the economic climate deterioration continues. It is suggested that any proposals for using this budget are delegated to the relevant Corporate Head and the relevant Portfolio Holder
- Agency budgets – this budget head has been reviewed as the part of the budget process and the overall budget has been reduced from £166K to £80K
- The impact of the new leisure management contract. The budgets under the leisure centre cost centres do not include the mandatory business rates associated with the leisure centres as a result of the leasehold transfer of the assets to the Leisure Trust. At the time of compiling the report the Trust is still in the process of being completed and therefore the application for business rate relief has not been submitted. Therefore there is a small risk that the application for business rate relief may be unsuccessful. If this transpires then the Council will be liable for the associated costs via an increase in the management fee of approximately £340K.
- Leisure premises – the lease in respect of the premises has been re-negotiated resulting in the lease period being extended in order to reduce the annual rental.

6.4 Special Expense Areas (SEA)

Special Expense Areas make use of provisions under the Local Government Finance Act 1992 which provide for different amounts of council tax to be calculated for different parts eg parished and unparished areas, of the district, depending on what, if any, special items relate to those parts. A special item is an item which relates to only part of the district's area. Treating expenses as special expenses does not affect the overall amount that the council needs to raise through council tax across the whole of the district.

The district seeks to fully recover the net expenditure of the special expense areas and the proposed budget for 2009/10 has been prepared on the basis of full recovery of costs. It should be noted that increases in the special expense precepts count towards the overall council tax capping calculation for the district. There has only been one proposed additional cost to the Grantham SEA for 2009/10 which is a capital bid for the Christmas lights of £50K. The capital financing of this expenditure has been charged to the Grantham SEA.

6.5 Overall General Fund Position 2009/10

The overall General Fund position for 2009/10 is shown at Appendix A. The total service expenditure (net of direct income) for 2009/10 is estimated at £17.725M. Interest and investment income has been estimated at £132K based on the proposed use of Capital Resources whilst also taking into account expected movements in interest rates. Further details of the Council's investment strategy are contained in Appendix B to this report.

In preparing the Budget consideration of the use of reserves has been taken into account. It is proposed to use specific general fund revenue reserves as follows:-

	£'000
• Pension - to cover former employee pension liabilities	65
• Building Control	54
• Capacity Building, Priority Setting & Service Improvement	71

The summary of the projected use of Reserves is attached to this report at Appendix A page 8. The Budget assumptions result in a net Budget requirement of £16.171M million (including special expense areas).

6.6 Budget Monitoring

Monitoring and management of budgets continues to be reviewed and strengthened and the proposals for next year are:

- Monthly – revenue budget reports to service managers and corporate heads supported by meeting with accountancy support. Summary financial reports to Management Team and 'pitstop' meeting with the appropriate corporate head and strategic director
- Monthly – capital budget reports to Capital and Assets Management Group
- Quarterly – budget reports to Cabinet and Resources PDG

There is a capital bid for next year to upgrade and improve the financial ledger to enable greater integration between the budget and the nominal ledger tool. This will further assist the ongoing development of budget monitoring and in-year forecasting.

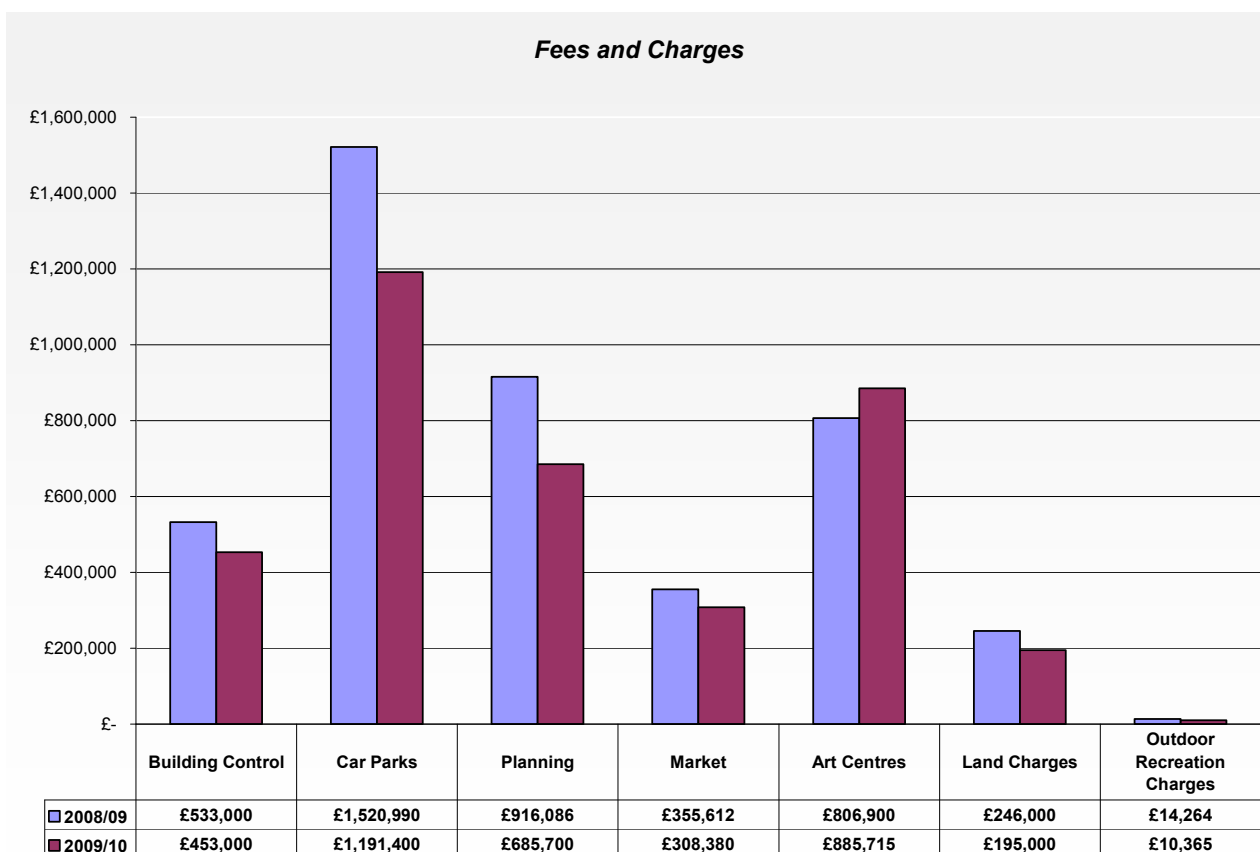
7 General Fund Income

7.1 Partnership Funding

The Council has historically accessed several partnership funding streams and during the year officers will continue to take advantage of any bidding and partnership opportunities that may arise in order to maximise resources available to the Council. In addition the partnership arrangements have been strengthened through the development of partnership protocol policy which will ensure any partnership is of benefit to the Council and clear outcomes are evidenced.

7.2 Fees and Charges

In accordance with the Fees and Charges Strategy, proposals for the level of fees and charges for 2009/10 are shown in detail at Appendix C and have been based on the proposals contained within report CHFCS04. All fees and charges were discussed and agreed by the Resources PDG working group. The chart below shows the level income budgeted to be received from the Council's main sources of fees and charges; this is compared with the previous year budget.



Members will notice that the prediction for income levels of the main income sources shows deterioration for next year of approximately £600K. This is based on 2008/09 forecasting information undertaken during the course of the current year. This is a serious issue for the Council as the reduction in the income level has a direct impact on the Council's ability to financial support the services. Given the economic outlook there is no evidence that these income levels will improve in the short to medium term and therefore the Council must ensure that the costs associated with these services is aligned to the income levels.

An updated Fees and Charges strategy was approved last year and a methodical approach to fee setting was implemented in some service areas this year. It is intended to extend this approach to all services next year.

7.3 Area Based Grants

There have been two awards for the district council in respect of community cohesion and climate change. In respect of community cohesion the award is £48,529 for 2009/10 and £75,000 for 2010/11.

In respect of climate change the allocation is £22,500 for each of the next two years. Proposals for the utilisation of these allocations have been incorporated into the budgets and the spend proposals will contribute to the Local Area Agreement outcomes and the Council's priority themes specifically 'Quality Living'.

7.4 Government Grants

The Council receives funding from the Government by way of Formula Grant and Specific Grants, full details of these funding streams are provided in section 12.

8.0 Capital Programme

8.1 The recommended Capital Programme (Appendix A page 9-12) provides a revised estimate for 2008/09 together with a further 3 year programme to 2011/12.

8.2 The Programme has been compiled based on the Council's priorities, the Council's Asset Management Plan and in accordance with the Council's Capital Strategy and Capital Scoring mechanism. Bids for the Capital Programme have been assessed by members of the Capital Asset Management Group who have provided advice to the Portfolio Holder for Assets and Finance, in compiling the Programme. The Programme comprises of both General Fund and Housing Revenue Account (HRA) Schemes.

8.3 Revised Capital Programme 2008/09

A revised Capital Programme for 2008/09 was approved by Council in September 2008.

As part of the preparation of the Capital programme for 2009/10 a review of the current programme has taken place including both the General Fund and HRA.

The following key issues should be noted for the general fund:

- The Town Centre Projects Unallocated provision of £750k will not be required in 2008/09.
- The window replacement for Grantham Council Offices of £100k is expected to be under budget by £25k due to savings on the expected contract price.
- Cemetery works at Grantham will cost less than budgeted savings totalling £81k
- There is projected to be an underspend in respect of the vehicle purchase for Tenancy and Care Services pending the approval of the fleet management strategy.

The following key issues should be noted for the HRA:

- Upgrading of the sheltered housing scheme is forecast to be underspent by £90k against a budget of £300k due to the commencement of one scheme being put back to 2009/10.
- Structural Repairs is due to be underspent by £90k compared with a budget of £240k as no further schemes have been identified.
- An underspend on passenger lifts of £94k against a budget of £120k is likely due to difficulties in identifying suitable locations. This underspend will slip into 2009/10 programme.
- Slippage on windows of £220k into 2009/10 against a budget of £260k is expected due to delays in commencing the contract.

- An overspend on the Miscellaneous Residual Properties is expected of £30k against a budget of £171k due to essential works needed to be carried out.
- Slippage of £160k for Electrical rewires (budget of £326k) is expected due to delays in commencing the contract.
- The Kitchen and Bathrooms programme (budget of £3.987m) is due to slip into the 2009/10 financial year by £1.900m due to delays in agreeing the contracts and having regard for the outcome of the stock condition survey currently being undertaken.
- The communal doors programme of £160k is expected to slip by £149k into 2009/10 due to delays in tendering for contracting the work.
- Slippage into 2009/10 on the Fire Risk Assessment and Disability Discrimination Act works of £282k against a budget of £300k is due to a delay in the commencement of the work.
- Disabled Adaptations (budget of £232k) is predicted to be underspent by £162k due to the low number of referral cases that require capital expenditure.
- A projected underspend on Garages of £25k as no locations have been identified
- The use of IT capital budgets for Total Repairs (£42k) and Mobilisation (£171k) have been deferred until 2009/10 pending the outcome of the 'systems thinking review'.
- At the time of compiling the report there is an emerging issue regarding the spend in respect of the heating and ventilation capital sum. Figures recently supplied suggest a potential overspend in the region of £220K. This is currently being investigated by the officers concerned.

8.4 Programme 2009/10 to 2011/12

Key areas to note in relation to the 2009/10 programme include:

HRA

The current investment in the Council's Housing Stock has been put on hold pending the results of the full stock condition survey which is currently being carried out. Once the findings of this review have been analysed there will be a need to prioritise the work and fundamentally review the Capital Programme in the context of the limited capital financing resources available. This will be reflected in the revised capital programmes to be prepared during 2009/10 (and future years) with a provisional allocation of £5m in each year identified as a potential budget limit.

However, the capital works identified during 2008/09 which will not be completed during the year will slip into 2009/10 and will form the initial programme pending the outcome of the Stock Condition survey work. Other additional sums allocated to the programme for 2009/10 include:

- Central heating and ventilation (replacements) - £500K
- Disabled adaptations - £100K
- Housing system enhancements - £50K
- Purchase of vehicle fleet - £362K

General Fund

The General Fund has been compiled following the submission of capital bids and the improvement and investment programme as identified in the Council's Asset Management Plan. The following submissions are proposed:

- The capital programme includes provision for the newly prepared Fleet Management Strategy. This focuses on a proposed programme of replacement of fleet vehicles specifically Waste (£895k in 2010/11 and £698k in 2011/12) and pool vehicles (£47K in 2009/10 and £33K in 2010/11)
- A provision of £3m has been included over the next 3 years for the Bourne core area town centre development. A provisional budget for external specialist advice to ensure the delivery of this project has also been included across all years.
- A provision of £1m in 2011/12 has been included for allocation to the strategic land acquisition as part of the Council's contribution in respect of the Grantham Growth Project.
- £500k for the contribution towards the delivery of Innovation and Enterprise centre projects at Deepings and Grantham in 2009/10 with the remainder being funded by Lincolnshire County Council.
- Improvements to the Grantham Christmas lights of £50k have been identified in order to comply with Health and Safety requirements. This will be funded through revenue contributions from the Grantham special expense area.
- A contribution of £50k on the Grantham Growth Project is proposed for 2009/10. The funding of this contribution will be met from the Housing and Planning Delivery Grant.
- £45k for the implementation of a new MOT service has been allocated in 2009/10 which is expected to lead to increased income on the revenue budgets in future years.
- Improvement works to the Guildhall Arts Centre entrance as part of the redevelopment of the box office has been identified in 2009/10 at a cost of £50k.
- £50k has been allocated for upgrading the Council's financial Ledger package during 2009/10.

- £50k contribution across 2009/10 and 2010/11 has been allocated for improved customer service facilities through the provision of self serve access points.
- Area Office customer service upgrades have been identified in 2009/10 at a provisional cost of £240k for developing the area offices in order to provide a high quality customer experience.
- In order to improve the maintenance of assets and assist with maximising income on car parks, £95k has been allocated in both 2010/11 and 2011/12 to undertake investment on new 'pay on exit machines'. Initially these will be implemented at Wharf road Stamford and Wharf Road Grantham.
- £500k annual provision for existing assets in line with the Asset Management Plan. Specific projects identified are:
 - Energy Efficiency Initiatives in 2009/10 £250k
 - Lift Installation at main council sites in 2010/11 £150k (indicative)
 - £25k for refurbishment for Grantham Bus Station in 2010/11 (indicative)

The capital programme also contains other indicative projects which are still being fully developed and have therefore not yet been scored against the council's capital scoring matrix although they have been included as indicative projects for financial planning purposes. These projects are shown on lines 42 to 45 for the General Fund Capital Programme.

8.5 Proposed method of financing the Capital Programme

The detailed Capital Programme contained within Appendix A page 9 also identifies the proposed method of financing the Capital Programme which will be reviewed by the Corporate Head of Finance and Customer Services when preparing the Statement of Accounts for each financial year to enable the most effective form of financing to be adopted by the Council.

- 8.6 When preparing the budget for 2008/09 it was anticipated that, based on projected capital spend and policies regarding the use of Capital Receipts, there would be an estimated need for unsupported borrowing during 2010/11. However, as a result of the delayed start of anticipated major spend in respect of town centre development and slippage on the HRA programme, alternative planned use of the capital and Useable Capital Receipts reserves (in line with comments in paragraph 8.7) and future projections for capital receipts it is now not anticipated that Unsupported Borrowing will be required during this capital programme period. However, this will be kept under review by the Corporate Head of Finance and Customer Services when preparing the Statement of Accounts each year.
- 8.7 The Council policy in respect of the use of the useable capital receipts reserve is to use the housing capital receipts to contribute towards the financing of both the General Fund and the Housing Revenue Account but the non-housing capital receipts would be used only to finance the General Fund programme. I support the continuation of this policy in order to ensure the financing of the Council's overall capital programme is the most financially advantageous for the Council as a whole. However I recommend that the Corporate Head of Finance and Customer Services in consultation with the Portfolio holder for Finance and Assets determine the overall capital financing arrangements. This would then allow the Council the maximum flexibility in determining the most appropriate method of financing the overall Capital Programme

8.8 Based on current projections and the adoption of the above policy this would result in unsupported borrowing not being required in the medium term unless unsupported borrowing provided the Council other financial benefits.

8.9 Forecast of Capital Receipts

Estimates of the likely capital receipts to be generated during 2009/10 and subsequent years have been made based on the Council's Asset Management Plan. The likely level of receipts anticipated during 2009/10 is £1770K (made up of £1570K General fund and £200K HRA receipts) of which all will be applied to finance the Capital Programme in 2009/10.

8.10 To ensure that the Council optimises its capital receipts and returns on existing assets it is essential that all assets are kept under review in line with the Capital Strategy, Asset Management Plan and Medium Term Financial Plan. Therefore, it is proposed that the Cabinet will continue to be regularly briefed on the performance of assets and in particular non-operational assets. The briefing will identify any potential surplus assets that do not meet Council needs and may be considered for formal decision for disposal.

9 Treasury Management and Investment Strategy

9.1 In accordance with the requirements of Local Government Act 2003 a Treasury Management Strategy is provided within Appendix B outlining the Council's prudential indicators for 2009/10 – 2011/12 and sets out the expected treasury operations for this period. It fulfils four key legislative requirements as required by the Local Government Act 2003

- The reporting of the prudential indicators setting out the expected capital activities as required by the CIPFA Prudential Code for Capital Finance in Local Authorities (Appendix B Annex A);
- The Council's Minimum Revenue Provision (MRP) Policy, which sets out how the Council will pay for capital assets through revenue each year (Appendix B Annex A);
- The treasury management strategy statement which sets out how the Council's treasury service will support the capital decisions taken above in accordance with the CIPFA Code of Practice on Treasury Management (Appendix B Annex B); ;
- The investment strategy which sets out the Council's criteria for choosing investment counterparties and limiting exposure to the risk of loss (in accordance with the DCLG investment guidance) (Appendix B Annex B);

10 Reserves and Provisions

10.1 The Local Government Act 2003 requires the Chief Financial Officer (section 151 officer) to report on the adequacy of financial reserves when consideration is given to the General Fund budget requirement for the year. Under the Local Government Finance Act 1988, all balances held by the Council are at the direct disposal of the General Fund with the exception of the Housing Revenue Account balance, the Collection Fund or any funds held in trust. A statement showing the forecast balances of revenue and capital reserves is provided at appendix A page 8.

10.2 Justification of balances

The **General Fund balance** comprises two elements: the working balance and an amount held as a contingency against unforeseen events. A working balance is required so that the council has sufficient funds available to meet its cash flow requirements. The forecast of revenue reserves reflects the Council's policy of maintaining the General Fund balance, at between 4% to 5% of gross turnover, or at between 10% to 15% of net expenditure, to provide adequate cover for any unanticipated expenditure or loss of income that may occur over the course of the financial year.

It is estimated that the General Fund balance will be £2.402m at 31st March 2009 which is equivalent to 13.30% of the estimate Service Expenditure for 2008/09. This is comfortably within the Council's approved policy. It is proposed to contribute a further £100K per annum to ensure the working balance remains in line with net expenditure spending plans.

The **Insurance Reserve** will be utilised during 2008/09 to meet the costs in respect of the wind farm planning determination appeal. This is estimated to be in the region of £110K and this use is in accordance with the Council policy. In order to preserve the balance of £500K it is proposed to replenish the reserve in 2009/10.

Whilst the Council does not currently operate a Pension policy with 'added years', the **Former Employee Pension reserve** provides for matching added years payments in respect of former employees when such a policy operated. The requirement to draw on this reserve will continue and the balance as at 31st March 2009 is estimated to be £261k which is considered sufficient for the Council's needs in the short to medium term, although this will need to be kept under review and in particular as part of the budget process for 2011/12 when the balance is projected to reduce to £66k

The **Current Employees Pension Reserve** is held to protect the Council from large changes in Council Tax resulting from unanticipated rises in employer's contribution rate following triennial valuations and also to finance potential one off capital costs of any future early retirements. The balance as at 31st March 2009 is estimated to be £1.481M which will be sufficient in the short to medium term, although I am proposing to contribute £368K in 2010/11 and a further £137K in 2011/12 in readiness for the next triennial valuation of the Pension Fund particularly in light of the current volatility of the financial markets.

Any annual surpluses from the chargeable element of Building Control activities are set aside in the **Building Control reserve** and used to finance service improvements and offset any future deficits. The reserve is forecast to make a loss in 2008/09 of £14K leaving a balance of £284K as at 31st March 2009 with a further loss budgeted in 2009/10 of £54K reducing the balance further to £230K as at 31 March 2010. I refer to my comments made at 6.3 in which the service has been set an efficiency target in order to recover the deficit position. In the meantime, the Building Control Reserve provides sufficient cover to protect the General Fund from the impact of the current estimates.

The **Capacity building, priority setting and service improvement reserve** – the balance on this reserve is forecast to be £906K following the in-year movement of £956K from the reserve to the General Fund capital reserve. The budget proposals

for 2009/10 propose to utilise a £71K to support the expenditure in relation to the works associated with the Local Development Framework (this relates to an underspend of the service area in 2007/08). I propose to contribute £169K in 2009/10 to provide future financial support for potential investment in the Council's priority themes. It is anticipated that bids for one- off growth to deliver the Council's priorities will be forthcoming in future financial years, and therefore this reserve will need to be utilised to support these bids.

Capital Reserve – It is anticipated that £462K will be required to contribute towards the funding of the General Fund Capital programme leaving a balance of £2.051M as at 31 March 2009. It is anticipated the balance will be fully utilised in 2009/10 to finance the delivery of the Capital Programme resulting in a nil balance as at 31st March 2010. At this stage there are no further contributions anticipated to the reserve as the future financing of the capital programme will be met from useable capital receipts reserve and revenue contributions. However, it is proposed that this be reviewed during the Closure of Accounts process in order to ensure the financing of the programme is the most financially advantageous for the Authority.

HRA Major Repairs Reserve (MRR) – This is a mechanism whereby the Council is required to account for the resources provided through the Major Repairs Allowance, which is provided through Housing Revenue Account Subsidy and is available to fund capital. A contribution of £3.562M will be made with respect to the Major Repairs Allowance (MRA) but the current capital programme will require the use of £4.157M to finance it, leaving a projected balance as at 31st March, 2009 of £5.228M, subject to the final outturn position on the Capital Programme. However, the capital programme for 2009/10, 2010/11 and 2011/12 is not yet developed as the Council is awaiting the findings of the stock condition survey which will be used to prioritise and inform the capital programme. Therefore the anticipated capital expenditure for the future years must have regard for the level of reserve available for spending in order to avoid utilising the Useable capital receipts reserve or external borrowing. Further proposals regarding the use of this reserve will be presented to members as part of the updated Housing Capital programme which is anticipated to be in September 2009.

The Working balance on the HRA – The working balance on the HRA is projected to be £5.934M as at 31st March 2010 and a contribution is proposed in 2011/12 to support the financing of the future capital programme. With reference to my comments at paragraph 15.9 I propose to introduce a policy of maintaining the balance at £5M. A review of the Housing Revenue Account and its subsidy system has been announced by the Government and a report is due in spring 2009 it will be necessary to keep this situation under review and model the impact over the 30 year life of the business plan, prior to entering into future commitments.

Useable Capital Receipts Reserve – This reserve is utilised to finance the capital programme and the balance brought forward contains both receipts from the sale of General Fund assets and the sale of HRA properties under the Right to Buy. It is estimated that the balance will be £5.228M as at 31st March 2009 and £4.826M as at 31st March 2010. The policy for use of this reserve is explained at paragraph 8.7

To enable the greatest flexibility in using the Council's resources to finance the Capital Programme it is recommended that the Council authorise the funding proposals subject to an annual review of the financing options by the Corporate Head of Finance and Customer Services, in consultation with the Portfolio Holder, during the preparation of the Statement of Accounts.

11 Collection Fund

- 11.1 All transactions associated with Council Tax are shown in the Collection Fund. The legislation requires a calculation to be made of the estimated surplus or deficit on the Collection Fund as at 31st March 2009 in order to distribute these amounts in 2009/10.
- 11.2 Any surplus or deficit arising from Council Tax transactions is shared between South Kesteven District Council, Lincolnshire County Council and Lincolnshire Police (the precepting bodies) in proportion to their demands on the Collection Fund.
- 11.3 The accumulated surplus on the Collection Fund at 31st March 2008 was £1.625m of which £339k has already been distributed. The estimate of surplus that will be generated up to 31st March 2009 is £35k, giving a total surplus of £1.320m. This will be distributed as follows:

	£k
Lincolnshire County Council	1,020
Lincolnshire Police	147
South Kesteven District Council	<u>153</u>
Total Surplus on Collection Fund	<u>1,320</u>

- 11.4 The amounts due to Lincolnshire County Council and Lincolnshire Police will be distributed, on a pro rata basis, utilising the precept mechanism. The budget shows that it is estimated South Kesteven's surplus will be applied during 2008/9 (£94k) and 2009/10 (£59k). The budgets for 2008/9 were produced based on an anticipated increase in tax base of 1.4% rather than 1% as used in previous years. This has decreased the amount of surplus estimated to be generated for 2008/09
- 11.5 Since 2004/5 Council billing authorities have had the powers to reduce the discount on second homes from 50% to a minimum of 10%, this has the effect of generating additional income, for the billing authority and the precepting authorities (the County Council and the Police Authority). In 2005/6 the discount was reduced to the minimum 10%. The County Council and the Police Authority agreed that the additional income would be spent within the district on agreed schemes of mutual benefit.
- 11.6 The amount due from the County Council is £87k for 2008/09 and it is estimated that the amount for 2009/10 will be £85k, this will be used to continue to the work of the Local Strategic Partnership including the employment of a Local Strategic Partnership Co-ordinator.

12 Local Government Settlement 2009/10 to 2010/11

Report CHCS14 presented details of the provisional Local Government Settlement for the remaining two years of the Finance Settlement. The final announcement was made on 21st January 2009 and no change to the settlement was confirmed.

12.1 Specific Grants

Specific grants continue to provide an important source of funding for Local Government, the specific grants notified as payable to South Kesteven District Council are summarised overleaf.

Description	2009/10 £k	2010/11 £k
Housing Benefit Administration Grant	793**	To be announced
Homelessness	55	55
Area Based Grants:		
Community Cohesion	48.5	75
Climate Change	22.5	22.5
Concessionary Fares	387	398
Housing & Planning Delivery Grant *		
Total Specific Grants (announced at time of writing report)	1,306	550.5

*the amount awarded in 2008/09 was £403,412

** includes a recently announced one-off amount of £62K

13. Budget Consultation

- 13.1 The Council has been consulting on its budget proposals during January via the Local Forums. In addition, an online survey and survey in SKToday have been undertaken. At the time of undertaking the surveys only two options were proposed which were a 'no increase' or a '4.6% increase'. However due to the continued deterioration of the economic climate Cabinet agreed at their meeting on 5th January 2009 to consult on a third option of a '3.5% increase'. Therefore the Local Forum consultation included this proposal together with specific questions regarding budget proposals:

- Concessionary travel scheme to continue at statutory service level?
- Bus station costs to be met by bus operators?
- Increase income for operating CCTV by asking for Police contribution?
- Investment in local area offices to improve customer experience?

An analysis of the results of the Budget Consultation were reported at the Cabinet meeting on 9th February 2009 and are included in Appendix E.

14 The District's basic amount of Council Tax 2009/10

- 14.1 The calculation of the Council's basic amount of Council Tax is made by deducting from the Budget Requirement £16.171million (including special expense areas, but excluding parishes), the external support that will be received from the Government from Formula Grant £10.025million, together with a surplus of £59k on the Collection Fund.

14.2 The result is divided by the Council Tax Base of 45,738.3. The proposed band D Council Tax is £119.79 (excluding special expense areas and parishes), representing an increase of 3.50%. This proposed increase is in line with the emerging national average for Council Tax increases and is below the national average for last year (3.9%) and the capping limit of 5%.

15 Housing Revenue Account (HRA)

15.1. Housing Revenue Account Subsidy Determination - The HRA budget has been prepared taking account of the HRA subsidy determination issued on 18th December 2008. This is a two year settlement and confirms the draft determination issued on 28th October which was reported in CHFCS14.

15.2 The general formula for calculating the amount of Housing Revenue Account (HRA) subsidy payable to an authority for 2009/10 is essentially unchanged from that used in 2008/09, with the exception that an additional constraint has been placed on the rent increase - no tenant's rent is to increase by more than 7%.

15.3 The Management and Maintenance allowance has been increased by only 0.60% for South Kesteven, despite CLG claiming to have used a GDP inflator of 2.75% as an uplift factor. An additional allowance of £4 per dwelling per year has continued to be built into the Management allowance to fund the production of Energy Performance Certificates for local authority stock, following the introduction of this allowance in 2008/09.

15.4 The Guideline rent for South Kesteven is £61.67 an increase of 6.16%. The average actual rent for 2009/10 for South Kesteven is £62.61, an increase of 6.04%. The rent inflation factor used for guideline rents and rent calculations is 5.0% (September RPI) as advised by the DCLG.

15.5 Taking account of all relevant factors, South Kesteven's total subsidy for 2009/10 will amount to a negative £6.745 million, an increase of £0.914million (15.67%) on 2008/9, (any change in subsidy, should be offset by an approximately equal and opposite change in expenditure or income should any of the base information change for example charges for capital).

15.6 The Council has also taken into account the target to achieve rent convergence by 2023/24 and the DCLG subsidy proposals that individual rents should not to be increased by more than 5.5% (5.0% RPI + 0.05%) plus £2 from 2008/9 or, as noted in para 15.2 above, 7% where this is less. Following the Cabinet's decision in January to approve an indicative rent increase in accordance with Guideline rent increase of 6.20% or a maximum of 5.5% plus £2, subject to a maximum of 7%, in individual cases, the Tenant Compact has been consulted and have supported the proposal. This will result in an average indicative increase in rent of 6.04%.

15.7 Garage rents are set locally, but in past years have followed the guideline rent increase to avoid charge erosion. Thus, it is proposed to increase garage rents by 5.5% in line with the rental proposals used within the subsidy determination.

15.8 It is proposed to increase service charges by 5.0% (RPI) and undertake a review of the cost base and charging mechanism during 2009/10.

15.9 There a number of financial issues facing the HRA over the short to medium term which have resulted in immediate corrective action needed to be undertaken. This

corrective action has been undertaken in a number of ways and will require a fundamental review of the policies particularly in respect of the repairs and maintenance responsibilities between Landlord and Tenant. Furthermore an efficiency target has been introduced in future years in order to achieve the target of a breakeven account by 2011/12. In order to support the financial viability of the HRA I propose to introduce a policy of maintaining a working balance of £5M in order to protect the HRA against financial risk. These risks are identified as:

- Uncertainty about future spending plans and income levels
- Uncertainty about future levels of housing subsidy following changes to the regime
- Uncertainty over outcome of housing stock condition survey (SCS) and impact on level of and relationship between planned and responsive repairs and maintenance and capital investment
- Links with housing strategy and supporting people programmes – concerns about customer expectations, quality of service and custom and practice
- Impact of economic downturn
- Uncertainty about outcome of systems review
- Likelihood of delivering the required target/efficiency savings of £250k in each of years 2 and 3

15.10 It will be necessary to keep this situation under review and modelling of the impact over the 30 year life of the business plan will now be undertaken given the information known and the rebasing of the HRA estimates. It will be essential that prior to entering into any ongoing future commitments in future years the impact of the sustainability of the business plan of any proposals is fully evaluated.

15.11 It will also be necessary to keep under the review the proposals to reform the HRA subsidy system as proposals are developed and once the results are known fully evaluate the impact of these on both Revenue and Capital budgets and the longer term business plan.

16 Statement by Chief Finance Officer

16 The purpose of this statement is to comply with the requirements of the Local Government Act 2003 whereby the Chief Finance Officer, in the Council's case the Corporate Head of Finance and Customer Services must report on:

(a) the robustness of the estimates made for the purposes of the budget calculations, and

(b) the adequacy of the proposed financial reserves.

16.2 In recommending the budget to the Council, the Cabinet has taken into account the advice of the Corporate Head of Finance and Customer Services in respect of the above.

16.3 Risks to the budget

In formulating my opinion the following risks and factors have been taken into account: (Appendix F provides a financial analysis of these risks and potential impact on the Council. The analysis shows that the Council has sufficient cover ratio based on the analysis of impact and likelihood).

- a. **The Government will cap the level of Council Tax increase for Local Authorities.** The Government has reserve capping powers and has used them in Lincolnshire in 2008/09. There is an indication from the Minister that it is expected that Council Tax increases will be kept substantially below 5%. The proposed increase of 3.5% for a band D inclusive of special expenses is below the Government's previous 5% cap threshold. The average increase for authorities last year was 3.9%. If the Council was capped then the costs associated with re-billing would need to be met from balances.
- b. The budget estimates assume that **efficiency savings** can be found from the revenue and capital budgets (including both General Fund and the Housing Revenue Account). Careful monitoring will be required to ensure savings are forthcoming.
- c. The **grant settlement** for 2011/12 has not yet been announced by the Government and the next three year settlement is expected to be extremely challenging and so the budget for 2011/12 could be particularly difficult for the Council. The formula Grant indicative budget provision has been based on a standstill of the 2010/11 settlement.
- d. The impact of the **economic downturn** will place higher demand on particular services in relation to social care and well being specifically benefit advice and support and homelessness. This may create additional resource pressures in these service areas.
- e. **National Concessionary Fares Scheme** – The budget assumptions have allowed for a further increase in take up of the new National Concessionary Fares scheme. This budget area has been under constant monitoring throughout 2008/09 and will continue to be so for next year. This is particularly important as the costs are based on customer demand and so the Council has limited ability to control the expenditure. Furthermore the specific grant allocation for 2011/12 has been included at the same level as the 2010/11 allocation. The proposal to transfer the service responsibility to the County Council from 2011/12 is still being proposed. It is not clear at this time how the cost implications of operating this scheme will be transferred.
- f. **Leisure Trust assumptions** – At the time of writing the report the signing off of the newly created Leisure Trust has yet to be undertaken. The budgets have been prepared on the basis that the Council will no longer be liable for business rates as the liability passes to the Trust (following the leasing of the facilities to the Trust).
- g. **Fees and Charges income** – The report has identified a significant shortfall in the projected income levels for next year based on current years forecasting. The income forecasts will need to be carefully monitored to identify any further reduction in levels and whether there is any identified improvement in the future years. In the absence of any improvement then the costs associated with these services will need a fundamental review.

- h. **Building control account** – The projected budgets for the next three years include an indicative efficiency target of £56K in 2010/11 and £57K in 2011/12 in order to bring the service into a breakeven position. The chargeable element of the service must achieve a break even position over a three year period. The Corporate Head and service manager will be undertaking a fundamental review of the service in order to align costs and to meet the reduced expenditure target. This review will include an appraisal of the future delivery options for the service.
- i. **Investment Income** – the forecast in respect of investment income is 1% for 2009/10 with an increase to 2% for 2010/11 and 2.5% for 2011/12. Given the current volatility in respect of the economic market there is a risk of investment income not achieving this level.
- j. The financing of the **General Fund Capital programme** is partly based on future forecasting of capital receipts at the level of £1.570M for 2009/10 and £500K for each of the following years. Given the current market achieving these levels may prove difficult. If these receipts do not materialise then other financing options will need consideration.
- k. The future financing level of the **Housing Revenue Account Capital programme** is uncertain at this stage whilst the outcome of the stock condition survey is unknown. There is a risk the future capital spend proposals will exceed the annual Major Repairs Allowance and therefore further use of the Major Repairs Reserve (MRR) will be necessary. This will lead to a demise of the MRR which will then mean alternative financing options being brought forward.
- l. The impact of the court judgement on the **treatment of VAT on car parking income** continues to be monitored for future years Council Tax assessments.
- m. **Reserves** – the Reserves statement attached at appendix A page 8 shows a reduction of £10.660M between 1 April 2008 and 31 March 2012. It is essential that the use of reserves is kept under review to ensure they can continue to be applied in a sustainable manner. Particular caution should be exercised where any potential use of the reserve is to grow base service budgets year on year. This has not been the case in preparing the current three year proposals for the General Fund. In addition, where investment is made on an ongoing basis to support priorities any subsequent review of the level of priority should take account of the need to manage realignment of resources as required, to ensure that the prioritisation process remains sustainable.
- n. **Indicative Budgets for future years** – The indicative General Fund budget requirement for future years has been based on an assumption that future Council Tax increases will be at the levels of 4.6% for 2010/11 and 2011/12. If the principles of capping are varied from those of previous years a review of the base budget will need to be undertaken. Also the assumptions of Service Managers in compiling their budgets for 2010/11 and 2011/12 will need to be kept under review to ensure they remain sustainable, particularly in light that the settlement for 2011/12 has not been determined.

- o. The **Housing Revenue Account** will require a fundamental review once the outcome of the housing subsidy is known and the review of repairs and maintenance policy is completed. The HRA should also be reviewed to assess the outcome of the stock condition survey and therefore the planned and reactive maintenance will need to be realigned. The impact of any proposals arising out of these reviews will need to be modelled over the 30 year life of the business plan, prior to entering into any ongoing future commitments.
- p. The costs associated with any planning application appeals will need to be met by the Council and will need to be financed from the **insurance reserve**.

17 Comments of the Monitoring Officer

The budget forms part of the Council's Budgetary Framework. Members should have regard to the comments of the Corporate Head of Finance and Customer Services as the Council's Chief Financial Officer which are set out in section 16 above when making their recommendations to Council in accordance with the Local Government Act 2003.

18 Summary and Conclusion

- 18.1 Overall it has been possible to produce a balanced budget. However, current and future resources are tight. This particularly reflects the fact that the four main income streams for the Council:

- Government Grant,
- Specific grant,
- Fees and Charges and
- Council Tax

are, and will continue to be, constrained together with great uncertainty regarding fees and charges income levels, investment income and the grant settlement in 2011/12. The economy has now entered into recession and it is incumbent upon the Council to support the local community through its community leadership role and ensure services are aligned to customer need and delivered in an efficient way. This will be undertaken by ensuring service costs are kept under close scrutiny and the Council meets its efficiency targets. A further area of concern is the future viability of the HRA and a review of all options will be undertaken during 2009/10.

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End of Part A

COUNCIL TAX SETTING - PART B

1 INTRODUCTION

The purpose of this part of the report is to set the level of Council Tax for 2009/10 in accordance with relevant statutory requirements (based on an increase of 3.5% excluding special expenses (and 3.45% including special expenses)).

2 RECOMMENDATIONS

The requirements are set out in paragraphs 32 to 36 of the Local Government Finance Act 1992 and it is necessary for the Council to adopt the following formal recommendations:-

- 1) That the following amounts be calculated by the Council for the year 2009/10 in accordance with Sections 32 to 36 of the Local Government Finance Act 1992 (as amended)
 - a) £77,684,000 being the aggregate of the amounts which the Council estimates for the items set out in Section 32 (2) (a) to (e) of the Act.
 - b) £60,232,000 being the aggregate of the amounts which the Council estimates for the items set out in Section 32 (3) (a) to (c) of the Act.
 - c) £17,452,000 being the amount by which the aggregate at a) above exceeds the aggregate at b) above, calculated by the Council, in accordance with Section 32(4) of the Act, as its budget requirement for the year.
 - d) £10,084,000 being the aggregate of the sums which the Council estimates will be payable for the year into its General Fund in respect of redistributed Non-Domestic Rates and Revenue Support Grant increased by the amount of the sum to be transferred from the Collection Fund to the General Fund
 - e) £161.09 being the amount at c) above less the amount at d) above, all divided by the Council's tax base of 45,738.30 as recorded in minute 74 of the cabinet meeting of 1 December 2008, in accordance Section 33(1) of the Act, as the basic amount of its Council Tax for the year 2009/2010.
 - f) £1,889,000 being the aggregate amount of all special items referred to in Section 34(1) of the Act.
 - g) £119.79 being the amount of e) above, less the result given by dividing the amount of f) above by the Council's tax base relating to special items as set on 1 December, 2008 calculated by the Council in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for year for dwellings in those parts of its area to which no special item relates.

h)

Part of the Council's area**Band D equiv.**

Grantham	164.07
Stamford	187.02
Bourne	150.12
Deeping St James	158.40
Market Deeping	227.16
Allington	161.64
Ancaster	164.07
Aslackby & Laughton	143.10
Barholm & Stow	128.16
Barkston & Syston	140.49
Barrowby	163.71
Baston	139.23
Belton & Manthorpe	123.39
Billingborough	145.62
Bitchfield &	
Bassingthorpe	119.79
Boothby Pagnell	123.66
Braceborough &	
Wilsthorpe	136.62
Burton Coggles	132.84
Careby,Aunby &	
Holywell	127.80
Carlby	153.90
Carlton Scroop &	
Normanton	173.43
Castle Bytham	139.50
Caythorpe	152.46
Claypole	140.22
Colsterworth,Gunby, Stainby and North	
Witham	150.48
Corby Glen	144.45
Counthorpe & Creeton	119.79
Denton	138.33
Dowsby	148.95
Dunsby	126.09
Edenham	139.68
Fenton	127.98
Folkingham	143.82
Foston	155.52
Fulbeck	142.56
Greatford	143.37
Great Gonerby	149.22
Great Ponton	157.77
Haconby	121.05
Harlaxton	171.99
Heydour	139.14
Honington	119.79
Horbling	119.79
Hougham	139.77
Hough-on-the-Hill	149.22
Ingoldsby	130.77
Irnham	121.68
Kirkby Underwood	132.03
Langtoft	163.80
Lenton,Keisby &	
Osgodby	123.57

Little Bytham	152.46
Little Ponton & Stroxton	127.98
Londonthorpe & Harrowby Without	132.93
Long Bennington	158.04
Marston	146.16
Morton	134.19
Old Somerby	136.53
Pickworth	119.79
Pointon & Sempringham	152.19
Rippingale	164.97
Ropsley, Humby, Braceby & Sapperton	137.16
Sedgebrook	147.60
Skillington	152.91
South Witham	166.05
Stoke Rochford & Easton	136.26
Stubton	138.42
Swayfield	138.96
Swinstead	146.43
Tallington	138.15
Thurlby	145.62
Toft, Lound & Manthorpe	119.79
Uffington	129.42
Welby	137.07
Westborough & Dry Doddington	123.66
West Deeping	141.48
Witham-on-the-Hill	140.76
Woolsthorpe	152.82
Wyville-cum-Hungerton	140.49

being calculated by adding to the amount at (g) above the amounts of special item relating to dwellings in those parts of the Council's area, divided in each case by the individual tax bases as recorded in minute 74 in accordance with Section 34(3) of the Act, as the basic amounts of its Council Tax for the year for dwellings in those parts of its area to which special item relates.

- i) The amounts on the attached schedule (Appendix A to Part B), being the amounts given by multiplying the amounts at g) above and h) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in valuation Band 'D', calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.
- j) That it be noted that for the year 2009/10 Lincolnshire County Council has stated the following amounts as a precept issued to the Council in accordance with Section 40 of the Local Government Finance Act, 1992, for each of the categories of dwellings shown below:-

Valuation Band

A £	B £	C £	D £	E £	F £	G £	H £
693.12	808.64	924.16	1039.68	1270.72	1501.76	1732.80	2079.36

- k) That it be noted that for the year 2009/10 Lincolnshire Police Authority has stated the following amounts as a precept issued to the Council in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below:-

Valuation Band

A £	B £	C £	D £	E £	F £	G £	H £
TBA	TBA	TBA	TBA	TBA	TBA	TBA	TBA

- l) That, having calculated the aggregate in each case of the amounts at i), j) and k) above, the Council, in accordance with Section 30 (2) of the Local Government Finance Act 1992, hereby sets the amounts in Appendix B to part B as the levels of Council Tax for the year 2009/10 for the categories of dwellings shown in Appendix A to part B.

i. BACKGROUND

- 3.1 The Council's budget requirement has been recommended by the Cabinet and is dealt with in Part A of this report. Parish precepts are added to the District Council's net expenditure requirement. Government support and adjustments to Collection Fund relating to Community Charge and District Council's share of Council Tax are then deducted from the spending requirement to give a Demand on the Collection Fund.
- 3.2 The Council Tax Base of 45,738.30 was approved at the Cabinet meeting held on 1 December 2008 and the budget requirement will be spread by reference to the tax base previously approved, taking into account the precepts of individual Parishes recoverable over the Parish tax base.
- 3.3 The Council Tax bill for 2009/10 includes the requirements of Lincolnshire County Council and the Lincolnshire Police Authority which are responsible for setting their own Council Tax levels.
- 3.4 Lincolnshire County Council determined its Council Tax requirement at the meeting held on 13th February 2009, as follows:

Total Council Tax Requirement	£240,605,937.43
SKDC precept element	£47,553,195.75
Band D tax	£1,039.68

- 3.5 Lincolnshire Police Authority will determine its Council Tax requirement at a meeting to be held on 25th February 2009, as presented below (an addendum to this report will be circulated to members, following confirmation by Lincolnshire Police Authority).

Total Council Tax Requirement	TBA
SKDC precept element	TBA
Band D tax	TBA

- 3.6 The overall increases for Band D tax payers, by Authority, are shown in the table below:

Council Tax Details 2009/10				
	2008/09 Band D	2009/10 Band D	Increase £	Increase %
Lincolnshire County Council	£1021.77	£1039.68	17.91	1.75
Lincolnshire Police Authority	£165.78	TBA	TBA	TBA
South Kesteven District Council	£115.74	£119.79	4.05	3.50
South Kesteven + Special Expenses	£128.63	£133.08	4.45	3.45
South Kesteven + Special Expenses + Parishes	£156.32	£161.09	4.77	3.05

4 SETTING THE COUNCIL TAX

- 4.1 The Local Government and Finance Act 1992 requires the Council to set Council Tax across the 8 valuation bands, and all precepting Parishes. The levels of overall Council Tax by Parish are attached at Appendix B to part B.

5. COMMENTS OF THE S151 OFFICER

- 5.1 The financial implications of this section are included in Part A of the report above.

6 COMMENTS OF MONITORING OFFICER

- 6.1 The Local Government Finance Act 1992 sets out the requirements placed upon the Council in relation to making formal recommendations relating to the setting of Council Tax and the Council's responsibilities as a billing authority.

Richard Wyles
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INITIAL EQUALITY IMPACT ASSESSMENT PRO FORMA

Section: Financial Services & Risk Management	Names of those undertaking assessment: Richard Wyles Malcolm Gorringe	
Name of Policy to be assessed: BUDGET 2009/10 AND INDICATIVE BUDGET FOR 2010/11 AND 2011/12	Date of Assessment:	Is this a new or existing policy?: Annual setting of Council Tax
1. Briefly describe the aims, objectives and purpose of the policy: The aim of the budget setting process is to establish the Council Tax base for SKDC residents for 2009/10		
2. What are the key performance indicators? The PI's are covered by service areas covered in the budget		
3. Who will be affected by this policy? All stakeholders		
4. Who is intended to benefit from this policy and in what way? The budget proposals are designed to enable the Authority to deliver on specific service policies which have their own impact assessments		
5. Are there any other organisations involved in the delivery of the service? None		
6. What outcomes are required from this strategy and for whom? The budget provides a financial provision framework Council tax setting purposes for the years 2009/10, 2010/11 and 2011/12. The budget also includes Housing Revenue Account, Capital Programme and the Treasury Management Strategy.		
7. What factors/forces could contribute/detract from the outcomes? The budget sets out the financial framework to deliver Council priorities. If financial budgets are not fully realized then outcomes could be compromised. The level of grant the Council will receive from Government has been provided but some aspects of funding levels could be subject to review. Other factors such as fees and charges income, levels of collection (bad debt provision) could also impact on outcomes.		
8. Who are the main stakeholders in relation to the policy? Council tax payers, rent payers, business rate payers, parish councils, partners, other local government partners		
9. Who implements the policy, and who is responsible for the policy? Council is responsible for setting the policy following advice and lead from the s151 officer		

<p>10. Are there concerns that the policy <u>could</u> have a differential impact on different racial groups? If yes, please explain. What existing evidence (either presumed or otherwise) do you have for this?</p> <p>No</p>
<p>11. Are there concerns that the policy <u>could</u> have a differential impact on men and women? If yes, please explain. What existing evidence (either presumed or otherwise) do you have for this?</p> <p>No</p>
<p>12. Are there concerns that the policy <u>could</u> have a differential impact on disabled people? If yes, please explain. What existing evidence (either presumed or otherwise) do you have for this?</p> <p>No</p>
<p>13. Are there concerns that the policy <u>could</u> have a differential impact on the grounds of sexual orientation? If yes, please explain. What existing evidence (either presumed or otherwise) do you have for this?</p> <p>No</p>
<p>14. Are there concerns that the policy <u>could</u> have a differential impact on the grounds of age? If yes, please explain. What existing evidence (either presumed or otherwise) do you have for this?</p> <p>No</p>
<p>15. Are there concerns that the policy <u>could</u> have a differential impact on the grounds of religious belief? If yes, please explain. What existing evidence (either presumed or otherwise) do you have for this?</p> <p>No</p>
<p>16. Are there concerns that the policy <u>could</u> have a differential impact on any other groups of people eg those with dependants/caring responsibilities, those with an offending past, those with learning difficulties, transgendered or transsexual people. If yes, please explain. What existing evidence (either presumed or otherwise) do you have for this?</p> <p>No</p>
<p>17. Are there any obvious barriers to accessing the service eg language, physical access?</p> <p>No</p>
<p>18. Where do you think improvements could be made?</p>

None identified
<p>19. Are there any unmet needs or requirements that can be identified that affect specific groups. If yes, please give details.</p> <p>No</p>
<p>20. Is there a complaints system?</p> <p>Corporate complaints system</p>
<p>21. Do we monitor complaints by race, gender, disability, age, sexual orientation, religious belief?</p> <p>N/a</p>
<p>22. Do we have feedback from managers or frontline staff?</p> <p>N/a</p>
<p>23. Is there any feedback from voluntary/community organisations?</p> <p>None</p>
<p>24. Is there any research or models of practice that may inform our view?</p> <p>N/a</p>
<p>25. Could the differential impact identified in 8 – 16 amount to there being unlawful discrimination in respect of this policy?</p> <p>N/a</p>
<p>26. Could the differential impact identified in 8-16 amount to there being the potential for adverse impact in this policy?</p> <p>N/A</p>
<p>27. Can this adverse impact be justified on the grounds of promoting equality of opportunity for one group? Or any other reason?</p> <p>N/A</p>
<p>28. Should the policy proceed to a full impact assessment?</p> <p>No</p>
<p>29. Date on which Full assessment to be completed by</p> <p>N/A</p>

Signed (Lead Officer): Richard Wyles.....
Date: 22 January 2009.....

SUMMARY OF GENERAL FUND ESTIMATES**APPENDIX A**

	2008/09 Original Base £'000	2009/10 Estimate Base £'000	2010/11 Indicative Base £'000	2011/12 Indicative Base £'000
Resources and Organisational Development	1,583	1,298	1,189	1,260
Finance and Customer Services	2,738	2,418	2,574	2,701
Healthy Environment	6,578	6,425	6,409	6,790
Partnerships & Organisational Improvement	3,471	3,551	3,742	3,904
Special Expense Areas	654	643	671	692
Sustainable Communities	3,224	3,390	3,275	3,280
Salary Vacancy Factor *	(250)	0	0	0
Under/(over) allocation of Support Services	44	0	0	0
TOTAL SERVICE COSTS	18,042	17,725	17,860	18,627
Interest and Investment Income	(613)	(132)	(239)	(253)
Interest Payable	248	248	192	152
Pension Interest Cost and Expected Return on Pension Assets	250	250	250	250
Minimum Revenue Provision	208	198	191	183
Depreciation Charged to Revenue Accounts	(2,535)	(2,475)	(2,755)	(2,878)
Capital grants deferred	417	395	395	395
Financing of Capital Expenditure	103	226	500	500
Movement on Reserves				
-Pension Reserve	(250)	(250)	(250)	(250)
-Net Movement in General Fund Specific Reserves	(287)	114	337	126
-(Decrease)/Increase in General Fund Working Balance	172	(128)	100	100
	(2,287)	(1,554)	(1,279)	(1,675)
BUDGET REQUIREMENT - GENERAL FUND	15,755	16,171	16,581	16,952
Formula Grant	(9,881)	(10,025)	(10,147)	(10,147)
Council Tax Collection Fund Surplus	(55)	(59)	0	0
DISTRICT NET EXPENDITURE (EXC. PARISH PRECEPTS)	5,819	6,087	6,434	6,805
SKDC Budget Requirement	5,236	5,479	5,793	6,126
Bourne Special Expense Area	22	24	25	26
Deepings Special Expense Area	12	13	13	14
Grantham Special Expense Area	398	415	439	465
Langtoft Special Expense Area	10	10	11	12
Stamford Special Expense Area	141	146	154	162
Parish Precepts	1,253	1,281	1,345	1,412
General Fund Expenditure	7,072	7,368	7,780	8,217

* From 2009/10 onwards this heading is included within corporate head budgets

Summary of Revenue Estimates by Service Area

Resources And Organisational Development

Detail	2007/08 Outturn	2008/09 Original Base	2009/10 Estimate Base	2010/11 Indicative Base	2011/12 Indicative Base
Awarded Water Courses	28,598	28,876	27,379	27,515	27,689
Bourne Fair	-690	-450	-450	-450	-450
Grantham Fair	3,612	-2,340	-5,334	-5,641	-5,478
Stamford Fair	-2,464	-990	-4,774	-5,006	-4,789
Bourne Leisure Centre	352,587	308,133	197,390	185,854	188,793
Deepings Leisure Centre	224,799	190,129	80,700	70,053	71,417
Stamford Leisure Centre	304,449	290,673	177,822	161,307	162,469
Grantham Meres Leisure Centre	688,320	696,757	481,080	464,123	467,425
Sports Stadium	123,686	122,307	93,664	93,318	95,283
Bus Stations	92,189	101,859	63,925	49,942	35,621
Car Parks	-573,971	-768,929	-416,175	-489,449	-455,827
Closed Burial Grounds	48,045	54,526	56,665	51,278	52,778
Cycle Centre & Cycleways	8,850	15,866	11,940	11,944	11,948
Flood Prevention	61,077	121,469	122,010	121,834	121,918
Footway Lighting	170,391	175,152	193,360	213,064	225,005
Grantham Canal	2,762	27,820	18,301	18,652	18,891
Industrial Estate Management	6,105	26,965	13,952	14,289	14,771
Alma Park, Grantham	732	500	19,000	19,000	19,000
Graham Hill Way, Bourne	-23,276	-29,285	-30,813	-31,852	-32,841
Hollis Road, Grantham	-6,988	-6,507	-6,988	-8,988	-8,988
Mowbeck Way, Grantham	-18,161	-16,641	-17,825	-18,491	-19,653
Northfields, Market Deeping	-332,561	-351,017	-360,891	-360,752	-360,667
Withambrook, Grantham	-26,325	-23,016	-37,595	-38,819	-40,062
Leisure Premises	-7,243	-5,075	-16,490	-16,158	-15,832
Leisure Procurement	185,525	67,003	0	0	0
Markets	6,441	-23,352	4,402	12,233	19,866
Miscellaneous Property	212,632	28,416	49,246	46,171	45,828
Night Soil, Private Sewers Itc	2,084	2,487	0	0	0
Play Areas & Open Spaces	323,888	331,148	373,375	384,936	397,461
Public Conveniences	145,778	150,472	151,849	155,979	159,830
Street Furniture	20,794	27,439	42,133	43,154	44,180
Street Grass Cutting	39,645	42,824	17,026	19,703	23,612
Travellers Rest Caravan Site	-1,059	-408	372	192	350
Front-line Services Total	2,060,250	1,582,813	1,298,256	1,188,938	1,259,549
Assets & Facilities Management	601,360	655,675	690,981	705,831	722,414
Human Resources	256,619	277,525	293,220	298,233	305,138
Legal Services	296,299	348,822	331,521	342,834	354,716
Procurement	33,937	44,004	41,837	42,017	42,214
Support Services Total	1,188,215	1,326,026	1,357,559	1,388,916	1,424,481
Recharged to Other Services	-1,188,215	-1,326,026	-1,357,559	-1,388,916	-1,424,481
Net General Fund Charge	2,060,250	1,582,813	1,298,256	1,188,938	1,259,549

Summary of Revenue Estimates by Service Area

Finance & Customer Services

Detail	2007/08 Outturn	2008/09 Original	2009/10 Estimate	2010/11 Indicative	2011/12 Indicative
Council Tax & Benefit Admin	927,647	1,223,448	1,124,002	1,182,966	1,244,356
Drainage Rates	544,898	566,000	633,000	687,000	747,000
Non Domestic Rate Collection	82,276	68,883	55,034	49,234	45,681
Pension Costs	32,284	78,964	80,654	83,973	87,283
Supported Travel	854,606	753,317	442,448	484,587	487,871
Treasury Management	29,037	47,411	83,333	86,026	88,652
Front-line Services Total	2,470,747	2,738,023	2,418,471	2,573,786	2,700,843
Customer Services	909,221	1,104,723	1,056,680	1,085,268	1,112,714
Financial Services	1,244,011	1,265,559	1,197,297	1,204,831	1,244,077
Revenue Services	455,365	475,726	475,026	488,207	502,485
Support Services Total	2,608,597	2,846,008	2,729,003	2,778,306	2,859,276
Recharged to Other Services	-2,608,597	-2,846,008	-2,729,003	-2,778,306	-2,859,276
Net General Fund Charge	2,470,747	2,738,023	2,418,471	2,573,786	2,700,843

Summary of Revenue Estimates by Service Area

Healthy Environment

Detail	2007/08 Outturn	2008/09 Original	2009/10 Estimate	2010/11 Indicative	2011/12 Indicative
Abandoned Vehicles	11,104	16,805	10,965	11,163	11,424
Air Pollution	49,279	81,380	44,406	40,807	42,864
Animal Health & Welfare	-1,356	-1,248	-1,149	-1,177	-1,237
Arts Development	42,637	51,752	49,439	48,909	48,935
Bourne Corn Exchange	162,070	138,488	140,274	143,377	147,294
Climate Change	0	0	79,724	71,720	74,195
Community Activities	97,598	98,578	181,481	182,024	185,178
Control Of Dogs	38,983	44,289	57,459	60,301	62,928
Food Safety	204,084	233,183	248,143	261,296	265,874
Gambling Licensing	7,871	10,506	-1,177	-1,380	-1,669
Guildhall Arts Centre	404,778	438,851	431,228	434,338	444,219
Hackney Carriage Registration	79,641	85,095	14,027	12,974	10,625
Health & Safety Enforcement	105,019	143,451	86,004	86,880	89,596
Infectious Disease Control	14,485	16,245	20,705	21,361	22,793
Leisure Grants & Loans	-9,782	-5,724	-7,151	-7,038	-7,048
Liquor Licensing	147,263	155,212	41,145	41,992	45,341
Local Licences	1,443	10,782	-5,979	-15,897	-16,637
Noise Control	79,594	75,632	88,072	91,070	92,545
Private Landlords	555	2,408	1,315	1,277	1,279
Public Health	144,950	157,172	181,608	185,485	190,195
Stamford Arts Centre	594,283	579,944	503,168	516,226	528,884
Street Scene	1,135,588	1,077,629	1,291,204	1,210,838	1,259,660
Waste Management	3,021,006	3,156,452	2,942,447	2,983,972	3,263,043
Water Quality	8,237	10,745	27,482	28,551	30,092
Front-line Services Total	6,339,331	6,577,628	6,424,841	6,409,068	6,790,372
Contract Monitoring	639,059	632,986	312,519	321,449	330,793
Environmental Protection	450,049	477,459	538,892	552,699	566,441
Healthy Communities	389,453	391,947	415,261	424,420	434,553
Support Services Total	1,478,561	1,502,392	1,266,672	1,298,567	1,331,788
Recharged to Other Services	-1,478,561	-1,502,392	-1,266,672	-1,298,567	-1,331,788
Net General Fund Charge	6,339,331	6,577,628	6,424,841	6,409,068	6,790,372

Summary of Revenue Estimates by Service Area

Partnerships & Improvement

Detail	2007/08 Outturn	2008/09 Original Base	2009/10 Estimate Base	2010/11 Indicative Base	2011/12 Indicative Base
Closed Circuit Television	341,860	424,122	375,745	287,033	249,744
Corporate Costs	941,368	1,318,399	1,505,371	1,768,383	1,866,659
Democratic Representation	962,945	1,007,408	1,117,592	1,136,882	1,163,955
Emergency Planning	46,859	51,728	40,785	42,536	44,762
Local Elections	97,608	51,888	45,356	45,924	109,702
Non-District Elections	5,330	7,430	94	41	52
Partnerships	9,211	80,197	33,998	34,252	35,135
Partnerships & Community	265,864	333,574	252,347	257,390	262,266
Register Of Electors	145,409	154,901	179,940	169,705	171,967
Welland Partnership	44,470	41,002	0	0	0
Front-line Services Total	2,860,923	3,470,650	3,551,227	3,742,146	3,904,241
Access Programme	-63,802	0	0	0	0
Business Trans & It Management	1,228,628	1,303,326	1,306,264	1,339,894	1,374,213
Communications	262,159	332,550	327,630	318,699	309,990
Democratic Services	199,645	217,323	205,458	209,170	214,141
Operational Management	445,815	470,624	477,951	492,622	504,799
Performance Management	143,076	222,706	167,909	167,163	171,370
Strategic Management	558,925	555,249	535,804	547,633	560,374
Support Services Total	2,774,447	3,101,778	3,021,017	3,075,181	3,134,888
Recharged to Other Services	-2,774,447	-3,101,778	-3,021,017	-3,075,181	-3,134,888
Net General Fund Charge	2,860,923	3,470,650	3,551,227	3,742,146	3,904,241

Summary of Revenue Estimates by Service Area

APPENDIX A

Special Expense Areas

Detail	2007/08 Outturn	2008/09 Original Base	2009/10 Estimate Base	2010/11 Indicative Base	2011/12 Indicative Base
Bourne Special Expense Area	22,114	21,999	26,229	26,334	27,314
Deepings Special Expense Area	11,944	12,094	12,970	13,556	14,168
Grantham Special Expense Area	387,600	423,987	401,786	422,731	435,522
Langtoft Special Expense Area	16,418	22,978	23,022	23,336	23,684
Stamford Special Expense Area	189,422	172,924	178,580	184,690	191,689
Net General Fund Charge	627,497	653,981	642,587	670,647	692,376

Summary of Revenue Estimates by Service Area

APPENDIX A

Sustainable Communities

Detail	2007/08 Outturn	2008/09 Original Base	2009/10 Estimate Base	2010/11 Indicative Base	2011/12 Indicative Base
Bourne Sw Development	133,177	0	0	0	0
Building Control	91,796	184,906	209,451	144,692	139,540
Citizens Advice Bureau	60,075	61,580	63,700	65,300	67,800
Conservation	26,045	29,662	25,518	26,836	27,491
Development Control	520,354	518,001	616,328	640,307	654,827
Economic Development	386,780	398,626	399,452	403,693	426,507
Grants To Voluntary Orgs	7,000	7,000	0	0	0
Helpline	173,026	257,007	207,627	211,385	211,321
Historic Building	25	0	0	0	0
Homelessness	44,321	28,192	26,321	25,956	26,264
Housing Solutions	599,925	693,766	781,600	695,172	711,669
Housing Standards	224,288	42,419	0	0	0
Land Charges	-30,077	-26,010	7,174	4,799	1,292
Planning Policy	267,074	382,855	423,530	418,801	306,109
Private Loans & Mortgages	8	1,252	765	909	1,060
Private Sector Housing	133,558	89,624	82,348	84,492	160,374
Rural Transport (Dial A Ride)	58,411	0	0	0	0
Street Naming & Numbering	83,707	94,244	64,582	66,005	67,748
Town Centre Management	665,063	460,456	481,263	486,950	477,915
Net General Fund Charge	3,444,557	3,223,580	3,389,658	3,275,297	3,279,917

RESERVES

APPENDIX A

RESERVES STATEMENT

	Balance as at 31 March 2008 £'000	Transfer to Reserve in year £'000	Forecast Transfer from Reserve in year £'000	Balance as at 31 March 2009 £'000	Transfer to Reserve in year £'000	Transfer from Reserve in year £'000	Balance as at 31 March 2010 £'000	Movement on Reserve in year £'000	Balance as at 31 March 2011 £'000	Movement on Reserve in year £'000	Balance as at 31 March 2012 £'000
<u>General Fund</u>											
Capital Reserve											
General Fund Capital Reserve	1,557	956	(462)	2,051	-	(2,051)	-	-	-	-	-
Revenue Reserves											
Insurance Reserve	500	-	(110)	390	110	-	500	-	500	-	500
Pensions Reserve - Former Employees	326	-	(65)	261	-	(65)	196	(65)	131	(65)	66
- Current Employees	1,481	-	-	1,481	-	-	1,481	368	1,849	137	1,986
Building Control	298	-	(14)	284	-	(54)	230	2	232	9	241
SEA Reserve	16	-	0	16	25	-	41	32	73	45	118
Capacity Building, Priority Setting and Service Improvements	1,862	-	(956)	906	169	(71)	1,004	0	1,004	0	1,004
	4,483	0	(1,145)	3,338	304	(190)	3,452	337	3,789	126	3,915
Working Balance	2,230	172		2,402		(128)	2,274	100	2,374	100	2,474
Total General Fund Reserves	8,270	1,128	(1,145)	7,791	304	(2,369)	5,726	437	6,163	226	6,389
Revenue Provision	132	0	(132)	0	0	0	0	0	0	0	0
Net Movement in General Fund Specific Reserves			(17)			(2,065)		437		226	
<u>Housing Revenue Account(HRA)</u>											
Capital Reserve											
Major Repairs Reserve	5,823	3,562	(4,157)	5,228	3,628	(4,030)	4,826	(1,316)	3,510	(1,396)	2,114
Working Balance											
Housing Revenue Account	7,031	1,189	(1,861)	6,359	744	(1,169)	5,934	(148)	5,786	(778)	5,008
Total HRA Reserves	12,854	4,751	(6,018)	11,587	4,372	(5,199)	10,760	(1,464)	9,296	(2,174)	7,122
<u>Other Capital Reserves</u>											
Useable Capital Receipts Reserve	7,200	400	(1,651)	5,949	1,770	(1,036)	6,683	(1,799)	4,884	(2,519)	2,365
Total Other Capital Reserves	7,200	400	(1,651)	5,949	1,770	(1,036)	6,683	(1,799)	4,884	(2,519)	2,365
Total Reserves	28,456	6,279	(8,946)	25,327	6,446	(8,604)	23,169	(2,826)	20,343	(4,467)	15,876

SUMMARY FINANCING STATEMENT

	Description	2008/2009 Estimate Base £'000	2008/2009 Revised Base Sept £'000	2008/2009 Forecast Outturn £'000	2009/2010 Estimate Base £'000	2010/2011 Estimate Base £'000	2011/2012 Estimate Base £'000
	<u>HOUSING REVENUE ACCOUNT</u>						
1	Stock Improvements	7,054	7,274	4,157	3,405	5,100	5,100
2	Demolitions	25	25	-	-	-	-
3	IT Software	160	213	-	263	-	-
4	Purchase of Vehicles	-	-	-	362	26	166
5	TOTAL - HOUSING REVENUE ACCOUNT	7,239	7,512	4,157	4,030	5,126	5,266
	<u>OTHER SERVICES</u>						
6	Sustainable Communities	2,060	2,836	2,090	2,781	1,650	2,630
7	Healthy Environment	110	410	406	142	928	698
8	Finance and Customer Services	-	-	-	320	-	-
9	Resources and Organisational Development	680	748	632	530	450	595
10	Partnerships and Organisational Improvement	100	272	272	50	50	50
11	Tenancy Services	280	280	217	-	-	-
12	Indicative Projects (Not yet evaluated)	-	-	-	300	175	-
13	TOTAL - OTHER SERVICES	3,230	4,546	3,617	4,123	3,253	3,973
14	TOTAL - CAPITAL PROGRAMME	10,469	12,058	7,774	8,153	8,379	9,239
	<u>GENERAL FUND FINANCED BY:</u>						
15	Supported Borrowing	-	-	-	-	-	-
16	Unsupported Borrowing	-	-	-	-	-	-
17	Specific Reserve - Capital	-	-	462	2,051	-	-
18	Usable Capital Receipts	2,599	3,425	1,651	1,036	2,499	3,219
19	Capital Grants and Contributions						
	- Bourne Core Area	-	-	300	-	-	-
	- Stamford Recreation Ground Secured Funding	73	73	73	-	-	-
	- Stamford Recreation Ground Unsecured Funding	37	37	37	-	-	-
	- Housing Planning Delivery Grant	-	-	-	50	-	-
	- New Housing Developments Grantham (S106 monies)	200	200	200	-	-	-
	- Disabled Facility Grant	213	213	251	254	254	254
	- Regional Housing Grant	-	490	490	506	-	-
20	Direct Revenue Financing						
	- IT Hardware Replacement Programme	50	50	50	-	-	-
	- Grantham Christmas Lights	-	-	-	10	10	10
	- Contribution from Revenue	103	103	103	216	490	490
21	TOTAL - GF CAPITAL PROGRAMME	3,275	4,591	3,617	4,123	3,253	3,973
	<u>HRA FINANCED BY:</u>						
22	Major Repair Reserve	7,239	7,512	4,157	4,030	5,126	5,266
23	TOTAL - HRA CAPITAL PROGRAMME	7,239	7,512	4,157	4,030	5,126	5,266
24	TOTAL - CAPITAL PROGRAMME	10,514	12,103	7,774	8,153	8,379	9,239

HOUSING INVESTMENT PROGRAMME

	Description	2008/2009 Estimate Base £'000	2008/2009 Revised Base Sept £'000	2008/2009 Revised Base Jan £'000	2009/2010 Estimate Base £'000	2010/2011 Estimate Base £'000	2011/2012 Estimate Base £'000
	<u>HOUSING REVENUE ACCOUNT</u>						
	Tenancy Services						
	Repairs and Improvements						
1	Upgrading Sheltered Housing Scheme	250	300	210	-	-	-
2	Structural Repairs	220	240	150	-	-	-
3	Passenger Lifts, Supported Housing Schemes	120	120	26	94	-	-
	Energy Efficiency Initiatives:						
4	Windows	260	260	40	220	-	-
5	Central Heating and Ventilation	620	620	620	500	-	-
6	Insulation	-	-	-	-	-	-
	Refurbishment and Improvement:						
7	Miscellaneous Residual Properties	141	141	171	-	-	-
8	Re-roofing	574	588	588	-	-	-
9	Re-wiring	208	326	166	160	-	-
10	Kitchen & Bathroom Refurbishments	4,269	3,987	2,087	1,900	-	-
11	Communal Doors	160	160	11	149	-	-
12	DDA compliance and fire risk assessment work	-	300	18	282	-	-
13	Disabled Adaptations	232	232	70	100	100	100
14	Housing Stock Improvement Works *	-	-	-	-	5,000	5,000
		7,054	7,274	4,157	3,405	5,100	5,100
	Demolition Works						
15	Garages	25	25	-	-	-	-
		25	25	-	-	-	-
	IT Software						
16	Housing System Enhancements	-	-	-	50	-	-
17	Total Repairs Module	-	42	-	42	-	-
18	Mobilisation of Craft Working	160	171	-	171	-	-
		160	213	-	263	-	-
	Purchase of Vehicles						
19	Tenancy and Care Services	-	-	-	362	26	166
		-	-	-	362	26	166
20	TOTAL - HOUSING INVESTMENT PROGRAMME	7,239	7,512	4,157	4,030	5,126	5,266

* Capital Works for Housing Stock improvements identified from stock condition survey which has yet to be agreed and plans developed

OTHER SERVICES

	Description	2008/2009 Estimate Base £'000	2008/2009 Revised Base Sept £'000	2008/2009 Revised Base Jan £'000	2009/2010 Estimate Base £'000	2010/2011 Estimate Base £'000	2011/2012 Estimate Base £'000
	SUSTAINABLE COMMUNITIES						
	Town Centre Development						
1	Town Centre Projects - Bourne Core Area	370	370	370	1,000	1,000	1,000
2	Town Centre Projects - Bourne Core Area (Consultancy/Advice)	30	30	30	75	50	30
3	Town Centre Projects - Unallocated/Provision	750	750	-	-	-	-
4	Strategic land acquisition Grantham	-	-	-	-	-	1,000
5	Innovation & Enterprise Centre Projects	-	-	-	500	-	-
6	Grantham Christmas Lights - SEA	-	-	-	50	-	-
7	Stamford Recreation Ground Improvement Programme	110	110	114	-	-	-
	Capital Grant						
8	Stamford Gateway	-	80	80	-	-	-
9	Economic Grant - Northfields Market Deeping	-	125	125	-	-	-
10	Grantham Growth Project	-	-	-	50	-	-
11	New Housing Developments Grantham (use of S106 monies)	200	200	200	-	-	-
12	Private Sector Renewal	100	100	100	100	100	100
13	Regional Housing Grant	-	490	490	506	-	-
14	Disabled Facilities Grant	500	581	581	500	500	500
		2,060	2,836	2,090	2,781	1,650	2,630
	HEALTHY ENVIRONMENT						
	Waste Management						
15	Expansion of Green Waste Collection Service - 2 Freighters	-	300	300	-	-	-
16	Expansion of Green Waste Collection Service - Wheeled Bins	50	50	47	-	-	-
17	Replacement of Street Scene Fleet	-	-	-	-	895	698
18	MOT Implementation	-	-	-	45	-	-
19	Guildhall Arts Centre Entrance and Box Office Works	-	-	-	50	-	-
	Purchase of Vehicles						
20	Purchase of Pool Vehicles	60	60	59	47	33	-
		110	410	406	142	928	698
	FINANCE AND CUSTOMER SERVICES						
21	Financial System Upgrade	-	-	-	50	-	-
22	Customer Services - Access to Self-Service Facilities	-	-	-	30	20	-
23	Area Offices Customer Service Centres Upgrades	-	-	-	240	-	-
		-	-	-	320	-	-
	RESOURCES AND ORGANISATIONAL DEVELOPMENT						
	Car Parking						
24	Replacement of car parking machines	30	30	30	30	30	-
25	Pay on Exit infrastructure	-	-	-	-	95	95
26	Restatement Works at Grantham Canal (Phase 2)	150	150	150	-	-	-
	Provision for Existing Assets						
27	Windows, Council Offices, Grantham (Phase 2)	100	100	75	-	-	-
28	Cemetery Works (Phase 2 and 3)	100	168	87	-	-	-
29	Automatic Monitoring for Utilities	30	30	30	-	-	-
30	Guildhall Arts Centre seating replacement	-	15	15	-	-	-
31	Stone wall repair Council Offices Grantham	-	25	25	-	-	-
32	Alma Park Road Grantham surface improvements	-	190	180	-	-	-
33	Stamford Arts Centre - car park and stone wall repairs	-	40	40	-	-	-
34	Provision (unspecified)	-	-	-	250	325	500
35	Energy Efficiency Initiatives	270	-	-	250	-	-
		680	748	632	530	450	595
	PARTNERSHIPS AND ORGANISATIONAL IMPROVEMENT						
36	Website Content Management Software	50	50	50	-	-	-
37	Service Transformation Programme	-	172	172	-	-	-
38	IT Hardware Replacement Programme	50	50	50	50	50	50
		100	272	272	50	50	50
	TENANCY SERVICES						
39	Tenancy and Care Services Vehicles	110	110	47	-	-	-
40	Lifeline Equipment	170	170	170	-	-	-
		280	280	217	-	-	-
41	TOTAL APPROVED - OTHER SERVICES	3,230	4,546	3,617	3,823	3,078	3,973

OTHER SERVICES

	Description	2008/2009 Estimate Base £'000	2008/2009 Revised Base Sept £'000	2008/2009 Forecast Outturn £'000	2009/2010 Estimate Base £'000	2010/2011 Estimate Base £'000	2011/2012 Estimate Base £'000
	INDICATIVE PROJECTS (NOT YET EVALUATED)						
	RESOURCES AND ORGANISATIONAL DEVELOPMENT						
42	Lift Installation - Main Council Sites	-	-	-	-	150	-
43	Car Parking Infrastructure	-	-	-	100	-	-
	Provision for Existing Assets						
44	Grantham Bus Station - Refurbishment	-	-	-	-	25	-
	FINANCE AND CUSTOMER SERVICES						
45	Document Image Processing	-	-	-	200	-	-
46	INDICATIVE PROJECTS (NOT YET EVALUATED)	-	-	-	300	175	-
47	TOTAL GENERAL FUND CAPITAL PROGRAMME	3,230	4,546	3,617	4,123	3,253	3,973

* These are new programmes which have been submitted and scored through the Capital Scoring Process

Housing Revenue Account Summary

APPENDIX A

	2008/09 Estimate Base	2008/09 Projected Outturn	2009/10 Estimate Base	2010/11 Estimate Base
	£'000		£'000	£'000
INCOME				
Dwelling Rents	(18,926)	(18,926)	(20,050)	(21,088)
Non Dwelling Rents	(278)	(278)	(289)	(302)
Charges for Services and Facilities	(1,288)	(1,296)	(1,348)	(1,398)
Other Income	(55)	(55)	(57)	(59)
TOTAL INCOME	(20,547)	(20,555)	(21,744)	(22,847)
EXPENDITURE				
Repair and Maintenance	7,059	7,206	6,146	6,221
Supervision and Management - General	3,326	3,027	2,923	3,006
Supervision and Management - Special	2,121	1,915	1,962	1,996
Housing Revenue Account Subsidy	9,393	9,393	10,373	11,079
Major Repairs Allowance	(3,562)	(3,562)	(3,628)	(3,810)
HRA share of Corporate and Democratic Costs	200	200	243	293
Depreciation and Impairment of Fixed Assets	4,731	4,731	4,372	3,840
Debt Management Expenses	20	20	20	20
Provision for deferred charges	0	0	250	500
Provision for bad debts	0	50	50	50
Efficiency Target	0	0	0	(250)
Transfer to General Fund in respect of Rent Rebates	0	0	165	165
TOTAL EXPENDITURE	23,288	22,980	22,876	23,110
NET COST OF HRA SERVICES	2,741	2,425	1,132	263
Interest Payable and Similar Charges	158	158	158	123
Interest and Investment Income	(722)	(722)	(121)	(208)
DEFICIT (SURPLUS) FOR THE YEAR ON THE HRA	2,177	1,861	1,169	178
MOVEMENT ON THE HRA BALANCE				
(Deficit)/Surplus for the Year	(2,177)	(1,861)	(1,169)	(178)
Transfer from Major Repairs Reserve (Depn less MRA)	2,508	1,189	744	30
Revenue Contribution to Capital	0	0	0	0
Housing Revenue Account balance at start of Year	9,059	7,031	6,359	5,934
Housing Revenue Account Balance at end of year	9,390	6,359	5,934	5,786

2011/12
Estimate
Base
£'000
(22,171)
(317)
(1,468)
(62)
(24,018)
6,295
3,069
2,027
11,502
(3,870)
296
3,863
20
750
50
(250)
165
23,917
(101)
97
(225)
(229)
229
(7)
(1,000)
5,786
5,008

RESOURCES AND ORGANISATIONAL DEVELOPMENT

CAR PARK CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT	
			£	£		
	CAR PARKS - GRANTHAM					
1	SHORT STAY					
	Up to 1 hour	01/04/08	0.80	0.80	0%	Inclusive
	Up to 2 hours	01/04/08	1.30	1.30	0%	Inclusive
	Up to 3 hours	01/04/08	1.80	1.80	0%	Inclusive
	Up to 4 hours	01/04/08	6.00	6.00	0%	Inclusive
	Over 4 hours	01/04/08	8.00	8.00	0%	Inclusive
2	LONG STAY					
	Up to 3 hours	01/04/08	1.60	1.60	0%	Inclusive
	Up to 4 hours	01/04/08	2.10	2.10	0%	Inclusive
	All Day	01/04/08	2.60	2.60	0%	Inclusive
3	LONG STAY SEASON TICKETS (Monday to Friday)					
	Per Quarter	01/04/08	90.00	90.00	0%	Inclusive
	Per 6 months	01/04/08	175.00	175.00	0%	Inclusive
4	LONG STAY SEASON TICKETS (Monday to Saturday)					
	Per Quarter	01/04/08	110.00	110.00	0%	Inclusive
	Per 6 months	01/04/08	210.00	210.00	0%	Inclusive
	Season Ticket Discount Offer	Purchase	Additional Tickets Free			
		4	1			
		8	2			
		15	5			
5	EXCESS CHARGE NOTICES					
	Failure to display	01/04/08	80.00	80.00	0%	O/Scope
	Fine after discount for Payment in 7 Days	01/04/08	40.00	40.00	0%	O/Scope
	Parking for longer etc.	01/04/08	60.00	60.00	0%	O/Scope
	Fine after discount for Payment in 7 Days	01/04/08	30.00	30.00	0%	O/Scope

NOTES

SHORT STAY CAR PARKS
 Guildhall Street
 St Catherine's Road (Council Offices)
 Watergate
 Wharf Road (Multi-storey)
 Welham Street (multi storey)

LONG STAY CAR PARKS
 Conduit Lane
 Welham Street (multi storey)

RESOURCES AND ORGANISATIONAL DEVELOPMENT

CAR PARK CHARGES

	Detail	Effective Date	2008/09 £	2009/10 £		VAT
	CAR PARKS - STAMFORD					
1	SHORT STAY					
	Up to 1 hour	01/04/08	0.80	0.80	0%	Inclusive
	Up to 2 hours	01/04/08	1.30	1.30	0%	Inclusive
	Up to 3 hours	01/04/08	1.80	1.80	0%	Inclusive
	Up to 4 hours	01/04/08	6.00	6.00	0%	Inclusive
	Over 4 hours	01/04/08	8.00	8.00	0%	Inclusive
2	LONG STAY					
	Up to 3 hours	01/04/08	1.60	1.60	0%	Inclusive
	Up to 4 hours	01/04/08	2.10	2.10	0%	Inclusive
	All Day	01/04/08	2.60	2.60	0%	Inclusive
3	COACH PARKING (ALL DAY) Cattle Market	01/04/08	6.00	6.00	0%	Inclusive
4	LONG STAY SEASON TICKETS (Monday to Friday) Per Quarter Per 6 months	01/04/08 01/04/08	90.00 175.00	90.00 175.00	0% 0%	Inclusive Inclusive
5	LONG STAY SEASON TICKETS (Monday to Saturday) Per Quarter Per 6 months	01/04/08 01/04/08	110.00 210.00	110.00 210.00	0% 0%	Inclusive Inclusive
	Season Ticket Discount Offer	Purchase	Additional Tickets Free			
		4	1			
		8	2			
		15	5			
6	EXCESS CHARGE NOTICES					
	Failure to display	01/04/08	80.00	80.00	0%	O/Scope
	Fine after discount for Payment in 7 Days	01/04/08	40.00	40.00	0%	O/Scope
	Parking for longer etc.	01/04/08	60.00	60.00	0%	O/Scope
	Fine after discount for Payment in 7 Days	01/04/08	30.00	30.00	0%	O/Scope

NOTES

SHORT STAY CAR PARKS
Bath Row
North Street
St Leonard's Street
Scotgate

LONG STAY CAR PARKS
Cattle Market (and Coach Park)
Wharf Road

RESOURCES AND ORGANISATIONAL DEVELOPMENT

MARKET CHARGES

	Detail	Effective Date	2008/09 £	2009/10 £		VAT
	MARKETS - GRANTHAM					
1	Standard Stall (3.05m x 1.22m)	01/04/07	20.50	20.50	0%	Exempt
2	Pitch (3.05m x 3.05m)	01/04/07	19.00	19.00	0%	Exempt
3	<u>Vehicles parked for storage</u>					
	Cars and light vans	01/04/07	6.20	6.20	0%	Exempt
	Large vehicles	01/04/07	9.50	9.50	0%	Exempt
	MARKETS - STAMFORD					
4	Standard Stall (3.05m x 1.22m)	01/04/07	21.50	21.50	0%	Exempt
5	Pitch (3.05m x 3.05m)	01/04/07	19.50	19.50	0%	Exempt
6	Craft Fair - Table	01/04/07	22.00	22.00	0%	Exempt
7	Craft Fair - Stall	01/04/07	27.00	27.00	0%	Exempt
8	<u>Vehicles parked for storage</u>					
	Cars and light vans	01/04/07	6.20	6.20	0%	Exempt
	Large vehicles	01/04/07	9.50	9.50	0%	Exempt
	MARKETS - BOURNE					
9	Standard Stall (3.05m x 1.22m)	01/04/07	16.00	16.00	0%	Exempt
10	Pitch (3.05m x 3.05m)	01/04/07	15.00	15.00	0%	Exempt
11	<u>Vehicles parked for storage</u>					
	Cars and light vans	01/04/07	6.20	6.20	0%	Exempt
	Large vehicles	01/04/07	9.50	9.50	0%	Exempt
12	Hire of stall for private function	01/04/07	7.00	7.00	0%	Exempt
13	FOR ALL MARKETS					
	Farmers Markets - supply of stall cover in addition to standard stall charge	01/04/07	1.00	1.00	0%	Exempt

RESOURCES AND ORGANISATIONAL DEVELOPMENT

BUS CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT	
			£	£		
	BUS STATION - GRANTHAM					
1	Per departure	01/04/09	0.24	0.44	83%	Exempt
2	<u>Minimum Charge</u> 1-75 departures per annum	01/04/09	20.00	30.00	50%	Exempt
	BUS STATION - STAMFORD					
3	Per departure	01/04/09	0.24	0.44	83%	Exempt
4	<u>Minimum Charge</u> 1-75 departures per annum	01/04/09	20.00	30.00	50%	Exempt
	BUS STATION - BOURNE					
5	Per departure	01/04/09	0.20	0.40	100%	Exempt
6	<u>Minimum Charge</u> 1-75 departures per annum	01/04/09	20.00	30.00	50%	Exempt

RESOURCES AND ORGANISATIONAL DEVELOPMENT

CYCLE CENTRE CHARGES

	Detail	Effective Date	2008/09 £	2009/10 £		VAT
	PEDAL PARK ST CATHERINE'S ROAD GRANTHAM					
1	<u>13 weeks charge</u>					
	Small locker	01/04/99	20.00	20.00	0%	Inclusive
	Large locker	01/04/99	25.00	25.00	0%	Inclusive
2	<u>26 weeks charge</u>					
	Small locker	01/04/99	35.00	35.00	0%	Inclusive
	Large locker	01/04/99	44.00	44.00	0%	Inclusive
3	<u>52 weeks charge</u>					
	Small locker	01/04/99	52.00	52.00	0%	Inclusive
	Large locker	01/04/99	65.00	65.00	0%	Inclusive
4	Deposit for entry key and locker key	01/04/99	5.00	5.00	0%	Inclusive

RESOURCES AND ORGANISATIONAL DEVELOPMENT

FAIR CHARGES

	Detail	Effective Date	2008/9	2009/10	VAT	
			£			
	FAIR - GRANTHAM					
1	Mid Lent Fair - 2009	01/03/09	9,603.72	13,254.49	38%	Exempt
	Charge per day		167.00	175.00	5%	Exempt
	FAIR - STAMFORD					
2	Mid Lent Fair - 2009	01/03/09	13,680.98	20,429.07	49%	Exempt
	Charge per day	01/03/09	100.00	105.00	5%	Exempt
	FAIR - BOURNE					
3	Charge per day	01/03/09	75.00	78.50	5%	Exempt

NOTES

Mid-Lent Fair dates 2009
Stamford - 23 to 28 March
Grantham - 30 March to 1 April

Mid-Lent Fair dates 2010
Stamford - 15 to 20 March
Grantham - 21 March to 24 March

RESOURCES AND ORGANISATIONAL DEVELOPMENT

BOURNE LEISURE CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	<u>BOURNE LEISURE CENTRE</u>				
1	<u>Swimming pool</u>				
	Swimming - full rate	01/04/09	4.10	4.30	Inclusive
	Swimming - concession	01/04/09	2.50	2.65	Inclusive
	Under 5's	01/04/09	0.65	0.70	Inclusive
	Parent and toddler session	01/04/09	4.10	4.30	Inclusive
	Exclusive pool hire (per hour)	01/04/09	111.90	117.50	Inclusive
	LCC Schools (per individual)	01/04/09	0.55	0.60	Inclusive
2	<u>Main Hall (per hour)</u>				
	Sporting - full rate	01/04/09	45.45	47.70	Inclusive
	Commercial	01/04/09	Negotiable	Negotiable	Inclusive
	Badminton - full rate	01/04/09	11.35	11.90	Inclusive
	Cricket nets - full rate	01/04/09	45.45	47.70	Inclusive
	Table tennis - full rate per hour	01/04/09	5.45	5.70	Inclusive
	Trampoline - full rate per hour	01/04/09	11.35	11.90	Inclusive
3	<u>Fitness Room (per hour)</u>				
	Individual use - full rate	01/04/09	7.00	7.35	Inclusive
4	<u>Miscellaneous (per hour)</u>				
	Crèche (per child)	01/04/09	2.50	2.65	Inclusive
	Activity room/meeting room - full rate	01/04/09	19.45	20.40	Inclusive
	Spectator (per individual)	01/04/09	1.00	1.05	Inclusive
5	<u>Hire of equipment</u>				
	Table tennis bat/ball	01/04/09	1.80	1.90	Inclusive
	Badminton/tennis/squash racket	01/04/09	2.05	2.15	Inclusive

RESOURCES AND ORGANISATIONAL DEVELOPMENT**BOURNE LEISURE CENTRE CHARGES**

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	<u>BOURNE LEISURE CENTRE</u>				
6	<u>Outdoor pitches</u>				
	Per pitch (2 hours) - full rate	01/04/09	25.95	27.25	Inclusive
	Marking out	01/04/09	12.90	13.55	Inclusive
	Changing accommodation	01/04/09	12.90	13.55	Inclusive
7	<u>Membership</u>				
	Adult member	01/04/09	23.45	24.60	Inclusive
	Junior (U16)	01/04/09	11.70	12.30	Inclusive
	Club	01/04/09	46.80	49.15	Inclusive
	Concessionary	01/04/09	11.70	12.30	Inclusive
	Family membership	01/04/09	54.60	57.35	Inclusive
	Corporate membership	01/04/09	155.95	163.75	Inclusive
	CONCESSIONARY RATES ARE AVAILABLE ON THESE ACTIVITIES AND ARE CHARGED AT 60% OF THE FULL PRICE LISTED.				
	THE LIST OF CHARGES IS NOT DEFINITIVE AND ARE NON-MEMBER RATES LOWER CHARGES ARE AVAILABLE FOR LEISURE CENTRE MEMBERS.				
	THE CHARGES SHOWN ARE THE MAXIMUM . THE CONTRACTOR IS NOT OBLIGED TO INCREASE THE CHARGES TO THIS LEVEL.				

RESOURCES AND ORGANISATIONAL DEVELOPMENT

DEEPINGS LEISURE CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	<u>DEEPINGS LEISURE CENTRE</u>				
1	<u>Swimming pool</u>				
	Swimming - full rate	01/04/09	3.60	3.80	Inclusive
	Swimming - concession	01/04/09	2.15	2.25	Inclusive
	Under 5's	01/04/09	0.55	0.60	Inclusive
	Parent and toddler session	01/04/09	3.60	3.80	Inclusive
	Exclusive pool hire (per hour)	01/04/09	110.00	115.50	Inclusive
	LCC Schools (per individual)	01/04/09	0.55	0.60	Inclusive
2	<u>Main Hall (per hour)</u>				
	Sporting - full rate	01/04/09	46.05	48.35	Inclusive
	Commercial	01/04/09	Negotiable	Negotiable	Inclusive
	Badminton - full rate	01/04/09	11.50	12.10	Inclusive
	Climbing wall - full rate	01/04/09	11.50	12.10	Inclusive
	Roller skating - per person	01/04/09	3.45	3.60	Inclusive
	Cricket nets - full rate	01/04/09	46.05	48.35	Inclusive
	Table tennis - full rate per hour	01/04/09	5.80	6.10	Inclusive
	Trampoline - full rate per hour	01/04/09	11.50	12.10	Inclusive
3	<u>Squash Court (per 40 mins) - full rate</u>	01/04/09	7.35	7.70	Inclusive
4	<u>Second Hall (per hour)</u>				
	Sporting - full rate	01/04/09	23.05	24.20	Inclusive
	Commercial	01/04/09	Negotiable	Negotiable	Inclusive
5	<u>Fitness Room (per hour)</u>				
	Individual use - full rate	01/04/09	4.40	4.60	Inclusive
6	<u>Miscellaneous (per hour)</u>				
	Crèche (per child)	01/04/09	FREE	FREE	Inclusive
	Activity room/meeting room - full rate	01/04/09	12.65	13.30	Inclusive
	Sports bar - full rate	01/04/09	12.65	13.30	Inclusive
	Committee room - full rate	01/04/09	6.25	6.55	Inclusive
	Whole bar area - full rate	01/04/09	31.35	32.90	Inclusive
	Cafeteria bridge - full rate	01/04/09	12.65	13.30	Inclusive
	Spectator (per individual)	01/04/09	1.00	1.05	Inclusive

RESOURCES AND ORGANISATIONAL DEVELOPMENT

DEEPINGS LEISURE CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	<u>DEEPINGS LEISURE CENTRE</u>				
7	<u>Hire of equipment</u>				
	Table tennis bat/ball	01/04/09	1.10	1.15	Inclusive
	Skate Hire / Shuttlecock	01/04/09			
	Badminton/tennis/squash racket	01/04/09	1.70	1.80	Inclusive
8	<u>Synthetic Pitch(per hour)</u>				
	Full synthetic pitch - full rate	01/04/09	44.45	46.65	Inclusive
	Six-a-side - full rate	01/04/09	14.85	15.60	Inclusive
	Floodlights (full pitch) - full rate	01/04/09	16.65	17.50	Inclusive
	Floodlights (six-a-side) - full rate	01/04/09	5.55	5.85	Inclusive
9	<u>Outdoor Facilities (per hour)</u>				
	Floodlights - full rate	01/04/09	6.60	6.95	Inclusive
	Tennis court - full rate	01/04/09	11.10	11.65	Inclusive
	Netball - full rate	01/04/09	16.65	17.50	Inclusive
10	<u>Outdoor pitches</u>				
	Per pitch (2 hours) - full rate	01/04/09	27.90	29.30	Inclusive
	Marking out	01/04/09	13.95	14.65	Inclusive
	Changing accommodation	01/04/09	13.95	14.65	Inclusive
	CONCESSIONARY RATES ARE AVAILABLE ON THESE ACTIVITIES AND ARE CHARGED AT 60% OF THE FULL PRICE LISTED				

RESOURCES AND ORGANISATIONAL DEVELOPMENT

MERES LEISURE CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	<u>THE GRANTHAM MERES LEISURE CENTRE</u>				
1	<u>Swimming pool</u>				
	Swimming - full rate	01/04/09	4.10	4.30	Inclusive
	Swimming - concession	01/04/09	2.50	2.65	Inclusive
	Under 5's	01/04/09	0.65	0.70	Inclusive
	Parent and toddler session	01/04/09	4.10	4.30	Inclusive
	Exclusive pool hire (per hour)	01/04/09	116.80	122.65	Inclusive
	LCC Schools (per individual)	01/04/09	0.55	0.60	Inclusive
2	<u>Main Hall (per hour)</u>				
	Sporting - full rate	01/04/09	68.10	71.50	Inclusive
	Commercial	01/04/09	Negotiable	Negotiate	Inclusive
	Badminton - full rate	01/04/09	11.35	11.90	Inclusive
	Climbing wall - full rate	01/04/09	7.35	7.70	Inclusive
	Table Tennis Centre Hall	01/04/09	45.45	47.70	Inclusive
	Table tennis - full rate per hour	01/04/09	5.45	5.70	Inclusive
	Trampoline - full rate per hour	01/04/09	11.35	11.90	Inclusive
3	<u>Second Hall (per hour)</u>				
	Sporting - full rate	01/04/09	29.20	30.65	Inclusive
	Commercial	01/04/09	Negotiable	Negotiable	Inclusive
4	<u>Fitness Room (per hour)</u>				
	Individual use - full rate	01/04/09	7.00	7.35	Inclusive
5	<u>Miscellaneous (per hour)</u>				
	Crèche (per child)	01/04/09	2.50	2.65	Inclusive
	Activity room/meeting room - full rate	01/04/09	13.75	14.45	Inclusive
	Sports bar - full rate	01/04/09	24.35	25.55	Inclusive
	Function room - full rate	01/04/09	13.75	14.45	Inclusive
	Spectator (per individual)	01/04/09	1.00	1.05	Inclusive
6	<u>Hire of equipment</u>				
	Table tennis bat/ball	01/04/09	1.80	1.90	Inclusive
	Badminton/tennis/squash racket	01/04/09	2.05	2.15	Inclusive

RESOURCES AND ORGANISATIONAL DEVELOPMENT

MERES LEISURE CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	<u>THE GRANTHAM MERES LEISURE CENTRE</u>				
7	<u>Synthetic Pitch(per hour)</u>				
	Full synthetic pitch - full rate	01/04/09	44.35	46.55	Inclusive
	Six-a-side - full rate	01/04/09	14.75	15.50	Inclusive
	Floodlights (full pitch) - full rate	01/04/09	16.60	17.45	Inclusive
	Floodlights (six-a-side) - full rate	01/04/09	5.50	5.85	Inclusive
8	<u>Outdoor Facilities (per hour)</u>				
	Floodlights - full rate	01/04/09	6.65	7.00	Inclusive
	Tennis court - full rate	01/04/09	11.10	11.65	Inclusive
	Netball - full rate	01/04/09	16.60	17.45	Inclusive
9	<u>Membership</u>				
	Adult member	01/04/09	23.45	24.60	Inclusive
	Junior (U16)	01/04/09	11.70	12.30	Inclusive
	Club	01/04/09	46.80	49.15	Inclusive
	Concessionary	01/04/09	11.70	12.30	Inclusive
	Family membership	01/04/09	54.60	57.35	Inclusive
	Corporate membership	01/04/09	155.95	163.75	Inclusive
	CONCESSIONARY RATES ARE AVAILABLE ON THESE ACTIVITIES AND ARE CHARGED AT 60% OF THE FULL PRICE LISTED.				
	THE LIST OF CHARGES IS NOT DEFINITIVE AND ARE NON-MEMBER RATES LOWER CHARGES ARE AVAILABLE FOR LEISURE CENTRE MEMBERS.				
	THE CHARGES SHOWN ARE THE MAXIMUM . THE CONTRACTOR IS NOT OBLIGED TO INCREASE THE CHARGES TO THIS LEVEL.				

RESOURCES AND ORGANISATIONAL DEVELOPMENT

STAMFORD LEISURE CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	<u>STAMFORD LEISURE CENTRE</u>				
1	<u>Swimming pool</u>				
	Swimming - full rate	01/04/09	4.10	4.30	Inclusive
	Swimming - concession	01/04/09	2.50	2.65	Inclusive
	Under 5's	01/04/09	0.65	0.70	Inclusive
	Parent and toddler session	01/04/09	4.10	4.30	Inclusive
	Exclusive pool hire (per hour)	01/04/09	111.90	117.50	Inclusive
	LCC Schools (per individual)	01/04/09	0.55	0.60	Inclusive
	Spectator (per individual)	01/04/09	1.00	1.05	Inclusive
2	<u>Membership</u>				
	Adult member	01/04/09	23.45	24.60	Inclusive
	Junior (U16)	01/04/09	11.70	12.30	Inclusive
	Club	01/04/09	46.80	49.15	Inclusive
	Concessionary	01/04/09	11.70	12.30	Inclusive
	Family membership	01/04/09	54.60	57.35	Inclusive
	Corporate membership	01/04/09	155.95	163.75	Inclusive
	CONCESSIONARY RATES ARE AVAILABLE ON THESE ACTIVITIES AND ARE CHARGED AT 60% OF THE FULL PRICE LISTED.				
	THE LIST OF CHARGES IS NOT DEFINITIVE AND ARE NON-MEMBER RATES LOWER CHARGES ARE AVAILABLE FOR LEISURE CENTRE MEMBERS.				
	THE CHARGES SHOWN ARE THE MAXIMUM . THE CONTRACTOR IS NOT OBLIGED TO INCREASE THE CHARGES TO THIS LEVEL.				

RESOURCES AND ORGANISATIONAL DEVELOPMENT

SPORTS STADIUM CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	SOUTH KESTIVEN SPORTS STADIUM				
1	<u>Track Hire</u>				
	Adult	01/04/09	40.20	42.20	Inclusive
	Concession	01/04/09	24.55	25.80	Inclusive
	Floodlights	01/04/09	27.95	29.35	Inclusive
	Commercial	01/04/09	Negotiable	Negotiable	Inclusive
	Non sporting/non commercial	01/04/09	43.65	45.85	Inclusive
2	<u>Individual use (per hour)</u>				
	Adult	01/04/09	3.55	3.75	Inclusive
	Concession	01/04/09	2.15	2.25	Inclusive
	Spectator (per individual)	01/04/09	1.00	1.05	Inclusive
	Hire of equipment (per booking)	01/04/09	19.25	20.20	Inclusive
	Setting up time - by SKDC	01/04/09	19.25	20.20	Inclusive
3	<u>Football pitch hire</u>				
	Pitch hire (up to 2 hours):				
	Adult	01/04/09	101.45	106.50	Inclusive
	Concession	01/04/09	60.85	63.90	Inclusive
	Floodlights (per match)	01/04/09	56.00	58.80	Inclusive
	Commercial (per hour)	01/04/09	Negotiable	Negotiable	Inclusive
4	<u>Individual room hire (per hour)</u>				
	P.A. room	01/04/09	12.65	13.30	Inclusive
	Fitness room	01/04/09	12.65	13.30	Inclusive
	Committee room	01/04/09	12.65	13.30	Inclusive
	THE CHARGES SHOWN ARE THE MAXIMUM . THE CONTRACTOR IS NOT OBLIGED TO INCREASE THE CHARGES TO THIS LEVEL.				

HEALTHY ENVIRONMENT

ART CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT	
			£	£		
	ARTS CENTRE'S - GRANTHAM					
1	<u>Annual membership</u>					
	Individual	01/04/09	15.00	17.00	13%	Inclusive
	Double	01/04/09	20.00	22.00	10%	Inclusive
2	<u>Theatre Hire</u>					
	Performances	01/04/09	250.00	265.00	6%	Exempt
	Performances - voluntary organisations (amateurs)	01/04/09	209.00	220.00	5%	Exempt
	Daytime dress rehearsals	01/04/09	155.00	165.00	6%	Exempt
	Daytime rehearsals	01/04/09	105.00	110.00	5%	Exempt
	Daytime setting up	01/04/09	105.00	110.00	5%	Exempt
	ARTS CENTRE'S - STAMFORD					
3	<u>Annual membership</u>					
	Individual	01/04/09	15.00	17.00	13%	Inclusive
	Double	01/04/09	20.00	22.00	10%	Inclusive
4	<u>Theatre Hire</u>					
	Performances	01/04/09	260.00	275.00	6%	Exempt
	Dress rehearsals	01/04/09	155.00	165.00	6%	Exempt
	Rehearsals	01/04/09	100.00	105.00	5%	Exempt
	Setting up	01/04/09	100.00	105.00	5%	Exempt
	Technical	01/04/09	100.00	105.00	5%	Exempt
5	Lecture/demonstrations	01/04/09	155.00	170.00	10%	Exempt
6	Technical surcharge per hire	01/04/09	40.00	42.00	5%	Exempt

HEALTHY ENVIRONMENT

ART CENTRE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£		
	ARTS CENTRE'S - GRANTHAM				
1	<u>Casually let rooms (per hour)</u>				
	Ballroom - day rate	01/04/09	26.00	27.00	4% Exempt
	Ballroom - evening rate	01/04/09	45.00	47.00	4% Exempt
	Gallery	01/04/09	20.00	21.00	5% Exempt
	Studio 4 (per hour)	01/04/09	18.50	19.50	5% Exempt
	Function room - All day	01/04/09	360.00	380.00	6% Exempt
	Function room - Half day	01/04/09	180.00	190.00	6% Exempt
2	<u>Meeting rooms (per hour)</u>	01/04/09	18.50	20.00	8% Exempt
	ARTS CENTRE'S - STAMFORD				
3	<u>Casually let rooms</u>				
	Ballroom - day rate (per hour)	01/04/09	26.00	27.00	4% Exempt
	Ballroom - hourly evening rate 6 to 11pm	01/04/09	45.00	50.00	11% Exempt
	Ballroom - whole evening 6 to 11pm parties	01/04/09	360.00	380.00	6% Exempt
	Ballroom - whole evening 6 to 11pm concerts	01/04/09	250.00	255.00	2% Exempt
	Basement studio	01/04/09	18.00	20.00	11% Exempt
	Function ballroom/Blue room/Anteroom - (all day)	01/04/09	670.00	700.00	4% Exempt
4	<u>Meeting rooms - per hour</u>				
	Blue Room/Rehearsal evening	01/04/09	18.00	20.00	11% Exempt
	Blue Room/Rehearsal daytime	01/04/09	15.00	16.00	7% Exempt
	Ireson Room evening	01/04/09	12.50	13.00	4% Exempt
	Ireson Room daytime	01/04/09	12.50	13.00	4% Exempt
5	Additional cleaning charge for social functions	01/04/09	50.00	52.50	5% Inclusive

NOTES

Wedding Rate (all day) is defined as 9am - midnight
 Day rate - 9am - 6pm
 Evening rate - 6pm - 11pm

HEALTHY ENVIRONMENT

	Detail	Effective Date	2008/09	2009/10	VAT	
			£	£		
1	<u>Stamford Pedestrian Precinct</u> Mobile Stall - per day	01/04/09	19.00	20.00	5%	O/Scope
2	Other than Stamford High Street:- Daily (payable monthly in advance)	01/04/09	15.50	16.00	3%	O/Scope
	Per calendar month (payable in advance)	01/04/09	350.00	365.00	4%	O/Scope
3	<u>Green Waste wheelie bin - Joining fee</u>	01/04/08	20.00	20.00	0%	O/Scope
4	<u>Domestic Refuse Collection</u> Bulk household items - first item	01/04/03	10.00	10.00	0%	O/Scope
	- each additional item	01/04/03	5.00	5.00	0%	O/Scope
	Fridge collection	01/04/03	10.00	10.00	0%	O/Scope
5	<u>Gypsy Caravan Site</u> Electricity (per unit)	01/04/08	0.11	0.11	0%	Inclusive
	Double pitch (per week)	01/04/09	25.95	27.25	5%	Exempt
	Single pitch (per week)	01/04/09	22.60	23.70	5%	Exempt
6	MOT testing MOT testing for cars	01/04/09		45.00		O/Scope
	MOT testing for motorbikes	01/04/09		27.00		O/Scope
	MOT testing for vehicles up to 3.5 tonnes	01/04/09		55.00		O/Scope

HEALTHY ENVIRONMENT

	Detail	Effective Date	2008/09 £	2009/10 £		VAT
	ENQUIRIES IN CONNECTION WITH CONTAMINATED LAND					
1	Enquiries	01/04/09	93.00	98.00	5%	O/Scope
	CONSULTANCY SERVICES					
2	Health & Safety Consultancy Fee (per hour)	01/04/08	50.00	50.00	0%	Inclusive
	LICENCES					
3	Small lotteries - Registration	01/09/07	40.00	40.00	0%	O/Scope
4	Small lotteries - Renewal	01/09/07	20.00	20.00	0%	O/Scope
5	<u>Hackney Carriage and Private Hire</u>					
	Driver's licence - annual	01/04/09	70.00	74.00	6%	O/Scope
	Driver's licence - Replacement	01/04/09	10.00	11.00	10%	O/Scope
	Dual licence - supplementary charge	01/04/09	11.00	12.00	9%	O/Scope
	Charge for CRB verification (if not part of licence application)	01/04/09	11.00	12.00	9%	O/Scope
	Criminal Record Bureau Check	01/04/04	Reimbursement	Reimbursement		O/Scope
	Annual vehicle licence:					
	Private Hire	01/04/09	170.00	179.00	5%	O/Scope
	Hackney Carriage	01/04/09	186.00	195.00	5%	O/Scope
	Lost plate replacement fee	01/04/09	31.00	33.00	6%	Inclusive
	Private Hire operators licence - annual	01/04/09	91.00	96.00	5%	O/Scope
6	Monthly refund for unexpired months due to replacement of vehicle					
	Hackney Carriage	01/04/09	16.00	17.00	6%	O/Scope
	Private Hire	01/04/09	15.00	16.00	7%	O/Scope
7	One-off admin charge in respect of refund					
	Hackney Carriage	01/04/09	16.00	17.00	6%	O/Scope
	Private Hire	01/04/09	15.00	16.00	7%	O/Scope

NOTES

Health and Safety consultancy applies to advice to businesses prior to them opening in respect of matters required to achieve legal compliance and best practice when opened with regard to

Food Hygiene

Health and Safety and associated matters such as disability requirements, public toilet provision and smoking

HEALTHY ENVIRONMENT

	Detail	Effective Date	2008/09	2009/10	VAT	
			£	£		
	ENVIRONMENTAL HEALTH & LICENCING CHARGES					
1	<u>Unsound Food</u> Voluntary Surrender Certificate	01/04/09	30.00	31.00	3%	Inclusive
2	<u>Frozen Food Exports</u> Inspection and Certification	01/04/09	61.00	63.00	3%	Inclusive
	Certification only	01/04/09	22.00	23.00	5%	Inclusive
3	<u>Licences</u> Animal Boarding Establishments	01/04/09	77.00	81.00	5%	O/Scope
	Dog Breeding Establishments	01/04/09	77.00	81.00	5%	O/Scope
	Pet Shops	01/04/09	77.00	81.00	5%	O/Scope
	Riding Establishments	01/04/09	77.00	81.00	5%	O/Scope
	Dangerous Wild Animals	01/04/09	77.00	81.00	5%	O/Scope
	Sex Establishments	01/04/09	1,250.00	1,313.00	5%	O/Scope
4	<u>Control of dogs</u> Collecting and detaining stray dogs	01/04/96	25.00	25.00	0%	O/Scope
	Kenneling charge	01/04/09	12.00	13.00	8%	O/Scope
	Dog Fouling Penalty	01/04/09	50.00	75.00	50%	O/Scope
5	<u>Vehicle Salvage Operators</u> Application	01/04/09	67.00	71.00	6%	O/Scope
	Renewal	01/04/09	56.00	60.00	7%	O/Scope
6	<u>Registration Fees</u> Acupuncture	01/04/09	108.00	112.00	4%	O/Scope
	Tattooing	01/04/09	108.00	112.00	4%	O/Scope
	Ear piercing	01/04/09	108.00	112.00	4%	O/Scope
	Electrolysis	01/04/09	108.00	112.00	4%	O/Scope
7	<u>Sunday Trading Act 1994</u> Application for consent to load or unload before 9.00am	01/04/09	218.00	225.00	3%	O/Scope

HEALTHY ENVIRONMENT

ENVIRONMENTAL PROTECTION CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	ENVIRONMENTAL HEALTH & LICENCING CHARGES				
	Premise Licences*				
	New application and variation				
	Non-domestic RV				
	0-£4300	24/11/05	100.00	100.00	O/Scope
	£4301-£33000	24/11/05	190.00	190.00	O/Scope
	£33001-£87000	24/11/05	315.00	315.00	O/Scope
	£87001-£125000	24/11/05	450.00	450.00	O/Scope
	£125001+	24/11/05	635.00	635.00	O/Scope
	multiplier applied to premises used exclusively or primarily for the supply of alcohol for consumption on the premises				
	Non-domestic RV				
	0-£4300	24/11/05	n/a	n/a	O/Scope
	£4301-£33000	24/11/05	n/a	n/a	O/Scope
	£33001-£87000	24/11/05	n/a	n/a	O/Scope
	£87001-£125000	24/11/05	900.00	900.00	O/Scope
	£125001+	24/11/05	1,905.00	1,905.00	O/Scope
	Annual charge*				
	Non-domestic RV				
	0-£4300	24/11/05	70.00	70.00	O/Scope
	£4301-£33000	24/11/05	180.00	180.00	O/Scope
	£33001-£87000	24/11/05	295.00	295.00	O/Scope
	£87001-£125000	24/11/05	320.00	320.00	O/Scope
	£125001+	24/11/05	350.00	350.00	O/Scope
	multiplier applied to premises used exclusively or primarily for the supply of alcohol for consumption on the premises				
	Non-domestic RV				
	0-£4300	24/11/05	n/a	n/a	O/Scope
	£4301-£33000	24/11/05	n/a	n/a	O/Scope
	£33001-£87000	24/11/05	n/a	n/a	O/Scope
	£87001-£125000	24/11/05	640.00	640.00	O/Scope
	£125001+	24/11/05	1,050.00	1,050.00	O/Scope

NOTES

Fees fixed by Government- these will be confirmed by April 2009

- * There are additional fees for premises licence applications, and the annual fee for exceptionally large scale events (5000+), unless certain conditions apply. Please refer to Regulation 4(4) and 4(5) of the Licensing Act 2003 (Fees) Regulations 2005

HEALTHY ENVIRONMENT

ENVIRONMENTAL PROTECTION CHARGES

	Detail	Effective Date	2008/09	2009/10		VAT
	POLLUTION PREVENTION AND CONTROL ACT 1999		£	£		
	AIR POLLUTION					
	FEES AND CHARGES SCHEME					
1	Initial application for permitting	01/04/09	1,514.00	1,561.00	3%	O/Scope
	Where paid quarterly the total is increased by	01/04/09	35.00	36.00	3%	O/Scope
	Additional fee for operating without a permit	01/04/09	1,090.00	1,124.00	3%	O/Scope
	<u>except:-</u>					
	- where the process comprises one or more waste oil burning appliance under 0.4MW	01/04/09	142.00	146.00	3%	O/Scope
	Additional fee for operating without a permit	01/04/09	65.00	67.00	3%	O/Scope
	- where the process relates to the unloading of petrol into storage tanks at a service station	01/04/09	142.00	146.00	3%	O/Scope
	Additional fee for operating without a permit	01/04/09	65.00	67.00	3%	O/Scope
	-where the process relates to Dry Cleaners	01/04/09	142.00	146.00	3%	O/Scope
	Additional fee for operating without a permit	01/04/09	65.00	67.00	3%	O/Scope
	PVR I & II combined	01/04/09	236.00	243.00	3%	O/Scope
	Vehicle refinishers (VR's)	01/04/09	332.00	342.00	3%	O/Scope
	- mobile screening and crushing plant	01/04/09	1,514.00	1,561.00	3%	O/Scope
	- for the third to seventh application	01/04/09	921.00	932.00	1%	O/Scope
	- for the eighth and subsequent applications	01/04/09	549.00	472.00	-14%	O/Scope
	Where an application for any of the above is for a combined Part B and waste application, add an extra £294 to the above amounts					
2	Substantial changes to authorisations (Schedule 7)	01/04/09	964.00	994.00	3%	O/Scope
	<u>except:-</u>					
	- where the process comprises one or more waste oil burning appliance under 0.4MW	01/04/09	94.00	97.00	3%	O/Scope
	- where the charge is to implement an upgrading plan	01/04/09	141.00	141.00	0%	O/Scope
	- where the process relates to the unloading of petrol into storage tanks at a service station	01/04/09	94.00	97.00	3%	O/Scope
	-where the process relates to Dry Cleaners	01/04/09	94.00	97.00	3%	O/Scope
	Transfer of a permit	01/04/09	155.00	160.00	3%	O/Scope
	- in respect of a waste oil burner less than 0.4 MW	01/04/09	nil	nil		
	-where the process relates to Dry Cleaners	01/04/09	nil	nil		
	- where the process relates to the unloading of petrol into storage tanks at a service station	01/04/09	nil	nil		
	Partial transfer of a permit	01/04/09	457.00	471.00	3%	O/Scope
	- in respect of a waste oil burner less than 0.4 MW	01/04/09	43.00	44.00	2%	O/Scope
	- where the process relates to the unloading of petrol into storage tanks at a service station	01/04/09	43.00	44.00	2%	O/Scope
	-where the process relates to Dry Cleaners	01/04/09	43.00	44.00	2%	O/Scope
3	Temporary transfer for mobiles					
	First transfer	01/04/09	-	50.00		O/Scope
	Repeat transfer	01/04/09	-	10.00		O/Scope
	Repeat following enforcement or warning	01/04/09	-	50.00		O/Scope
4	Annual Subsistence Charge					
	Standard Process LOW	01/04/09	706.00	731.00	*	4% O/Scope
	Standard Process MEDIUM	01/04/09	1,060.00	1,098.00	*	4% O/Scope
	Standard Process - HIGH	01/04/09	1,581.00	1,653.00	*	5% O/Scope
	<u>except:-</u>					
	oil burning appliance under 0.4MW	01/04/09	145.00	75.00	LOW	O/Scope
	- where the process relates to the unloading of petrol into storage tanks at a service station	01/04/09	224.00	65.00	MED	O/Scope
	PVR I & II combined Medium component	01/04/09	351.00	216.00	HIGH	O/Scope
	Vehicle refinishers	01/04/09	145.00	75.00		O/Scope
	petrol into storage tanks at a service station	01/04/09	145.00	75.00		O/Scope
	-where the process relates to Dry Cleaners	01/04/09	145.00	75.00		O/Scope
	- odourising of natural gas	01/04/09	345.00	75.00		O/Scope
	- mobile screening and crushing plant	01/04/09	949.00	611.00		O/Scope
	- for the third to seventh authorisation	01/04/09	565.00	364.00		O/Scope
	- for the eighth and subsequent authorisation	01/04/09	290.00	187.00		O/Scope
	Change due to implementation of upgrade plan	01/04/09	141.00	-		

NOTES

The above fees are those currently proposed by DEFRA, a full copy of which can be viewed on their website

www.defra.gov.uk

HEALTHY ENVIRONMENT

ENVIRONMENTAL PROTECTION CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
	POLLUTION PREVENTION AND CONTROL ACT 1999		£	£	
	AIR POLLUTION FEES AND CHARGES SCHEME				
5	LA-IPPC				
	Application (LA element)	01/04/09	3,085.00	3,181.00	3% O/Scope
	Additional fee for operating without a permit	01/04/09	1,090.00	1,124.00	3% O/Scope
	Annual subsistence LOW	01/04/09	1,232.00	1,368.00	11% O/Scope
	Annual subsistence MEDIUM	01/04/09	1,383.00	1,524.00	10% O/Scope
	Annual subsistence HIGH	01/04/09	2,047.00	2,208.00	8% O/Scope
	<u>except:-</u>				
	Substantial variation	01/04/09	1,255.00	1,294.00	3% O/Scope
	Transfer	01/04/09	216.00	222.00	3% O/Scope
	Partial transfer	01/04/09	640.00	660.00	3% O/Scope
	Surrender	01/04/09	640.00	660.00	3% O/Scope

NOTES

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HEALTHY ENVIRONMENT

ENVIRONMENTAL PROTECTION CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	ENVIRONMENTAL HEALTH & LICENCING CHARGES				
	Additional Fees				
	Additional Premises Licence Fee				
	Number in attendance at any one time				
	5000-9999	24/11/05	1,000.00	1,000.00	O/Scope
	10000-14999	24/11/05	2,000.00	2,000.00	O/Scope
	15000-19999	24/11/05	4,000.00	4,000.00	O/Scope
	20000-29999	24/11/05	8,000.00	8,000.00	O/Scope
	30000-39999	24/11/05	16,000.00	16,000.00	O/Scope
	40000-49999	24/11/05	24,000.00	24,000.00	O/Scope
	50000-59999	24/11/05	32,000.00	32,000.00	O/Scope
	60000-69999	24/11/05	40,000.00	40,000.00	O/Scope
	70000-79999	24/11/05	48,000.00	48,000.00	O/Scope
	80000-89999	24/11/05	56,000.00	56,000.00	O/Scope
	90000 and over	24/11/05	64,000.00	64,000.00	O/Scope
	Additional annual fee payable if applicable				
	Number in attendance at any one time				
	5000-9999	24/11/05	500.00	500.00	O/Scope
	10000-14999	24/11/05	1,000.00	1,000.00	O/Scope
	15000-19999	24/11/05	2,000.00	2,000.00	O/Scope
	20000-29999	24/11/05	4,000.00	4,000.00	O/Scope
	30000-39999	24/11/05	8,000.00	8,000.00	O/Scope
	40000-49999	24/11/05	12,000.00	12,000.00	O/Scope
	50000-59999	24/11/05	16,000.00	16,000.00	O/Scope
	60000-69999	24/11/05	20,000.00	20,000.00	O/Scope
	70000-79999	24/11/05	24,000.00	24,000.00	O/Scope
	80000-89999	24/11/05	28,000.00	28,000.00	O/Scope
	90000 and over	24/11/05	32,000.00	32,000.00	O/Scope

NOTES

These charges are statutory set by Government and will be confirmed in April 2009

HEALTHY ENVIRONMENT

ENVIRONMENTAL PROTECTION CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	ENVIRONMENTAL HEALTH & LICENCING CHARGES				
	Other Fees				
	Application for the grant or renewal of a personal licence	24/11/05	37.00	37.00	O/Scope
	Temporary Event Licence	24/11/05	21.00	21.00	O/Scope
	Theft, loss etc of premises licence or summary	24/11/05	10.50	10.50	O/Scope
	Application for a provisional statement where premises being built etc	24/11/05	315.00	315.00	O/Scope
	Notification of change of name or address	24/11/05	10.50	10.50	O/Scope
	Application to vary licence to specify individual as premises supervisor	24/11/05	23.00	23.00	O/Scope
	Application for transfer of premises licence	24/11/05	23.00	23.00	O/Scope
	Interim authority notice following death etc of licence holder	24/11/05	23.00	23.00	O/Scope
	Theft, loss etc of certificate or summary	24/11/05	10.50	10.50	O/Scope
	Notification of change of name or alteration to club rules	24/11/05	10.50	10.50	O/Scope
	Change of relevant registered address of club	24/11/05	10.50	10.50	O/Scope
	Theft, loss etc of temporary event notice	24/11/05	10.50	10.50	O/Scope
	Theft, loss etc of personal licence	24/11/05	10.50	10.50	O/Scope
	Duty to notify change of name or address	24/11/05	10.50	10.50	O/Scope
	Right of freeholder etc to be notified of licensing matters	24/11/05	21.00	21.00	O/Scope

NOTES

These charges are statutory set by Government and will be confirmed in April 2009

HEALTHY ENVIRONMENT

ENVIRONMENTAL PROTECTION CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	ENVIRONMENTAL HEALTH & LICENCING CHARGES				
	Gambling Fees				
1	Bingo Premises License				
	Fast Track Advance Application*	01/04/09	235.00	245.00	4% O/Scope
	Non - Fast Track Advance Application	01/04/09	535.00	560.00	5% O/Scope
	Application Fee for Provisional Status	01/04/09	555.00	580.00	5% O/Scope
	License for Provisional Statement Premises	01/04/09	370.00	390.00	5% O/Scope
	Application Fee New Premises	01/04/09	580.00	610.00	5% O/Scope
	Annual Fee	01/04/09	390.00	410.00	5% O/Scope
	Variation of Licence	01/04/09	535.00	560.00	5% O/Scope
	Transfer Fee	01/04/09	445.00	465.00	4% O/Scope
	Application For Reinstatement	01/04/09	445.00	465.00	4% O/Scope
2	Adult Gaming Centre				
	Fast Track Advance Application*	01/04/09	235.00	245.00	4% O/Scope
	Non - Fast Track Advance Application	01/04/09	490.00	515.00	5% O/Scope
	Application Fee for Provisional Status	01/04/09	510.00	535.00	5% O/Scope
	License for Provisional Statement Premises	01/04/09	325.00	340.00	5% O/Scope
	Application Fee New Premises	01/04/09	535.00	560.00	5% O/Scope
	Annual Fee	01/04/09	345.00	360.00	4% O/Scope
	Variation of Licence	01/04/09	490.00	515.00	5% O/Scope
	Transfer Fee	01/04/09	400.00	420.00	5% O/Scope
	Application For Reinstatement	01/04/09	400.00	420.00	5% O/Scope
3	Family Entertainment Centre				
	Fast Track Advance Application*	01/04/09	235.00	245.00	4% O/Scope
	Non - Fast Track Advance Application	01/04/09	490.00	515.00	5% O/Scope
	Application Fee for Provisional Status	01/04/09	510.00	535.00	5% O/Scope
	License for Provisional Statement Premises	01/04/09	325.00	340.00	5% O/Scope
	Application Fee New Premises	01/04/09	535.00	560.00	5% O/Scope
	Annual Fee	01/04/09	345.00	360.00	4% O/Scope
	Variation of Licence	01/04/09	490.00	515.00	5% O/Scope
	Transfer Fee	01/04/09	400.00	420.00	5% O/Scope
	Application For Reinstatement	01/04/09	400.00	420.00	5% O/Scope
4	Betting Premises				
	Fast Track Advance Application*	01/04/09	235.00	245.00	4% O/Scope
	Non - Fast Track Advance Application	01/04/09	490.00	515.00	5% O/Scope
	Application Fee for Provisional Status	01/04/09	510.00	535.00	5% O/Scope
	License for Provisional Statement Premises	01/04/09	325.00	340.00	5% O/Scope
	Application Fee New Premises	01/04/09	535.00	560.00	5% O/Scope
	Annual Fee	01/04/09	345.00	360.00	4% O/Scope
	Variation of Licence	01/04/09	490.00	515.00	5% O/Scope
	Transfer Fee	01/04/09	400.00	420.00	5% O/Scope
	Application For Reinstatement	01/04/09	400.00	420.00	5% O/Scope
5	Miscellaneous				
	Change of Circumstances	01/04/09	25.00	25.00	0% O/Scope
	Fee for copy of licence	01/04/09	15.00	15.00	0% O/Scope

Fast track applications only available for establishments who are able to transfer pre-legislative licenses to the new regime

Not available for new premises.

HEALTHY ENVIRONMENT

BOURNE

CORN EXCHANGE CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT
			£	£	
	BOURNE CORN EXCHANGE				
1	<u>Theatre Hire</u>				
	Performances	01/04/09	100.00	105.00	5% Exempt
	Dress rehearsals	01/04/09	75.00	80.00	7% Exempt
	Rehearsals	01/04/09	55.00	70.00	27% Exempt
	Set up charge (max. 8 hours)	01/04/09	60.00	80.00	33% Exempt
2	<u>Casually let rooms</u>				
	Main Hall - up to 2 hours	01/04/09	55.00	60.00	9% Exempt
	Main Hall - per hour thereafter	01/04/09	25.00	27.00	8% Exempt
	Main Hall - 6pm - Midnight	01/04/09	180.00	190.00	6% Exempt
	Main Hall - per hour after midnight	01/04/09	35.00	50.00	43% Exempt
	Main Hall - All day	01/04/09	360.00	380.00	6% Exempt
	Main Hall - All day + Kitchen	01/04/09	410.00	450.00	10% Exempt
	Function room - up to 2 hours	01/04/09	50.00	55.00	10% Exempt
	Function room - per hour thereafter	01/04/09	20.00	22.00	10% Exempt
	Function room - 6pm - Midnight	01/04/09	160.00	170.00	6% Exempt
	Function room - per hour after midnight	01/04/09	35.00	50.00	43% Exempt
	Function room - All day	01/04/09	285.00	320.00	12% Exempt
	Function room - All day + Kitchen	01/04/09	335.00	350.00	4% Exempt
	Meeting room 1 - minimum 2 hours	01/04/09	17.50	19.00	9% Exempt
	Meeting room 1 - per hour thereafter	01/04/09	6.50	10.00	54% Exempt
	Room set up charge - per hour	01/04/09	11.50	12.00	4% Exempt
	Room clear down charge - per hour	01/04/09	11.50	12.00	4% Exempt
	Kitchen (per day) maximum 12 hours	01/04/09	85.00	110.00	29% Exempt
	First Floor Lounge Bar - minimum 2 hours	01/04/09	25.00	35.00	40% Exempt
	First Floor Lounge Bar - per hour thereafter	01/04/09	12.00	15.00	25% Exempt

NOTES

All day is defined as 9am - midnight
Evening is defined as 6pm - midnight

SPECIAL EXPENSE AREAS

CEMETERY CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT	
			£	£		
	GRANTHAM CEMETERY					
	TRADITIONAL BURIAL GROUND					
1	Exclusive Right of Burial (Not exceeding 50 years) Standard grave space - Parishioners	01/04/09	405.00 *	425.00	5%	O/Scope
2	<u>Interment</u> Person aged 16 years or over - single depth Person aged 16 years or over - double depth Child stillborn or below 16 years Each additional coffin space	01/04/09 01/04/09 01/04/05 01/04/05	415.00 460.00 190.00 150.00	435.00 483.00 190.00 150.00	5% 5% 0% 0%	O/Scope O/Scope O/Scope O/Scope
3	<u>Erection of Memorials</u> Headstone (not exceeding 3 feet in height) Headstone (each additional 6 inches) Metal faced tablet Additional inscription	01/04/09 01/04/09 01/04/09 01/04/09	100.00 100.00 70.00 40.00	105.00 105.00 73.00 42.00	5% 5% 4% 5%	O/Scope O/Scope O/Scope O/Scope
4	<u>Re Open Graves</u> Interment Fee - single depth Interment Fee - double depth Interment ashes into grave	01/04/09 01/04/09 01/04/09	415.00 460.00 120.00	435.00 483.00 126.00	5% 5% 5%	O/Scope O/Scope O/Scope
	WOODLAND BURIAL GROUND					
5	All inclusive charge covering standard grave space, single depth interment, tree and plaque - Parishioners	01/04/09	950.00 *	998.00	5%	O/Scope
	*Please note there is a 50% additional charge for Non Parishioners (i.e. outside of Grantham boundary)					

SPECIAL EXPENSE AREAS

OUTDOOR RECREATION AREAS

	Detail	Effective Date	2008/09 £	2009/10 £		VAT
	OUTDOOR RECREATION					
1	<u>Pitches - Football/Rugby/Cricket</u> Senior pitch letting (2 hrs) and marking out: Full rate	01/04/09	35.00	36.00	3%	Inclusive
	Concession (under 16's, OAP's, students in full time education)	01/04/09	20.50	21.00	2%	Inclusive
2	Junior pitch (ages 11-16) letting (2 hrs) and marking out: Full rate (price reduced as an incentive to usage)	01/04/09	15.50	16.00	3%	Inclusive
3	Mini pitch letting (ages 8-11) (1 hr) and marking out: Full rate	01/04/09	5.10	5.25	3%	Inclusive
4	<u>Changing accommodation</u> Full rate	01/04/09	11.50	11.85	3%	Inclusive
	Concession	01/04/09	7.20	7.50	4%	Inclusive
5	<u>Putting</u> Per person per round	01/04/08	1.10	1.10	0%	Inclusive
6	<u>Tennis Court</u> Per Grass Court/Per Hour	01/04/09	5.90	6.10	3%	Inclusive
	Concession	01/04/09	3.60	3.70	3%	Inclusive
	Hard Courts		Free	Free		
7	<u>Cricket</u> Per Match	01/04/09	35.00	36.00	3%	Inclusive

NOTES

Grantham

Dysart Park - tennis

Harrowby Lane - football

Wyndham Park - tennis

Stamford

Empingham Road - football, rugby, cricket

Recreation Ground - putting, tennis

Uffington Road - football, cricket

Bourne

Recreation Road - football

SUSTAINABLE COMMUNITIES

BUILDING CONTROL CHARGES

SCHEDULE 1 - CHARGES FOR SMALL DOMESTIC DWELLINGS

	Full Plans Applications (Using Form BR1)						Building Notice Applications (Using Form BR2)		
	Plan Charge			Inspection Charge			Building Notice Charge		
Number of Dwellings	Net Charge £	VAT £	Gross Charge £	Net Charge £	VAT £	Gross Charge £	Net Charge £	VAT £	Gross Charge £
1	150.00	22.50	172.50	377.00	56.55	433.55	527.00	79.05	606.05
2	205.00	30.75	235.75	522.00	78.30	600.30	727.00	109.05	836.05
3	270.00	40.50	310.50	663.00	99.45	762.45	933.00	139.95	1,072.95
4	335.00	50.25	385.25	766.00	114.90	880.90	1,101.00	165.15	1,266.15
5	405.00	60.75	465.75	848.00	127.20	975.20	1,253.00	187.95	1,440.95
6	475.00	71.25	546.25	953.00	142.95	1,095.95	1,428.00	214.20	1,642.20
7	495.00	74.25	569.25	1,018.00	152.70	1,170.70	1,513.00	226.95	1,739.95
8	515.00	77.25	592.25	1,187.00	178.05	1,365.05	1,702.00	255.30	1,957.30
9	535.00	80.25	615.25	1,356.00	203.40	1,559.40	1,891.00	283.65	2,174.65
10	540.00	81.00	621.00	1,541.00	231.15	1,772.15	2,081.00	312.15	2,393.15
11	545.00	81.75	626.75	1,688.00	253.20	1,941.20	2,233.00	334.95	2,567.95
12	550.00	82.50	632.50	1,834.00	275.10	2,109.10	2,384.00	357.60	2,741.60
13	555.00	83.25	638.25	1,982.00	297.30	2,279.30	2,537.00	380.55	2,917.55
14	560.00	84.00	644.00	2,103.00	315.45	2,418.45	2,663.00	399.45	3,062.45
15	565.00	84.75	649.75	2,249.00	337.35	2,586.35	2,814.00	422.10	3,236.10
16	570.00	85.50	655.50	2,395.00	359.25	2,754.25	2,965.00	444.75	3,409.75
17	575.00	86.25	661.25	2,541.00	381.15	2,922.15	3,116.00	467.40	3,583.40
18	580.00	87.00	667.00	2,687.00	403.05	3,090.05	3,267.00	490.05	3,757.05
19	585.00	87.75	672.75	2,800.00	420.00	3,220.00	3,385.00	507.75	3,892.75
20	590.00	88.50	678.50	2,944.00	441.60	3,385.60	3,534.00	530.10	4,064.10
21	600.00	90.00	690.00	3,011.00	451.65	3,462.65	3,611.00	541.65	4,152.65
22	610.00	91.50	701.50	3,113.00	466.95	3,579.95	3,723.00	558.45	4,281.45
23	620.00	93.00	713.00	3,215.00	482.25	3,697.25	3,835.00	575.25	4,410.25
24	630.00	94.50	724.50	3,317.00	497.55	3,814.55	3,947.00	592.05	4,539.05
25	640.00	96.00	736.00	3,420.00	513.00	3,933.00	4,060.00	609.00	4,669.00
26	650.00	97.50	747.50	3,522.00	528.30	4,050.30	4,172.00	625.80	4,797.80
27	660.00	99.00	759.00	3,624.00	543.60	4,167.60	4,284.00	642.60	4,926.60
28	670.00	100.50	770.50	3,726.00	558.90	4,284.90	4,396.00	659.40	5,055.40
29	680.00	102.00	782.00	3,828.00	574.20	4,402.20	4,508.00	676.20	5,184.20
30	690.00	103.50	793.50	3,885.00	582.75	4,467.75	4,575.00	686.25	5,261.25
31	700.00	105.00	805.00	3,940.00	591.00	4,531.00	4,640.00	696.00	5,336.00
for each dwelling over 31 add	5.00	0.75	5.75	75.00	11.25	86.25	80.00	12.00	92.00

For dwellings up to 350 m2 floor area. Greater area then estimated cost.

Number of dwellings

41

10	750.00	112.50	862.50	4,690.00	703.50	5,393.50	5,440.00	816.00	6,256.00
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Value Added Tax rate shown as 15% until 31 December 2009

SUSTAINABLE COMMUNITIES

BUILDING CONTROL CHARGES

SCHEDULE 2 - CHARGES FOR CERTAIN SMALL DOMESTIC BUILDINGS UP TO 40m² AND DOMESTIC EXTENSIONS UP TP 60m²									
	Full Plans Applications (Using Form BR1)						Building Notice Applications (Using Form BR2)		
	Plan Charge			Inspection Charge			Building Notice Charge		
Type of Work	Net Charge £	VAT £	Gross Charge £	Net Charge £	VAT £	Gross Charge £	Net Charge £	VAT £	Gross Charge £
Erection or extension of a detached or attached building which consists of a garage or carport or both having a total floor area not exceeding 40m ² and intended to be used in common with an existing building and which is not an exempt building	130.44	19.56	150.00				130.44	19.56	150.00
Erection or extension of a detached or attached building which consists of a garage or carport or both having a total floor area exceeding 40m ² but does not exceed 60m ² in total and is intended to be used in common with an existing building and which is n	120.00	18.00	138.00	151.09	22.66	173.75	271.09	40.66	311.75
Any extension of a dwelling (not listed below) the total floor area of which does not exceed 10m ² including means of access and work in connection with that extension	120.00	18.00	138.00	151.09	22.66	173.75	271.09	40.66	311.75
Any extension of a dwelling (not listed below) the total floor area of which exceeds 10m ² but does not exceed 40m ² including means of access and work in connection with that extension	120.00	18.00	138.00	260.12	39.02	299.14	380.12	57.02	437.14
Any extension of a dwelling (not listed below) the total floor area of which exceeds 40m ² but does not exceed 60m ² including means of access and work in connection with that extension	120.00	18.00	138.00	394.80	59.22	454.02	514.80	77.22	592.02
Any extension or alteration consisting of the provision of one or more rooms in a roof space including means of access	120.00	18.00	138.00	260.12	39.02	299.14	380.12	57.02	437.14
Where building work is carried out to an existing dwelling and the work consists of replacement windows, rooflights, and or external doors	62.61	9.39	72.00	0.00	0.00	0.00	62.61	9.39	72.00
Any extension of a dwelling the total floor area of which exceeds 60m ²	Please provide an estimate for the proposed work and calculate the fee using Schedule 3 overleaf								
Any alterations to a dwelling which are not in connection with an extension but form part of the same application	Please provide an estimate for the alterations part of the proposed work and calculate the fee using Schedule 3 overleaf and add this to the fee required under this schedule								
Where the work consists of domestic alterations only	Please provide an estimate for the proposed work and calculate the fee using Schedule 3 overleaf								

Value Added Tax rate shown as 15% until 31 December 2009

SUSTAINABLE COMMUNITIES

BUILDING CONTROL CHARGES

SCHEDULE 3 - CHARGES FOR ALL OTHER WORK									
	Full Plans Applications (Using Form BR1)						Building Notices Applications (Using Form BR2)		
	Plan Charge			Inspection Charge			Building Notice Charge		
Estimated cost of work £	Net Charge £	VAT £	Gross Charge £	Net Charge £	VAT £	Gross Charge £	Net Charge £	VAT £	Gross Charge £
0-2000	110.00	16.50	126.50	0.00	0.00	0.00	110.00	16.50	126.50
2001-5000	180.00	27.00	207.00	0.00	0.00	0.00	180.00	27.00	207.00
5001-6000	47.50	7.13	54.63	142.50	21.38	163.88	190.00	28.51	218.51
6001-7000	50.00	7.50	57.50	150.00	22.50	172.50	200.00	30.00	230.00
7001-8000	52.50	7.88	60.38	157.50	23.63	181.13	210.00	31.51	241.51
8001-9000	55.00	8.25	63.25	165.00	24.75	189.75	220.00	33.00	253.00
9001-10000	57.50	8.63	66.13	172.50	25.88	198.38	230.00	34.51	264.51
10001-11000	60.00	9.00	69.00	180.00	27.00	207.00	240.00	36.00	276.00
11001-12000	62.50	9.38	71.88	187.50	28.13	215.63	250.00	37.51	287.51
12001-13000	65.00	9.75	74.75	195.00	29.25	224.25	260.00	39.00	299.00
13001-14000	67.50	10.13	77.63	202.50	30.38	232.88	270.00	40.51	310.51
14001-15000	68.75	10.31	79.06	206.25	30.94	237.19	275.00	41.25	316.25
15001-16000	70.00	10.50	80.50	210.00	31.50	241.50	280.00	42.00	322.00
16001-17000	71.25	10.69	81.94	213.75	32.06	245.81	285.00	42.75	327.75
17001-18000	72.50	10.88	83.38	217.50	32.63	250.13	290.00	43.51	333.51
18001-19000	73.75	11.06	84.81	221.25	33.19	254.44	295.00	44.25	339.25
19001-20000	75.00	11.25	86.25	225.00	33.75	258.75	300.00	45.00	345.00
20001-21000	77.00	11.55	88.55	231.00	34.65	265.65	308.00	46.20	354.20
21001-22000	79.50	11.93	91.43	238.50	35.78	274.28	318.00	47.71	365.71
22001-23000	81.00	12.15	93.15	243.00	36.45	279.45	324.00	48.60	372.60
23001-24000	83.00	12.45	95.45	249.00	37.35	286.35	332.00	49.80	381.80
24001-25000	85.00	12.75	97.75	255.00	38.25	293.25	340.00	51.00	391.00
25001-26000	87.00	13.05	100.05	261.00	39.15	300.15	348.00	52.20	400.20
26001-27000	89.00	13.35	102.35	267.00	40.05	307.05	356.00	53.40	409.40
27001-28000	91.00	13.65	104.65	273.00	40.95	313.95	364.00	54.60	418.60
28001-29000	93.00	13.95	106.95	279.00	41.85	320.85	372.00	55.80	427.80
29001-30000	95.00	14.25	109.25	285.00	42.75	327.75	380.00	57.00	437.00
30001-31000	97.00	14.55	111.55	291.00	43.65	334.65	388.00	58.20	446.20
31001-32000	99.00	14.85	113.85	297.00	44.55	341.55	396.00	59.40	455.40
32001-33000	101.00	15.15	116.15	303.00	45.45	348.45	404.00	60.60	464.60
33001-34000	103.00	15.45	118.45	309.00	46.35	355.35	412.00	61.80	473.80
34001-35000	105.00	15.75	120.75	315.00	47.25	362.25	420.00	63.00	483.00
35001-36000	107.00	16.05	123.05	321.00	48.15	369.15	428.00	64.20	492.20
36001-37000	109.00	16.35	125.35	327.00	49.05	376.05	436.00	65.40	501.40
37001-38000	111.00	16.65	127.65	333.00	49.95	382.95	444.00	66.60	510.60
38001-39000	113.00	16.95	129.95	339.00	50.85	389.85	452.00	67.80	519.80
39001-40000	115.00	17.25	132.25	345.00	51.75	396.75	460.00	69.00	529.00
40001-41000	117.00	17.55	134.55	351.00	52.65	403.65	468.00	70.20	538.20
41001-42000	119.00	17.85	136.85	357.00	53.55	410.55	476.00	71.40	547.40
42001-43000	121.00	18.15	139.15	363.00	54.45	417.45	484.00	72.60	556.60
43001-44000	123.00	18.45	141.45	369.00	55.35	424.35	492.00	73.80	565.80
44001-45000	125.00	18.75	143.75	375.00	56.25	431.25	500.00	75.00	575.00
45001-46000	127.00	19.05	146.05	381.00	57.15	438.15	508.00	76.20	584.20
46001-47000	129.00	19.35	148.35	387.00	58.05	445.05	516.00	77.40	593.40
47001-48000	131.00	19.65	150.65	393.00	58.95	451.95	524.00	78.60	602.60
48001-49000	133.00	19.95	152.95	399.00	59.85	458.85	532.00	79.80	611.80
49001-50000	135.00	20.25	155.25	405.00	60.75	465.75	540.00	81.00	621.00

Where the estimated cost exceeds £50,000 please contact the Building Control Services Section to discuss the appropriate charges applicable to your particular project.

Value Added Tax rate shown as 15% until 31 December 2009

SUSTAINABLE COMMUNITIES

BUILDING CONTROL CHARGES

	Detail	Effective Date	2009/10	VAT
			£	
	BUILDING CONTROL CHARGES			
1	<u>Ordinance Survey Plans</u>			
	Building Regs application site plans (2 no.)	01/04/08	26.00	Zero rated
	Building Regs application involving designated use under Fire Precautions Act (4 no.)	01/04/08	26.00	Zero rated
2	<u>Plans and drawings produced in Dept. - Copies</u>			
	Building Regulations Decision Notice:			
	Application number provided	01/04/05	16.00	Inclusive
	Application number not provided	01/04/05	26.00	Inclusive
	Acknowledgement of Exempt Buildings	01/04/96	4.00	Inclusive

SUSTAINABLE COMMUNITIES

LAND CHARGES

	Detail	Effective Date	2008/09	2009/10	VAT	
			£	£		
	LOCAL LAND CHARGE FEES					
1	Registration of a Charge on Part II of Register	01/04//2008	73.00 *	73.00	0%	O/Scope
2	Filing a Definitive Certificate of Lands Tribunal	03/11/03	2.50 *	2.50	0%	O/Scope
3	Filing adjustment etc. for variation - cancellation of entry in Part II	03/11/03	7.00 *	7.50	7%	O/Scope
4	Inspection of documents filed under Rule 10	03/11/03	2.50 *	2.50	0%	O/Scope
5	Personal search - in whole/part of Register	03/11/03	11.00	11.00	0%	O/Scope
	- each extra parcel of land	03/11/03	1.00	1.00	0%	O/Scope
6	Official search (including issue of Certificate) - whole of register	01/04/09	6.00	12.00	100%	O/Scope
7	Office copy of entry in Register	01/04/09	10.00 *	11.00	10%	O/Scope
8	Con 29 Part I enquiries					
	- one parcel of land	01/04/09	73.00	80.00	10%	O/Scope
	- each additional parcel	01/04/09	11.50	13.00	13%	O/Scope
9	Supplementary Part II enquiries					
	- each printed enquiry except question 5	01/04/09	10.00	11.00	10%	O/Scope
	- Question 5 optional enquiry	01/04/09	12.00	14.00	17%	O/Scope
	- Solicitor/Clients own enquiry	01/04/09	12.00	14.00	17%	O/Scope
	- Question 22 common land	01/04/09	14.00	14.00	0%	O/Scope
10	Enquiries by personal searchers (per item)	01/04/02	12.00 *	14.00	17%	O/Scope
11	Commercial Basic Search LLC1 and CON 29R	01/04/09	-	120.00		O/Scope
12	Expedited Search - 3 Day Turnaround	01/04/09	-	27.00		O/Scope
	* These charges are statutory set by Government and will be confirmed in April 2009					

SUSTAINABLE COMMUNITIES

PLANNING CHARGES

Scale of Fees for Planning Applications (AP3) from 6 April 2008

A. OUTLINE APPLICATIONS (residential, commercial and agricultural)	
1. Where the site area does not exceed 2.5 hectares.	£265 for each 0.1 hectare (or part thereof) of site area.
2. Where the site area exceeds 2.5 hectares.	£6,625 and an additional £80 for each 0.1 hectare (or part thereof) in excess of 2.5 hectares up to a maximum of £25,000.
B. FULL APPLICATIONS AND RESERVED MATTERS	
1. Extensions or alterations to a dwelling and works within the curtilage, eg domestic outbuildings, garages, fences, walls etc.	£135 per dwelling (where the applications relate to 2 or more dwelling houses, £265).
2. Erection of new dwellings (a) 50 or fewer (b) 51 or more	£265 for each dwelling £13,250 and an additional £80 for each dwelling in excess of 50, up to a maximum of £50,000.
3. Erection of buildings other than dwellings, glasshouses, or plant and machinery.	(a) Where no floor space is to be created, or works not creating more than 40 sq m. of additional floor space £135. (b) Works creating more than 40 sq m. but not exceeding 75 sq m. of additional floor space £265. (c) Works creating more than 75 sq m. but not exceeding 3750 sq m. of additional floor space £265 for each 75 sq m of that area (or part thereof). (d) Works creating more than 3750 sq m. of additional floor space, £13,250 and an additional £80 for each 75 sq m. (or part thereof) in excess of 3750 sq m. up to a maximum of £50,000.
4. Erection, on land for the purposes of agriculture, of buildings to be used for agricultural purposes (other than buildings in section 5 below).	(a) Where gross floor space created does not exceed 465 sq m., £50. (b) Where floor space created is between 465 sq m. and 540 sq m., £265 (c) Where floor space created is between 540 sq m. and 4215 sq m., £265 for the first 540 sq m. and an additional £265 for each 75 sq m. (or part thereof) in excess of 540 sq m. (d) Where the floor space created exceeds 4215 sq m., £13,250 and an additional £80 for each 75 sq m. (or part thereof) in excess of 4215 sq m. up to a maximum £50,000.
5. Erection of glasshouses on land used for the purposes of agriculture.	(a) Works creating floor space not exceeding 465 sq m., £50. (b) Works creating floor space exceeding 465 sq m. £1495.
6. The construction of car parks, service roads and other means of access on land used for the purpose of a single undertaking, where the development is required for a purpose incidental to the existing use of land.	£135.00
7. The erection, alteration or replacement of plant machinery.	(a) Where the site area does not exceed 5 hectares, £265 for each 0.1 hectare (or part thereof) of the site area. (b) Where the site area exceeds 5 hectares, £13,250, and an additional £80 for each 0.1 hectares (or part thereof) in excess of 5 hectares, up to a maximum of £50,000.
8. The carrying out of any operations associated with exploratory drilling for oil or natural gas.	(a) Where the site area does not exceed 7.5 hectares, £265 for each 0.1 hectare (or part thereof) of the site area. (b) Where the site area exceeds 7.5 hectares, £19,875 and an additional £80 for each 0.1 hectares (or part thereof) in excess of 7.5 hectares, up to a maximum of £50,000.

SUSTAINABLE COMMUNITIES

PLANNING CHARGES

C. CHANGES OF USE (land and buildings)	
1. Change of use or subdivision of an existing single dwelling house.	(a) Where the change of use is to use as 50 or fewer dwelling houses, £265 for each additional dwelling. (b) Where the change of use is to use as more than 50 dwelling houses, £13,250 and an additional £80 for each dwelling house in excess of 50, up to a maximum of £50,000.
2. Change of use to one or more dwelling houses of any other building.	(a) Where the change of use is to use as 50 or fewer dwelling houses, £265 for each dwelling. (b) Where the change of use is to use as more than 50 dwelling houses, £13,250 and an additional £80 for each dwelling house in excess of 50, up to a maximum of £50,000.
3. The making of a material change in the use of a building or of land (other than a material change of use coming within any of the above categories).	£265

D. CERTIFICATE OF LAWFULNESS	
1. For existing use.	Same fee as if a planning application was being submitted.
2. For proposed use.	Half the equivalent planning fee.

E. OTHER OPERATIONS/APPLICATIONS	
1. For non-compliance with, or variation of conditions including retention of temporary buildings, continuation of temporary use etc.	£135.00
2. The carrying out of any other operations not coming in any of the above categories.	£135 for each 0.1 hectare (or part thereof) of the site area, up to maximum of £1,350.

F. ADVERTISEMENTS	
1. Relating to a business on the premises or advance signs directing the public to a business.	£75.00
2. Other advertisements.	£265.00

G. APPROVAL OF DETAILS	
1. Agricultural or forestry development.	£50.00
2. Demolition of buildings.	£50.00
3. Development by telecommunications code system operators.	£265.00

H. CONCESSIONARY FEES AND EXEMPTIONS	
1. NO FEE REQUIRED (a) Works to improve the disabled persons access to a public building or alterations to accommodate a registered disabled persons access, safety, health or comfort at that persons dwelling house. (b) Application requires because of the removal of permitted development rights by a condition, Article 4 direction or local development order. (c) Revised or fresh application for development (or advertisement) of the same character, description, site and applicant within 12 months of refusal or of the making of the earlier application if withdrawn, or within 12 months of expiry of the statutory (d) Revised or fresh application for development of the same character, description, site and applicant within 12 months of receiving permission.	
2. Applications by Parish Councils etc. (including advertisement applications)	Half the normal fee.
3. Alternative applications for one site	Highest of the fees applicable for each alternative and sum equal to half the rest.
4. Development crossing planning authority boundaries.	Only one fee paid to the authority having the larger site but calculated for the whole scheme to special ceiling.
5. Reserved matters where applicants earlier reserved matters applications have incurred total fees equaling that for a full application for the entire scheme.	£265.00

This is only a summary of scales of fees, listing only the most common types of application.

SUSTAINABLE COMMUNITIES

PLANNING CHARGES

	Detail	Effective Date	2009/10	VAT
			£	
	PLANNING CHARGES			
1	<u>Ordnance Survey Plans</u>			
	Planning application site plans (5 no.)	01/04/08	26.00	Zero rated
	Advertisement consent site plans (4 no.)	01/04/08	26.00	Zero rated
	Listed Building consent site plans (7 no.)	01/04/08	28.00	Zero rated
(9 no.)	01/04/08	32.00	Zero rated
(11 no.)	01/04/08	36.00	Zero rated
2	<u>Charges in connection with land/property transactions</u>			
	Request for decision notices etc.*	01/04/01	10.00	Inclusive
	Detailed queries on consents involving search for relevant information*	01/04/08	25.00	Inclusive
	* stated charge plus relevant copying charges			
	Check involving site inspection*	01/04/01	20.00	Inclusive
	* stated charge plus mileage plus officer hourly rates			
	Weekly list of planning applications received (annual charge)	01/04/08	200.00	Inclusive

SUSTAINABLE COMMUNITIES

PLANNING CHARGES

	Detail	Effective Date	2009/10	VAT
			£	
	PLANNING CHARGES			
1	<u>Plans and drawings produced in Dept. - Copies</u>			
	Planning application (form only)	01/04/08	1.00	Inclusive
	Listed Building Consent application (form only)	01/04/08	1.00	Inclusive
	Drawing submitted with applications (up to A2)	01/04/96	6.00	Inclusive
	Drawing submitted with applications (over A2)	01/04/08	12.00	Inclusive
	Planning Decision Notice (each)	01/04/96	4.00	Inclusive
	+ handling charge	01/04/08	10.00	Inclusive
	Tree Preservation Orders/Conservation areas	01/04/96	4.00	Inclusive
	Other documents per sheet (plans extra)	01/04/08	1.00	Inclusive
	South Kesteven Local Plan (collected)	01/04/96	25.00	Inclusive
	South Kesteven Local Plan (posted)	01/04/08	28.45	Inclusive
	Stamford shop front design guide	01/03/94	2.50	Inclusive
	Grantham shop front design guide	01/04/99	2.50	Inclusive
	South Kesteven fact file	01/04/99	30.00	Inclusive
	Review of flat conversions	01/04/95	2.00	Inclusive
	Schedule of housing commitments	01/01/01	25.00	Inclusive
2	<u>Census Data</u>			
	Standard tables (each table)	01/04/96	2.50	Inclusive
	Re-zoning of areas (each table)	01/04/96	5.00	Inclusive
3	<u>Plain paper copies</u>			
	A0	01/04/96	4.00	Inclusive
	A1	01/04/96	2.50	Inclusive
	A2	01/04/96	2.00	Inclusive
	A3	01/04/96	1.50	Inclusive
	A4	01/04/96	1.00	Inclusive

SUSTAINABLE COMMUNITIES

HELPLINE CHARGES

	Detail	Effective Date	2008/09 £	2009/10 £		VAT
	HELPLINE SERVICE PRIVATE AND PUBLIC SECTOR					
1	<u>Purchase Costs</u>					
	Portal unit	01/02/95	158.63	155.25	2%	Inclusive
2	<u>Monitoring Costs (per week)</u>					
	Purchased Helpline or Portal unit					
	Monitoring only	01/04/09	1.45	1.46	1%	Inclusive
	Monitoring and Mobile Warden	01/04/09	4.23	4.27	1%	Inclusive
3	<u>Rented Helpline (per week)</u>					
	Monitoring only	01/04/09	3.45	3.48	1%	Inclusive
	Monitoring and Mobile Warden	01/04/09	6.23	6.30	1%	Inclusive
4	<u>Rented Portal unit (per week)</u>					
	Monitoring only	01/04/09	3.03	3.04	0%	Inclusive
	Monitoring and Mobile Warden	01/04/09	5.81	5.86	1%	Inclusive
5	Daily call-out from the Care Centre	01/04/09	1.45	1.46	1%	Inclusive
6	Responsive visit by Mobile Warden	01/04/09	10.59	10.67	1%	Inclusive
7	Rental of Lifeline Fall Detector	01/04/05	0.55	0.54	-2%	Inclusive
8	<u>O.P.D Schemes - Guest bedroom charges</u>					
	Bedroom with one single bed per night	01/04/09	7.50	7.50	0%	Inclusive
	Bedroom with two single beds or a double	01/04/09	10.00	10.00	0%	Inclusive
	Folding bed per night (50% discount for pensioners)	01/04/09	3.00	3.00	0%	Inclusive

Value Added Tax rate shown as 15% until 31 December 2009

Treasury Management Strategy Report 2009/10

This report outlines the Council's prudential indicators for 2009/10 – 2011/12 and sets out the expected treasury operations for this period. It fulfils four key legislative requirements as required by the Local Government Act 2003:

- The reporting of the prudential indicators setting out the expected capital activities as required by the CIPFA Prudential Code for Capital Finance in Local Authorities (Annex A);
- The Council's Minimum Revenue Provision (MRP) Policy, which sets out how the Council will pay for capital assets through revenue each year (Annex A);
- The treasury management strategy statement which sets out how the Council's treasury service will support the capital decisions taken above in accordance with the CIPFA Code of Practice on Treasury Management (Annex B); ;
- The investment strategy which sets out the Council's criteria for choosing investment counterparties and limiting exposure to the risk of loss (in accordance with the DCLG investment guidance) (Annex B);

Executive Summary

Capital Expenditure - The projected capital expenditure is expected to be:

Capital expenditure £m	2008/09 Revised £'000	2009/10 Estimated £'000	2010/11 Estimated £'000	2011/12 Estimated £'000
Non HRA	3,617	4,123	3,253	3,973
HRA	4,157	4,030	5,126	5,266
Total	7,774	8,153	8,379	9,239

Debt Requirement - Part of the capital expenditure programme will be financed directly (through Government Grants, capital receipts etc.), leaving a residue which will increase the Council's external borrowing requirement (its Capital Financing Requirement – CFR). The General Fund CFR is reduced each year by a statutory revenue charge for the repayment of debt (there is no requirement for an HRA charge).

Capital Financing Requirement £m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Non HRA	5,168	4,961	4,763	4,572
HRA	2,159	2,159	2,159	2,159
Total	7,327	7,120	6,922	6,731

Against this borrowing need (the CFR), the Council's expected external debt position for each year (the Operational Boundary), and the maximum amount it could borrow (the Authorised Limit) are:

£m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Authorised limit	18,000	18,000	18,000	18,000
Operational boundary	4,000	4,000	2,500	2,500

The impact of the new schemes being approved as part of this budgetary cycle on Council Tax and housing rents are expected to be (this reflects a revised position on the financing of the capital programme which assumes borrowing will not be required):

Incremental impact of capital investment decisions (£) on:	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Band D Council Tax	0.00	0.00	0.00	(1.82)
Housing rents levels	0.00	0.00	0.00	0.00

Investments – The resources applied to finance the capital spend above is one of the elements which influence the overall resources of the Council. The expected position of Council's year end resources (balances, capital receipts, etc.), is shown below supplemented with the expected cash flow position to provide an overall estimate of the year end investment position. The prudential indicator limiting longer term investments is also shown.

£m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Total resources	26,330	24,203	20,479	17,790
Working Capital	(1,560)	(1,560)	(1,560)	(1,560)
Total Investments	24,770	22,643	18,919	16,230
Principal sums invested > 364 days		£12m	£8m	£5m

The Prudential Indicators 2008/09 – 2011/12

Introduction

1. The Local Government Act 2003 requires the Council to adopt the CIPFA Prudential Code and produce prudential indicators. This report revises the indicators for 2008/09, 2009/10 and 2010/11, and introduces new indicators for 2011/12. Each indicator either summarises the expected activity or introduces limits upon the activity, and reflects the outcome of the Council's underlying capital appraisal systems.
2. Within this overall prudential framework there is a clear impact on the Council's treasury management activity, either through borrowing or investment activity. As a consequence the treasury management strategy for 2009/10 is included as Annex B to complement the indicators, and this report includes the prudential indicators relating to the treasury activity.

The Capital Expenditure Plans

3. The Council's capital expenditure plans are summarised below and this forms the first of the prudential indicators. This expenditure can be paid for immediately (by resources such as capital receipts, capital grants etc.), but if these resources are insufficient any residual expenditure will form a borrowing need.
4. A certain level of capital expenditure will be grant supported by the Government; anything above this level will be unsupported and will need to be paid for from the Council's own resources. The Government retains an option to control either the total of all councils' plans, or those of a specific council, although no control has yet been required.
5. The key risks to the plans are that the level of Government support has been estimated and is therefore subject to change. Similarly some of estimates for other sources of funding, such as capital receipts, may also be subject to change over this timescale.
6. The Council is asked to approve the summary capital expenditure projections below. This forms the first prudential indicator:

£m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Capital Expenditure				
Non-HRA	3,617	4,123	3,253	3,973
HRA	4,157	4,030	5,126	5,266
Financed by:				
Capital receipts	1,651	1,036	2,499	3,219
Capital grants	1,351	0.810	0.254	0.254
Capital reserves	4,619	6,081	5,126	5,266
Revenue	0.153	0.226	0.500	0.500
Net financing need for the year	0	0	0	0

The Council's Borrowing Need (the Capital Financing Requirement)

7. The second prudential indicator is the Council's Capital Financing Requirement (CFR). The CFR is simply the total outstanding capital expenditure which has not yet been paid for from either revenue or capital resources. It is essentially a measure of Council's underlying borrowing need. The capital expenditure above which has not immediately been paid for will increase the CFR.
8. The Council is asked to approve the CFR projections below:

£m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Capital Financing Requirement				
CFR – Non Housing	5,168	4,961	4,763	4,572
CFR - Housing	2,159	2,159	2,159	2,159
Total CFR	7,327	7,120	6,922	6,731
Movement in CFR	(207)	(198)	(191)	(183)

Movement in CFR represented by				
Net financing need for the year (above)	-	-	-	-
MRP/VRP and other financing movements	(207)	(198)	(191)	(183)
Movement in CFR	(207)	(198)	(191)	(183)

9. The Council is required to pay off an element of the accumulated General Fund capital spend each year through a revenue charge (the Minimum Revenue Provision - MRP), although it is also allowed to undertake additional voluntary payments (VRP).
10. CLG Regulations have been issued which require full Council to approve an MRP Statement in advance of each year. A variety of options are provided to councils to replace the existing Regulations, so long as there is a prudent provision. The Council is recommended to approve the following MRP Statement.
11. For capital expenditure incurred before 1 April 2008 or which in the future will Supported capital Expenditure, the MRP policy will be:
 - **Existing practice** - MRP will follow the existing practice outline in former CLG Regulations.
12. From 1 April 2008 for all new unsupported borrowing the MRP policy will be:
 - **Asset Life Method** – MRP will be based on the estimated life of the assets, in accordance with the proposed regulations (this option must be applied for any expenditure capitalised under a Capitalisation Directive).

The Use of the Council's resources and the Investment Position

13. The application of resources (capital receipts, reserves etc.) to either finance capital expenditure or support the revenue budget will have an ongoing impact on investments unless resources are supplemented each year from new sources (asset sales etc.). Detailed below are estimates of the year end balances for each resource and anticipated day to day cash flow balances.

Year End Resources £m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Fund balances	7,791	5,954	6,391	6,617
Capital receipts	5,949	6,683	4,884	2,365
HRA reserve	7,362	6,740	5,694	5,694
Major Repairs Reserve	5,228	4,826	3,510	3,114
Total Core Funds	26,330	24,203	20,479	17,790
Working Capital*	(1,560)	(1,560)	(1,560)	(1,560)
Expected Investments	24,770	22,643	18,919	16,230

* Working capital balances shown are estimated year end; these may be higher mid year

Limits to Borrowing Activity

14. Within the prudential indicators there are a number of key indicators to ensure the Council operates its activities within well defined limits
15. For the first of these the Council needs to ensure that its total borrowing net of any investments, does not, except in the short term, exceed the total of the CFR in the preceding year plus the estimates of any additional CFR for 2009/10 and the following two financial years. This allows some flexibility for limited early borrowing for future years.

£m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Gross Borrowing	(4,000)	(4,000)	(2,500)	(2,500)
Investments	24,770	22,643	18,919	16,230
Net Borrowing	20,770	18,643	16,419	13,730
CFR	7,327	7,120	6,922	6,731

16. The Corporate Head of Finance and Customer Services reports that the Council complied with this prudential indicator in the current year and does not envisage difficulties for the future. This view takes into account current commitments, existing plans, and the proposals in this budget report.
17. A further two prudential indicators control or anticipate the overall level of borrowing. These are:
18. **The Authorised Limit for External Debt** – This represents a limit beyond which external debt is prohibited, and this limit needs to be set or revised by full Council. It reflects the level of external debt which, while not desired, could be afforded in the short term, but is not sustainable in the longer term. This is the statutory limit determined under section 3 (1) of the Local Government Act 2003.

19. **The Operational Boundary for External Debt** – This indicator is based on the expected maximum external debt at the year end; it is not a limit.
20. The Council is asked to approve the following Authorised Limit and Operational Boundary:

Authorised limit £m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Borrowing	18,000	18,000	18,000	18,000
Other long term liabilities	-	-	-	-
Total	18,000	18,000	18,000	20,000
Operational Boundary £m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Borrowing	4,000	4,000	2,500	2,500
Other long term liabilities	-	-	-	-
Total	4,000	4,000	2,500	2,500

Affordability Prudential Indicators

21. The previous sections cover the overall capital and control of borrowing prudential indicators, but within this framework prudential indicators are required to assess the affordability of the capital investment plans. These provide an indication of the impact of the capital investment plans on the overall Council's finances. The Council is asked to approve the following indicators:
22. **Actual and Estimates of the ratio of financing costs to net revenue stream** – This indicator identifies the trend in the cost of capital (borrowing and other long term obligation costs net of investment income) against the net revenue stream.

%	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Non-HRA	(2.02)%	0.72%	(0.28)%	(0.60)%
HRA	(2.42)%	0.16%	(0.37)%	(0.53)%

23. The estimates of financing costs include current commitments and the proposals in this budget report.
24. **Estimates of the incremental impact of capital investment decisions on the Council Tax** – This indicator identifies the revenue costs associated with *new schemes* introduced to the three year capital programme recommended in this budget report compared to the Council's existing approved commitments and current plans. The assumptions are based on the budget, but will invariably include some estimates, such as the level of government support, which are not published over a three year period.

25. Incremental impact of capital investment decisions on the Band D Council Tax

£	Proposed Budget 2009/10	Forward Projection 2010/11	Forward Projection 2011/12
Council Tax - Band D	0.00	0.00	(1.82)

26. Estimates of the incremental impact of capital investment decisions on Housing Rent levels – Similar to the Council tax calculation this indicator identifies the trend in the cost of proposed changes in the housing capital programme recommended in this budget report compared to the Council's existing commitments and current plans, expressed as a discrete impact on weekly rent levels.

27. Incremental impact of capital investment decisions Housing Rent levels

£	Proposed Budget 2009/10	Forward Projection 2010/11	Forward Projection 2011/12
Weekly Housing Rent levels	0.00	0.00	0.00

28. This indicator shows the revenue impact on any newly approved schemes, although any discrete impact will be constrained by rent controls.

Treasury Management Strategy 2009/10 – 2011/12

1. The treasury management service is an important part of the overall financial management of the Council's affairs. The prudential indicators in Annex A consider the affordability and impact of capital expenditure decisions, and set out the Council's overall capital framework. The treasury service considers the effective funding of these decisions. Together they form part of the process which ensures the Council meets balanced budget requirement under the Local Government Finance Act 1992. There are specific treasury prudential indicators included in this strategy which require approval.
2. The Council's treasury activities are strictly regulated by statutory requirements and a professional code of practice (the CIPFA Code of Practice on Treasury Management). This Council adopted the Code of Practice on Treasury Management on 23 June 2004, and as a result adopted a Treasury Management Policy Statement. This adoption meets the requirements of the first of the treasury prudential indicators.
3. The Constitution requires an annual strategy to be reported to Council outlining the expected treasury activity for the forthcoming 3 years. A key requirement of this report is to explain both the risks, and the management of the risks, associated with the treasury service. A further treasury report is produced after the year-end to report on actual activity for the year.
4. This strategy covers:
 - The Council's debt and investment projections;
 - The expected movement in interest rates;
 - The Council's borrowing and investment strategies;
 - Treasury performance indicators; and
 - Specific limits on treasury activities.

Debt and Investment Projections 2009/10 – 2011/12

5. The borrowing requirement comprises the expected movement in the CFR and any maturing debt which will need to be re-financed. The table below shows this effect on the treasury position over the next three years. It also highlights the expected change in investment balances.

£m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
External Debt				
Debt at 1 April	(4,000)	(4,000)	(4,000)	(2,500)
Expected change in debt	-	-	1,500	-
Debt at 31 March	(4,000)	(4,000)	(2,500)	(2,500)
Operational Boundary	4,000	4,000	2,500	2,500
Investments				
Total Investments at 31 March	26,330	24,203	20,479	17,790
Investment change	(2,126)	(2,217)	(3,724)	(2,689)

6. The related impact of the above movements on the revenue budget are:

£m	2008/09 Revised	2009/10 Estimated	2010/11 Estimated	2011/12 Estimated
Revenue Budgets				
Interest on Borrowing	0.406	0.406	0.315	0.249
Related HRA Charge	(0.158)	(0.158)	(0.123)	(0.097)
Net General Fund Borrowing Cost	0.248	0.248	0.192	0.152
Investment income	(1.335)	(0.253)	(0.447)	(0.478)

Expected Movement in Interest Rates

Expected Movement in Interest Rates

Medium-Term Rate Estimates (averages)

Annual Average %	Bank Rate	Money Rates		PWL B Rates*		
		3 month	1 year	5 year	20 year	50 year
2008/09	3.9	5.0	5.3	4.2	4.8	4.5
2009/10	1.0	1.6	1.8	2.4	3.9	3.8
2010/11	1.7	2.1	2.8	3.2	4.1	4.0
2011/12	2.4	2.8	3.6	4.0	4.3	4.1

7. The UK economy has entered a profound recession, worsened by a dangerous combination of negative growth and dislocation in the domestic and world financial markets. The situation in the economy is considered critical by the policy setters who are concerned that the testing financial environment, the sharp decline in house prices and persistently tight credit conditions could trigger a collapse in consumer confidence. At best this could deliver a short, sharp downturn, at worst a prolonged Japanese-style recession.
8. The sharp downturn in world commodity, food and oil prices, the lack of domestic wage pressures and weak retail demand promises a very steep decline in inflation in the year ahead. In the recent pre-Budget Report, the Treasury suggested RPI inflation could fall to minus 2.25% by September 2009. Inflation considerations will not be a constraint upon Bank of England policy action. Indeed, the threat of deflation strengthens the case for more aggressive policy ease.
9. The Government's November pre-Budget Report did feature some fiscal relaxation but it also highlighted the very poor health of public sector finances. The size of the package is considered insufficient to kick-start the economy. The onus for economic stimulation will fall upon monetary policy and the Bank of England.
10. The Bank will continue to ease policy and the need to drive commercial interest rates, currently underpinned by the illiquidity of the money market, to much lower levels suggests the approach will be more aggressive than might otherwise have been the case. A Bank Rate below 1% now seems a distinct possibility and short-term LIBOR rates of below 2% may result. Only when the markets return to some semblance of normality will official rates be edged higher.

11. Long-term interest rates will be the victim of conflicting forces. The threat of deep global recession should drive bond yields to yet lower levels and this will be a favourable influence upon the sterling bond markets. But the prospect of exceptionally heavy gilt-edged issuance in the next three years (totalling in excess of £100bn per annum), as the Government seeks to finance its enormous deficit, could severely limit the downside potential for yields.

Borrowing Strategy 2009/10 – 2011/12

12. The uncertainty over future interest rates increases the risks associated with treasury activity. As a result the Council will take a cautious approach to its treasury strategy.
13. Long-term fixed interest rates are expected to be higher over the medium term. The Corporate Head of Finance and Customer Services, under delegated powers, will take the most appropriate form of borrowing depending on the prevailing interest rates at the time, taking into account the risks shown in the forecast above. It is likely that longer term fixed rates will be considered earlier if borrowing rates deteriorate.
14. With the likelihood of increasing interest rates debt restructuring is likely to take place later in the financial year or in future years, although the Corporate Head of Finance and Customer Services and treasury consultants will monitor prevailing rates for any opportunities during the year.
15. A key change in the options for borrowing and rescheduling occurred on 1 November 2007 when the PWLB changed its interest rate structure to a more sensitive pricing method and also increased the relative cost of repaying debt. This will prompt a more cautionary approach to both borrowing and rescheduling.

Investment Counterparty and Liquidity Framework

16. The primary principle governing the Council's investment criteria is the security of its investments, although the yield or return on the investment is also a key consideration. After this main principle the Council will ensure:
- It has sufficient liquidity in its investments. For this purpose it will set out procedures for determining the maximum periods for which funds may prudently be committed. These procedures also apply to the Council's prudential indicators covering the maximum principal sums invested.
 - It maintains a policy covering both the categories of investment types it will invest in, criteria for choosing investment counterparties with adequate security, and monitoring their security. This is set out in the Specified and Non-Specified investment sections below.
17. The Corporate Head of Finance and Customer Services will maintain a counterparty list in compliance with the following criteria and will revise the criteria and submit them to Council for approval as necessary. This criteria is separate to that which chooses Specified and Non-Specified investments as it selects which counterparties the Council will choose rather than defining what its investments are. The rating criteria used is based on the LCD Method (Lowest Common Denominator - this includes ratings by Standard and Poor's, Moody's and Fitch) and institutions must meet all criteria (where there is a rating available) in order for the Council to place investments with them.

- **Banks** – the Council will use a criteria based system covering UK and Foreign banks. (see Annex C for specific criteria).
 - **Building Societies** – the Council will only use Building Societies with assets over £1billion and based on the ratings table in Annex C.
 - **UK Government** (including gilts and the DMO)
 - **Local Authorities, Parish Councils etc**
 - **Supranational institutions**
 - **Money Market Funds**
18. The proposed criteria for Specified and Non-Specified investments are shown in Annex C for approval.
19. In the normal course of the council's cash flow operations it is expected that both Specified and Non-specified investments will be utilised for the control of liquidity as both categories allow for short term investments.
20. The use of longer term instruments (greater than one year from inception to repayment) will fall in the Non-specified investment category. These instruments will only be used where the Council's liquidity requirements are safeguarded. This will also be limited by the investment prudential indicator below.

Investment Strategy 2009/10 – 2011/12

21. Expectations on shorter-term interest rates, on which investment decisions are based, show a likelihood of the current 1.5% Bank Rate declining further in 2009-10 and then growing slowly into 2010. The Council's investment decisions are based on comparisons between the rises priced into market rates against the Council's and advisers own forecasts.
22. There is a clear operational difficulty arising from the current banking crisis. Ideally investments would be invested longer to secure better returns, however uncertainty over counterparty creditworthiness suggests shorter dated investments would provide better security. The Corporate Head of Finance and Customer Services, under delegated powers, will undertake the most appropriate form of investments depending on the prevailing interest rates at the time, taking into account the risks shown in the forecast above.

Sensitivity to Interest Rate Movements

23. Future Council accounts will be required to disclose the impact of risks on the Council's treasury management activity. Whilst most of the risks facing the treasury management service are addressed elsewhere in this report (credit risk, liquidity risk, market risk, maturity profile risk), the impact of interest rate risk is discussed but not quantified. The table below highlights the estimated impact of a 0.5% increase/decrease in all interest rates to treasury management costs/income for next year. That element of the debt and investment portfolios which are of a longer term, fixed interest rate nature will not be affected by interest rate changes.

£m	2009/10 Estimated + 0.5%	2009/10 Estimated - 5%
Revenue Budgets		
Interest on Borrowing	0.406	0.406
Related HRA Charge	(0.158)	(0.158)
Net General Fund Borrowing Cost	0.248	0.248
Investment income	(0.380)	(0.127)

Treasury Management Prudential Indicators and Limits on Activity

24. There are four further treasury prudential indicators. The purpose of these prudential indicators is to contain the activity of the treasury function within certain limits, thereby managing risk and reducing the impact of an adverse movement in interest rates. However if these are set to be too restrictive they will impair the opportunities to reduce costs. The indicators are:

- Upper limits on variable interest rate exposure – This indicator identifies a maximum limit for variable interest rates based upon the debt position net of investments
- Upper limits on fixed interest rate exposure – Similar to the previous indicator this covers a maximum limit on fixed interest rates.
- Maturity structures of borrowing – These gross limits are set to reduce the Council's exposure to large fixed rate sums falling due for refinancing, and are required for upper and lower limits.
- Total principal funds invested for greater than 364 days – These limits are set to reduce the need for early sale of an investment, and are based on the availability of funds after each year-end.

25. The Council is asked to approve the following prudential indicators:

£m	2009/10	2010/11	2011/12
Interest rate Exposures			
	Upper	Upper	Upper
Limits on fixed interest rates based on net debt	7,000	7,000	9,500
Limits on variable interest rates based on net debt	2,000	2,000	3,000
<i>Limits on fixed interest rates:</i>			
• Debt only	100%	100%	100%
• Investments only	100%	100%	100%
<i>Limits on variable interest rates</i>			
• Debt only	30%	30%	30%
• Investments only	30%	30%	30%

Maturity Structure of fixed interest rate borrowing 2009/10			
		Lower	Upper
Under 12 months		0%	20%
12 months to 2 years		0%	40%
2 years to 5 years		0%	50%
5 years to 10 years		0%	75%
10 years and above		0%	100%
Principal sums invested > 364 days	£12m	£8m	£5m

Performance Indicators

26. The Code of Practice on Treasury Management requires the Council to set performance indicators to assess the adequacy of the treasury function over the year. These are distinct historic indicators, as opposed to the prudential indicators, which are predominantly forward looking. Examples of performance indicators often used for the treasury function are:

- Debt – Borrowing - Average rate of borrowing for the year compared to average available
- Debt – Average rate movement year on year
- Investments – Internal returns above the 7 day LIBID rate
- Investments – External fund managers - returns 110% above 7 day compounded LIBID.

The results of these indicators will be reported in the Treasury Annual Report for 2008/09.

Treasury Management Practice (TMP) 1 (5) – Credit and Counterparty Risk Management

The Office of the Deputy Prime Minister (now CLG) issued Investment Guidance on 12th March 2004, and this forms the structure of the Council's policy below. These guidelines do not apply to either trust funds or pension funds which are under a different regulatory regime.

The key intention of the Guidance is to maintain the current requirement for Councils to invest prudently, and that priority is given to security and liquidity before yield. In order to facilitate this objective the guidance requires this Council to have regard to the CIPFA publication Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes. This Council has adopted the Code and will apply its principles to all investment activity. In accordance with the Code, the Corporate Head of Finance and Customer Services has produced its treasury management practices. This part, TMP 1(5), covering investment counterparty policy requires approval each year.

Annual Investment Strategy - The key requirements of both the Code and the investment guidance are to set an annual investment strategy, as part of its annual treasury strategy for the following year, covering the identification and approval of following:

- The strategy guidelines for decision making on investments, particularly non-specified investments.
- The principles to be used to determine the maximum periods for which funds can be committed.
- Specified investments the Council will use. These are high security (i.e. high credit rating, although this is defined by the Council, and no guidelines are given), and high liquidity investments in sterling and with a maturity of no more than a year.
- Non-specified investments, clarifying the greater risk implications, identifying the general types of investment that may be used and a limit to the overall amount of various categories that can be held at any time.

The investment policy proposed for the Council is:

Strategy Guidelines – The main strategy guidelines are contained in the body of the treasury strategy statement.

Specified Investments – These investments are sterling investments of not more than one-year maturity, or those which could be for a longer period but where the Council has the right to be repaid within 12 months if it wishes. These are low risk assets where the possibility of loss of principal or investment income is small. The Council's Loan Officer is restricted to placing funds with:

1. UK Institutions based on the ratings in the table below
2. Foreign Institutions based on the ratings in the table below
3. Building Societies with assets over £1billion and based on the ratings table below

The ratings table below is based on the Lowest Common Denominator method (this includes ratings by Standard and Poor's, Moody's and Fitch) and institutions must meet all criteria (where there is a rating available) in order for the Council to place investments with them.

Rating	Fitch				Moody's			Standard and Poor's	
Institution	Short Term	Long Term	Individual	Support	Short Term	Long Term	Financial Strength	Short Term	Long Term
UK banks and building societies	F1	AA-	C	3	P1	Aa3	C	A1	AA-
Foreign	F1+	AAA	A	1	P1	AAA	A	A1+	AAA

(The ratings criteria in respect of foreign institutions is the highest rating)

Amounts invested with any one institution shall not exceed £5m for periods of no more than 1 year.

Non-Specified Investments – Non-specified investments are any other type of investment (i.e. not defined as Specified above). The identification and rationale supporting the selection of these other investments and the maximum limits to be applied are set out below. Non specified investments would include any sterling investments with:

Amounts invested with any one institution shall not exceed £2m for periods of more than 2 years

	Non Specified Investment Category	Limit (£ or %)
a.	Supranational Bonds greater than 1 year to maturity (a) Multilateral development bank bonds - These are bonds defined as an international financial institution having as one of its objects economic development, either generally or in any region of the world (e.g. European Investment Bank etc.). (b) A financial institution that is guaranteed by the United Kingdom Government (e.g. The Guaranteed Export Finance Company {GEFCO}) The security of interest and principal on maturity is on a par with the Government and so very secure, and these bonds usually provide returns above equivalent gilt edged securities. However the value of the bond may rise or fall before maturity and losses may accrue if the bond is sold before maturity.	N/A
b.	Gilt edged securities with a maturity of greater than one year. These are Government bonds and so provide the highest security of interest and the repayment of principal on maturity. Similar to category (a) above, the value of the bond may rise or fall before maturity and losses may accrue if the bond is sold before maturity.	N/A
c.	Building societies not meeting the basic security requirements under the specified investments. The Council will include building societies with assets over £1billion	15%
d.	Any UK or Foreign bank or building society that has a minimum long term credit rating of AA for deposits with a maturity of greater than one year (including forward deals in excess of one year from inception to repayment).	15%
e.	Share capital or loan capital in a body corporate – The use	N/A

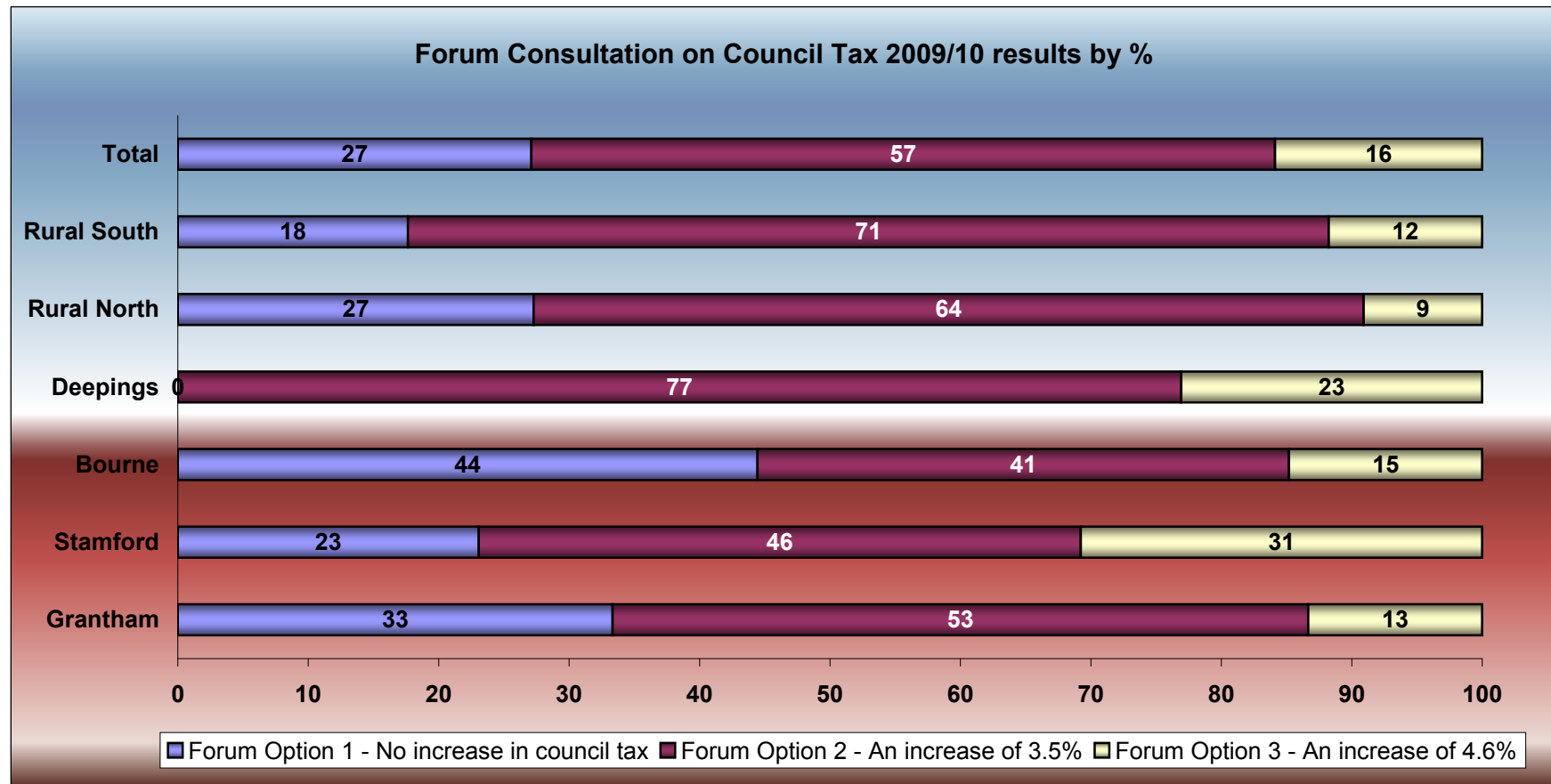
	of these instruments will be deemed to be capital expenditure, and as such will be an application (spending) of capital resources. Revenue resources will not be invested in corporate bodies.	
f.	Councils Bank (including Special Interest Bearing Account) – Should its rating falling below that required by specified investments will be limited 2 working days	15%
g.	Secured Funded banks – The use of Banks which are government backed but do not meet the specified investment criteria	15%

The Monitoring of Investment Counterparties - The credit rating of counterparties will be monitored regularly. The Council receives credit rating advice from its advisers, Butlers, on a daily basis and as and when ratings change, and counterparties are checked promptly. On occasion ratings may be downgraded when an investment has already been made. The criteria used are such that a minor downgrading should not affect the full receipt of the principal and interest. Any counterparty failing to meet the criteria will be removed from the list immediately by the Corporate Head of Finance and Customer Services, and if required new counterparties which meet the criteria will be added to the list.

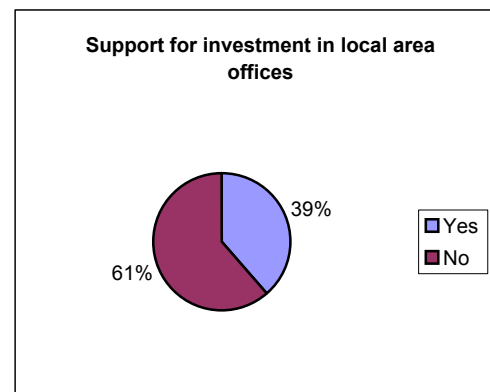
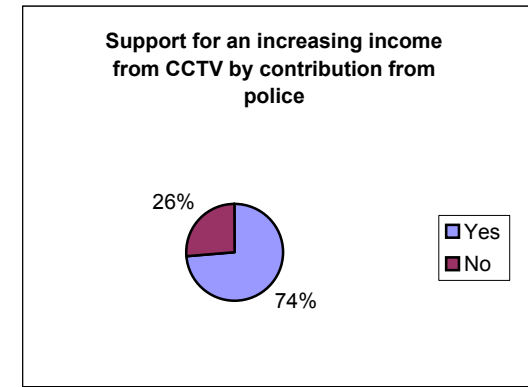
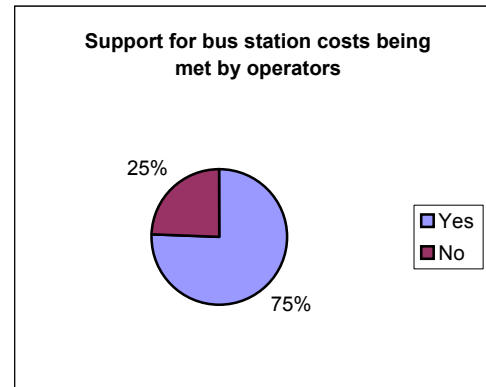
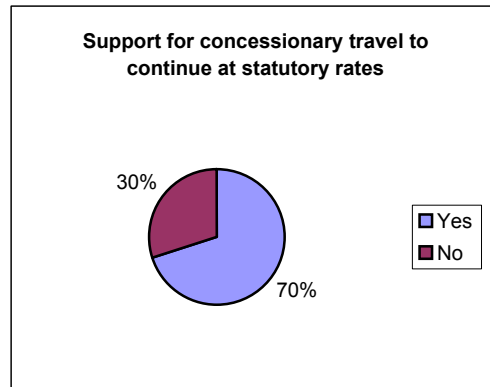
Use of External Fund Managers – It is the Council's policy to use external fund managers for part of its investment portfolio. The fund managers will use both specified and non-specified investment categories, and are contractually committed to keep to the Council's investment strategy. Currently the Council has an agreement with Tradition UK and Sterling International. The fund managers are required to adhere to the following:

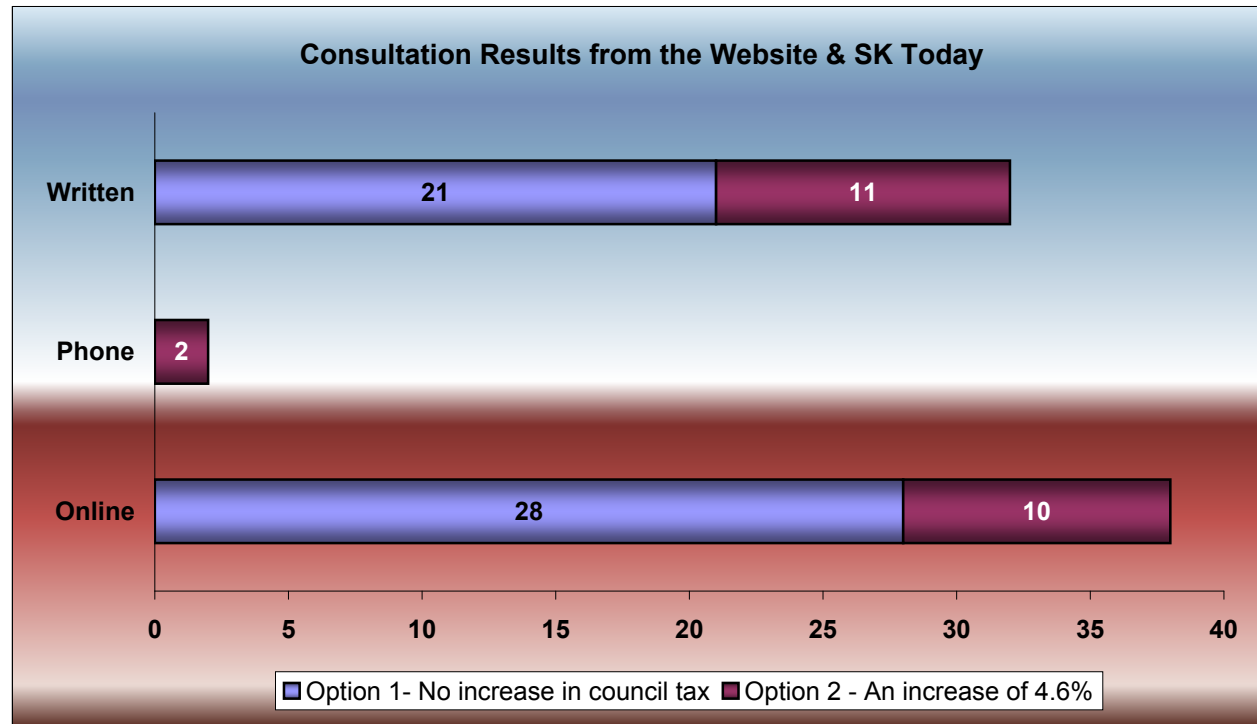
- All investments restricted to sterling denominated instruments;
- Investments made with local authorities, building societies with assets over £1billion, English and Scottish clearing banks (and their subsidiaries) and foreign banks will be in accordance with the ratings identified for specified investments outlined above,
- Amounts invested with any one institution or group should not exceed 15% of the fund value or a maximum of £5m for periods of more than two years for specified investments and £2m for non-specified investments.
- Investments for periods exceeding 364days limited to 25% of fund held;
- Forward commitment investments limited to 25% of fund held; and
- Portfolio management is measured against the return provided by the 3 month sterling LIBID.

The performance of each manager is reviewed at least quarterly by the Corporate Head of Finance and Customer Services.



TOTALS OF CONSULTATION RESULTS





RISK ANALYSIS OF BUDGET

APPENDIX F

<u>Issue</u>	<u>Budget 2009/10 £</u>	<u>Risk factor</u>	<u>Risk % (Likelihood)</u>	<u>Risk Value 2009/10 £</u>
Capping of Council Tax rise	45,000	*Level of capping risk due to proposed increase of 3.5%. Government expecting increases 'significantly less than 5%' Cost associated with re-billing		45,000
Salaries	63,000	Risk to Reserves, working balances if national pay award exceeds budgeted increase	15%	9,450
Workforce efficiency	251,000	workforce efficiency factor not achieved due to full establishment	30%	75,300
Concessionary Fares	700,000	Uncertainty regarding level of usage due to the introduction of national scheme. Potential appeals over levels of reimbursement by operators	15%	105,000
Leisure Trust	340,000	Delay in introduction of Leisure Trust to manage leisure centres and Trust status not achieving mandatory business rate saving	20%	68,000
Fees and Charges	600,000	If the current economic outlook worsens and the level of fees and charges received for areas such as car parking, building control, development control and land charges is less than budgeted for	30%	180,000
Interest Rate on investments	132,000	Risk of investment returns reducing following further cuts in interest rates during 2009/10 (budgeted at 1%)	50%	66,000
Utility costs	460,000	Fluctuations in energy market leading to an increase in costs of utilities	15%	69,000
		Total		617,750
		General Fund working balance level		2,402,000
		Worst case - 50% of above occurring in the same year		308,875
		Cover Ratio		7.78

APPENDIX A TO PART B

PARISH	SEA £	PRECEPT £	BAND A £	BAND B £	BAND C £	BAND D £	BAND E £	BAND F £	BAND G £	BAND H £
Grantham	38.34	5.94	109.38	127.61	145.84	164.07	200.53	236.99	273.45	328.14
Stamford	21.06	46.17	124.68	145.46	166.24	187.02	228.58	270.14	311.70	374.04
Bourne	4.95	25.38	100.08	116.76	133.44	150.12	183.48	216.84	250.20	300.24
Deeping St James	2.88	35.73	105.60	123.20	140.80	158.40	193.60	228.80	264.00	316.80
Market Deeping	2.88	104.49	151.44	176.68	201.92	227.16	277.64	328.12	378.60	454.32
Allington		41.85	107.76	125.72	143.68	161.64	197.56	233.48	269.40	323.28
Ancaster		44.28	109.38	127.61	145.84	164.07	200.53	236.99	273.45	328.14
Aslackby & Laughton		23.31	95.40	111.30	127.20	143.10	174.90	206.70	238.50	286.20
Barholm & Stow		8.37	85.44	99.68	113.92	128.16	156.64	185.12	213.60	256.32
Barkston & Syston		20.70	93.66	109.27	124.88	140.49	171.71	202.93	234.15	280.98
Barrowby		43.92	109.14	127.33	145.52	163.71	200.09	236.47	272.85	327.42
Baston		19.44	92.82	108.29	123.76	139.23	170.17	201.11	232.05	278.46
Belton & Manthorpe		3.60	82.26	95.97	109.68	123.39	150.81	178.23	205.65	246.78
Billingborough		25.83	97.08	113.26	129.44	145.62	177.98	210.34	242.70	291.24
Bitchfield & Bassingthorpe		-	79.86	93.17	106.48	119.79	146.41	173.03	199.65	239.58
Boothby Pagnell		3.87	82.44	96.18	109.92	123.66	151.14	178.62	206.10	247.32
Braceborough & Wilsthorpe		16.83	91.08	106.26	121.44	136.62	166.98	197.34	227.70	273.24
Burton Coggles		13.05	88.56	103.32	118.08	132.84	162.36	191.88	221.40	265.68
Careby,Aunby & Holywell		8.01	85.20	99.40	113.60	127.80	156.20	184.60	213.00	255.60
Carlby		34.11	102.60	119.70	136.80	153.90	188.10	222.30	256.50	307.80
Carlton Scroop & Normanton		53.64	115.62	134.89	154.16	173.43	211.97	250.51	289.05	346.86
Castle Bytham		19.71	93.00	108.50	124.00	139.50	170.50	201.50	232.50	279.00
Caythorpe		32.67	101.64	118.58	135.52	152.46	186.34	220.22	254.10	304.92
Claypole		20.43	93.48	109.06	124.64	140.22	171.38	202.54	233.70	280.44
Colsterworth, Gunby, Stainby and North Witham		30.69	100.32	117.04	133.76	150.48	183.92	217.36	250.80	300.96
Corby Glen		24.66	96.30	112.35	128.40	144.45	176.55	208.65	240.75	288.90
Counthorpe & Creeton		-	79.86	93.17	106.48	119.79	146.41	173.03	199.65	239.58
Denton		18.54	92.22	107.59	122.96	138.33	169.07	199.81	230.55	276.66
Dowsby		29.16	99.30	115.85	132.40	148.95	182.05	215.15	248.25	297.90
Dunsby		6.30	84.06	98.07	112.08	126.09	154.11	182.13	210.15	252.18
Edenham		19.89	93.12	108.64	124.16	139.68	170.72	201.76	232.80	279.36
Fenton		8.19	85.32	99.54	113.76	127.98	156.42	184.86	213.30	255.96
Folkingham		24.03	95.88	111.86	127.84	143.82	175.78	207.74	239.70	287.64
Foston		35.73	103.68	120.96	138.24	155.52	190.08	224.64	259.20	311.04
Fulbeck		22.77	95.04	110.88	126.72	142.56	174.24	205.92	237.60	285.12
Greatford		23.58	95.58	111.51	127.44	143.37	175.23	207.09	238.95	286.74
Great Gonerby		29.43	99.48	116.06	132.64	149.22	182.38	215.54	248.70	298.44
Great Ponton		37.98	105.18	122.71	140.24	157.77	192.83	227.89	262.95	315.54
Haconby		1.26	80.70	94.15	107.60	121.05	147.95	174.85	201.75	242.10
Harlaxton		52.20	114.66	133.77	152.88	171.99	210.21	248.43	286.65	343.98
Heydour		19.35	92.76	108.22	123.68	139.14	170.06	200.98	231.90	278.28
Honington		-	79.86	93.17	106.48	119.79	146.41	173.03	199.65	239.58
Horbling		-	79.86	93.17	106.48	119.79	146.41	173.03	199.65	239.58

APPENDIX A TO PART B

Hougham		19.98	93.18	108.71	124.24	139.77	170.83	201.89	232.95	279.54
Hough-on-the-Hill		29.43	99.48	116.06	132.64	149.22	182.38	215.54	248.70	298.44
Ingoldsby		10.98	87.18	101.71	116.24	130.77	159.83	188.89	217.95	261.54
Irnham		1.89	81.12	94.64	108.16	121.68	148.72	175.76	202.80	243.36
Kirkby Underwood		12.24	88.02	102.69	117.36	132.03	161.37	190.71	220.05	264.06
Langtoft	13.77	30.24	109.20	127.40	145.60	163.80	200.20	236.60	273.00	327.60
Lenton,Keisby & Osgodby		3.78	82.38	96.11	109.84	123.57	151.03	178.49	205.95	247.14
Little Bytham		32.67	101.64	118.58	135.52	152.46	186.34	220.22	254.10	304.92
Little Ponton & Stroxton		8.19	85.32	99.54	113.76	127.98	156.42	184.86	213.30	255.96
Londonthorpe & Harrowby Without		13.14	88.62	103.39	118.16	132.93	162.47	192.01	221.55	265.86
Long Bennington		38.25	105.36	122.92	140.48	158.04	193.16	228.28	263.40	316.08
Marston		26.37	97.44	113.68	129.92	146.16	178.64	211.12	243.60	292.32
Morton		14.40	89.46	104.37	119.28	134.19	164.01	193.83	223.65	268.38
Old Somerby		16.74	91.02	106.19	121.36	136.53	166.87	197.21	227.55	273.06
Pickworth		-	79.86	93.17	106.48	119.79	146.41	173.03	199.65	239.58
Pointon & Sempringham		32.40	101.46	118.37	135.28	152.19	186.01	219.83	253.65	304.38
Rippingale		45.18	109.98	128.31	146.64	164.97	201.63	238.29	274.95	329.94
Ropsley,Humby,Braceby & Sapperton		17.37	91.44	106.68	121.92	137.16	167.64	198.12	228.60	274.32
Sedgebrook		27.81	98.40	114.80	131.20	147.60	180.40	213.20	246.00	295.20
Skillington		33.12	101.94	118.93	135.92	152.91	186.89	220.87	254.85	305.82
South Witham		46.26	110.70	129.15	147.60	166.05	202.95	239.85	276.75	332.10
Stoke Rochford & Easton		16.47	90.84	105.98	121.12	136.26	166.54	196.82	227.10	272.52
Stubton		18.63	92.28	107.66	123.04	138.42	169.18	199.94	230.70	276.84
Swayfield		19.17	92.64	108.08	123.52	138.96	169.84	200.72	231.60	277.92
Swinstead		26.64	97.62	113.89	130.16	146.43	178.97	211.51	244.05	292.86
Tallington		18.36	92.10	107.45	122.80	138.15	168.85	199.55	230.25	276.30
Thurlby		25.83	97.08	113.26	129.44	145.62	177.98	210.34	242.70	291.24
Toft, Lound & Manthorpe		-	79.86	93.17	106.48	119.79	146.41	173.03	199.65	239.58
Uffington		9.63	86.28	100.66	115.04	129.42	158.18	186.94	215.70	258.84
Welby		17.28	91.38	106.61	121.84	137.07	167.53	197.99	228.45	274.14
Westborough & Dry Doddington		3.87	82.44	96.18	109.92	123.66	151.14	178.62	206.10	247.32
West Deeping		21.69	94.32	110.04	125.76	141.48	172.92	204.36	235.80	282.96
Witham-on-the-Hill		20.97	93.84	109.48	125.12	140.76	172.04	203.32	234.60	281.52
Woolsthorpe		33.03	101.88	118.86	135.84	152.82	186.78	220.74	254.70	305.64
Wyville-cum-Hungerton		20.70	93.66	109.27	124.88	140.49	171.71	202.93	234.15	280.98
TOTAL			7,450.20	8,691.90	9,933.60	11,175.30	13,658.70	16,142.10	18,625.50	22,350.60
S.K.D.C. ONLY BAND D CHARGE		119.79								

APPENDIX B TO PART B

	SEA £	PRECEPT £	BAND A £	BAND B £	BAND C £	BAND D £	BAND E £	BAND F £	BAND G £	BAND H £
LINCS COUNTY COUNCIL			693.12	808.64	924.16	1,039.68	1,270.72	1,501.76	1,732.80	2,079.36
LINCS POLICE AUTHORITY			TBA	TBA	TBA	TBA	TBA	TBA	TBA	TBA
Grantham	38.34	5.94	802.50	936.25	1,070.00	1,203.75	1,471.25	1,738.75	2,006.25	2,407.50
Stamford	21.06	46.17	817.80	954.10	1,090.40	1,226.70	1,499.30	1,771.90	2,044.50	2,453.40
Bourne	4.95	25.38	793.20	925.40	1,057.60	1,189.80	1,454.20	1,718.60	1,983.00	2,379.60
Deeping St James	2.88	35.73	798.72	931.84	1,064.96	1,198.08	1,464.32	1,730.56	1,996.80	2,396.16
Market Deeping	2.88	104.49	844.56	985.32	1,126.08	1,266.84	1,548.36	1,829.88	2,111.40	2,533.68
Allington		41.85	800.88	934.36	1,067.84	1,201.32	1,468.28	1,735.24	2,002.20	2,402.64
Ancaster		44.28	802.50	936.25	1,070.00	1,203.75	1,471.25	1,738.75	2,006.25	2,407.50
Aslackby & Laughton		23.31	788.52	919.94	1,051.36	1,182.78	1,445.62	1,708.46	1,971.30	2,365.56
Barholm & Stow		8.37	778.56	908.32	1,038.08	1,167.84	1,427.36	1,686.88	1,946.40	2,335.68
Barkston & Syston		20.70	786.78	917.91	1,049.04	1,180.17	1,442.43	1,704.69	1,966.95	2,360.34
Barrowby		43.92	802.26	935.97	1,069.68	1,203.39	1,470.81	1,738.23	2,005.65	2,406.78
Baston		19.44	785.94	916.93	1,047.92	1,178.91	1,440.89	1,702.87	1,964.85	2,357.82
Belton & Manthorpe		3.60	775.38	904.61	1,033.84	1,163.07	1,421.53	1,679.99	1,938.45	2,326.14
Billingborough		25.83	790.20	921.90	1,053.60	1,185.30	1,448.70	1,712.10	1,975.50	2,370.60
Bitchfield & Bassingthorpe		-	772.98	901.81	1,030.64	1,159.47	1,417.13	1,674.79	1,932.45	2,318.94
Boothby Pagnell		3.87	775.56	904.82	1,034.08	1,163.34	1,421.86	1,680.38	1,938.90	2,326.68
Braceborough & Wiltsthorpe		16.83	784.20	914.90	1,045.60	1,176.30	1,437.70	1,699.10	1,960.50	2,352.60
Burton Coggles		13.05	781.68	911.96	1,042.24	1,172.52	1,433.08	1,693.64	1,954.20	2,345.04
Careby,Aunby & Holywell		8.01	778.32	908.04	1,037.76	1,167.48	1,426.92	1,686.36	1,945.80	2,334.96
Carlby		34.11	795.72	928.34	1,060.96	1,193.58	1,458.82	1,724.06	1,989.30	2,387.16
Carlton Scroop & Normanton		53.64	808.74	943.53	1,078.32	1,213.11	1,482.69	1,752.27	2,021.85	2,426.22
Castle Bytham		19.71	786.12	917.14	1,048.16	1,179.18	1,441.22	1,703.26	1,965.30	2,358.36
Caythorpe		32.67	794.76	927.22	1,059.68	1,192.14	1,457.06	1,721.98	1,986.90	2,384.28
Claypole		20.43	786.60	917.70	1,048.80	1,179.90	1,442.10	1,704.30	1,966.50	2,359.80
Colsterworth,Gunby, Stainby and North Witham		30.69	793.44	925.68	1,057.92	1,190.16	1,454.64	1,719.12	1,983.60	2,380.32
Corby Glen		24.66	789.42	920.99	1,052.56	1,184.13	1,447.27	1,710.41	1,973.55	2,368.26
Counthorpe & Creeton		-	772.98	901.81	1,030.64	1,159.47	1,417.13	1,674.79	1,932.45	2,318.94
Denton		18.54	785.34	916.23	1,047.12	1,178.01	1,439.79	1,701.57	1,963.35	2,356.02
Dowsby		29.16	792.42	924.49	1,056.56	1,188.63	1,452.77	1,716.91	1,981.05	2,377.26
Dunsby		6.30	777.18	906.71	1,036.24	1,165.77	1,424.83	1,683.89	1,942.95	2,331.54
Edenham		19.89	786.24	917.28	1,048.32	1,179.36	1,441.44	1,703.52	1,965.60	2,358.72
Fenton		8.19	778.44	908.18	1,037.92	1,167.66	1,427.14	1,686.62	1,946.10	2,335.32
Folkingham		24.03	789.00	920.50	1,052.00	1,183.50	1,446.50	1,709.50	1,972.50	2,367.00
Foston		35.73	796.80	929.60	1,062.40	1,195.20	1,460.80	1,726.40	1,992.00	2,390.40
Fulbeck		22.77	788.16	919.52	1,050.88	1,182.24	1,444.96	1,707.68	1,970.40	2,364.48
Greatford		23.58	788.70	920.15	1,051.60	1,183.05	1,445.95	1,708.85	1,971.75	2,366.10
Great Gonerby		29.43	792.60	924.70	1,056.80	1,188.90	1,453.10	1,717.30	1,981.50	2,377.80
Great Ponton		37.98	798.30	931.35	1,064.40	1,197.45	1,463.55	1,729.65	1,995.75	2,394.90
Haconby		1.26	773.82	902.79	1,031.76	1,160.73	1,418.67	1,676.61	1,934.55	2,321.46
Harlaxton		52.20	807.78	942.41	1,077.04	1,211.67	1,480.93	1,750.19	2,019.45	2,423.34
Heydour		19.35	785.88	916.86	1,047.84	1,178.82	1,440.78	1,702.74	1,964.70	2,357.64

APPENDIX B TO PART B

Honington	-	772.98	901.81	1,030.64	1,159.47	1,417.13	1,674.79	1,932.45	2,318.94
Horbling	-	772.98	901.81	1,030.64	1,159.47	1,417.13	1,674.79	1,932.45	2,318.94
Hougham	19.98	786.30	917.35	1,048.40	1,179.45	1,441.55	1,703.65	1,965.75	2,358.90
Hough-on-the-Hill	29.43	792.60	924.70	1,056.80	1,188.90	1,453.10	1,717.30	1,981.50	2,377.80
Ingoldsby	10.98	780.30	910.35	1,040.40	1,170.45	1,430.55	1,690.65	1,950.75	2,340.90
Irnham	1.89	774.24	903.28	1,032.32	1,161.36	1,419.44	1,677.52	1,935.60	2,322.72
Kirkby Underwood	12.24	781.14	911.33	1,041.52	1,171.71	1,432.09	1,692.47	1,952.85	2,343.42
Langtoft	13.77	30.24	802.32	936.04	1,069.76	1,203.48	1,470.92	1,738.36	2,005.80
Lenton, Keisby & Osgodby	3.78	775.50	904.75	1,034.00	1,163.25	1,421.75	1,680.25	1,938.75	2,326.50
Little Bytham	32.67	794.76	927.22	1,059.68	1,192.14	1,457.06	1,721.98	1,986.90	2,384.28
Little Ponton & Stroxtun	8.19	778.44	908.18	1,037.92	1,167.66	1,427.14	1,686.62	1,946.10	2,335.32
Londonthorpe & Harrowby Without	13.14	781.74	912.03	1,042.32	1,172.61	1,433.19	1,693.77	1,954.35	2,345.22
Long Bennington	38.25	798.48	931.56	1,064.64	1,197.72	1,463.88	1,730.04	1,996.20	2,395.44
Marston	26.37	790.56	922.32	1,054.08	1,185.84	1,449.36	1,712.88	1,976.40	2,371.68
Morton	14.40	782.58	913.01	1,043.44	1,173.87	1,434.73	1,695.59	1,956.45	2,347.74
Old Somerby	16.74	784.14	914.83	1,045.52	1,176.21	1,437.59	1,698.97	1,960.35	2,352.42
Pickworth	-	772.98	901.81	1,030.64	1,159.47	1,417.13	1,674.79	1,932.45	2,318.94
Pointon & Sempringham	32.40	794.58	927.01	1,059.44	1,191.87	1,456.73	1,721.59	1,986.45	2,383.74
Rippingale	45.18	803.10	936.95	1,070.80	1,204.65	1,472.35	1,740.05	2,007.75	2,409.30
Ropsley, Humby, Braceby & Sapperton	17.37	784.56	915.32	1,046.08	1,176.84	1,438.36	1,699.88	1,961.40	2,353.68
Sedgebrook	27.81	791.52	923.44	1,055.36	1,187.28	1,451.12	1,714.96	1,978.80	2,374.56
Skillington	33.12	795.06	927.57	1,060.08	1,192.59	1,457.61	1,722.63	1,987.65	2,385.18
South Witham	46.26	803.82	937.79	1,071.76	1,205.73	1,473.67	1,741.61	2,009.55	2,411.46
Stoke Rochford & Easton	16.47	783.96	914.62	1,045.28	1,175.94	1,437.26	1,698.58	1,959.90	2,351.88
Stubton	18.63	785.40	916.30	1,047.20	1,178.10	1,439.90	1,701.70	1,963.50	2,356.20
Swayfield	19.17	785.76	916.72	1,047.68	1,178.64	1,440.56	1,702.48	1,964.40	2,357.28
Swinstead	26.64	790.74	922.53	1,054.32	1,186.11	1,449.69	1,713.27	1,976.85	2,372.22
Tallington	18.36	785.22	916.09	1,046.96	1,177.83	1,439.57	1,701.31	1,963.05	2,355.66
Thurlby	25.83	790.20	921.90	1,053.60	1,185.30	1,448.70	1,712.10	1,975.50	2,370.60
Toft, Lound & Manthorpe	-	772.98	901.81	1,030.64	1,159.47	1,417.13	1,674.79	1,932.45	2,318.94
Uffington	9.63	779.40	909.30	1,039.20	1,169.10	1,428.90	1,688.70	1,948.50	2,338.20
Welby	17.28	784.50	915.25	1,046.00	1,176.75	1,438.25	1,699.75	1,961.25	2,353.50
Westborough & Dry Doddington	3.87	775.56	904.82	1,034.08	1,163.34	1,421.86	1,680.38	1,938.90	2,326.68
West Deeping	21.69	787.44	918.68	1,049.92	1,181.16	1,443.64	1,706.12	1,968.60	2,362.32
Witham-on-the-Hill	20.97	786.96	918.12	1,049.28	1,180.44	1,442.76	1,705.08	1,967.40	2,360.88
Woolsthorpe	33.03	795.00	927.50	1,060.00	1,192.50	1,457.50	1,722.50	1,987.50	2,385.00
Wyville-cum-Hungerton	20.70	786.78	917.91	1,049.04	1,180.17	1,442.43	1,704.69	1,966.95	2,360.34
TOTAL		61,513.56	71,765.82	82,018.08	92,270.34	112,774.86	133,279.38	153,783.90	184,540.68
S.K.D.C. ONLY BAND D CHARGE	119.79								

QUALITY ORGANISATION

How will we get there? – key objectives for delivery of the priority

The priority theme will be managed through a number of key objectives, each of which will have a detailed action plan supporting delivery. This section sets out the high level objectives together with a clear statement about what we want to achieve and the difference it will make to our community

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
Effective communication and engagement with our customers, partners and staff	<ul style="list-style-type: none"> • Deliver the Council's external communications strategy and action plan to maintain 77% of residents who say they feel informed about the work of the Council • Refresh and improve SK Today and other publications • Deliver two information campaigns on how we are doing on delivering on our priority themes • Redesign and improve the Council website by July 2009 leading to an increased percentage of residents who are satisfied with the website from 63% baseline (2008) • Review our letters to ensure they are written in Plain English and increase the percentage of residents who find our letters 'clear and 	<ul style="list-style-type: none"> • More informed customer base • Better access to services online • More opportunities for people to be able to influence decisions and shape services 	<p>SCS themes of People are Connected, Strong Communities and Innovative Organisations</p> <p>LAA theme Promote Social Cohesion</p> <ul style="list-style-type: none"> • NI 004 % of people who feel they can influence decisions in their locality. • NI 110 Young People participation in positive activities.

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<p>easy' to understand from November baseline of 77%</p> <ul style="list-style-type: none"> • Review Local Area Forums and ensure the Council can engage and empower effectively with local communities. • Deliver an annual calendar of consultation campaigns using the Council's new toolkit. • Investigate the feasibility of devolving an element of some resources for local improvements to empower communities in conjunction with LSP. 		
<p>Build capacity, develop, utilise and retain the skills and knowledge of all our staff and members to deliver quality services</p>	<ul style="list-style-type: none"> • Implement People Strategy and Workforce Development Plan to improve our 77% 'proud to work for SKDC' rating • Build skills and capacity and introduce a core competency framework and learning programmes to support skills development • Implement a programme to further develop a culture where the customer is at the heart of all we do. Provide a 	<ul style="list-style-type: none"> • A flexible and well motivated workforce with skills to meet future needs • An employer of choice, able to attract and retain the best • A learning organisation that assesses and develops its staff to ensure they have the skills and knowledge base to deliver future service requirements 	<p>SCS theme of Innovative Organisations</p> <p>LAA themes – Improve skills and conditions of the economy and Improved Services Providing Value for Money</p> <ul style="list-style-type: none"> • NI 174: Skills gaps in the current workforce reported by employers

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<p>customer first training programme</p> <ul style="list-style-type: none"> • Deliver the equalities action plan and gain 'Achieving' status on the new equalities framework by 2010/11. • Introduce on-line recruitment and 'neutral vend' contract for securing any temporary staff to ensure efficient use of resources. • Introduce comprehensive corporate learning and development. • Work towards incorporating the principles of the Investors in People across the Council and increase the percentage of staff who have development needs assessed from 67% (2008) to 75% in 2009 and 85% in 2010 • Work towards the member development charter, member role descriptions & induction programme for members 	<ul style="list-style-type: none"> • Reduced recruitment costs • A better understanding of equalities and diversity issues in the district – encourage a wider pool of candidates to enable the availability of the widest range of skills and abilities for the Council. 	

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
Assets (including ICT) that meet the needs of our customers and staff	<ul style="list-style-type: none"> • Audit our buildings and land and ensure they are appropriately maintained • Carry out a comprehensive review of the use of non-housing assets and look at the potential transfer of assets to communities • Fundamental review of how we provide services and balance between make (share) and buy • Maintain ICT systems with high quality, secure and reliable data improving overall user satisfaction from current 4.89 (median) to 5.20 (70th percentile range) score in SOCITM Benchmarking survey • Develop ICT which supports the outcomes of the lean system review improvements as well as the Lincolnshire Shared Services programme • Develop the means to ensure business continuity 	<ul style="list-style-type: none"> • Fit for purpose and value for money asset base with potential to transfer assets to local communities • ICT enabling delivery of 'right service first time' – 	<p>SCS theme of Innovative Organisations</p> <p>LAA themes –Improved Services Providing Value for Money</p> <ul style="list-style-type: none"> • NI 179 Value for money - total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year – achieve at least a 3% improvement in efficiency each year

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
Effective planning and management of our finances, performance and decision making arrangements	<ul style="list-style-type: none"> • Strong corporate and service planning tracked by regular performance management (monthly pitstops) • Continue to ensure our significant partnerships can deliver key objectives and are governed appropriately by reviewing their activity each year • Ensure a robust governance framework and delivery of our corporate governance action plan • Implement Use of Resources Action Plan and maintain 78% residents' satisfaction on how the Council 'runs itself' and 77% value for money rating in 2009 resident survey • Implement Data Quality Action Plan and recommendations from 2008 Audit Commission review 	<ul style="list-style-type: none"> ▪ A well run and highly performing Council ▪ Improved external assessment of the way in which we use our resources (CAA) ▪ Stakeholders well informed on how we perform and use our money 	<p>LAA theme –Improved Services Providing Value for Money</p> <ul style="list-style-type: none"> • NI 179 Value for money - total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year – achieve at least a 3% improvement in efficiency each year
Value for money for our customers by managing our costs and performance to	<ul style="list-style-type: none"> • Extend systems reviews to two service areas a year • Improve customer satisfaction with the planning 	<ul style="list-style-type: none"> • Improved inspection results and Direction of Travel scores • Improved satisfaction 	<p>SCS theme of Innovative Organisations</p> <p>LAA theme –Improved</p>

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
<p>achieve efficiencies and deliver best value services</p>	<p>service to levels of at least 70%</p> <ul style="list-style-type: none"> • Achieve continued, improved, performance in planning by achieving a reduction in the numbers of planning appeals awarded against the Council's decision to 18% by 2009/10, and reducing the time taken to deal with applications, processing at least; 67% majors in 13 weeks, 72% minors in 8 weeks and 89% others in 8 weeks • Implement the Housing Improvement Plan and review costs to ensure the HRA is balanced by 2010/11 • Carry out benchmarking on cost and quality in all service areas • Realise cash efficiency savings of at least 3% each year and publish an annual efficiency plan • Test our services against the market and implement in line with our value for money action plan 	<p>with the planning service</p> <ul style="list-style-type: none"> • Highly satisfied housing tenants and improved Audit Commission rating on re-inspection in 2009/10 • Lower relative running costs and improved quality of Council services compared with other councils 	<p>Services Providing Value for Money</p> <ul style="list-style-type: none"> • NI 179 Value for money - total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<ul style="list-style-type: none"> Identify new income streams 		
A lower carbon footprint	<ul style="list-style-type: none"> Reduce energy usage in Council buildings by 20% by 2011/12 Introduce more fuel efficient vehicles and review refuse rounds to reduce carbon emissions Reduce paper usage by 20% by March 2010 Develop flexible ways of working to reduce staff travel time Reduce the Council's carbon footprint by 1348 tonnes annually by 2013 	<ul style="list-style-type: none"> More efficient use of energy, paper and water by Council staff Reduced carbon footprint of Council services 	<p>SCS theme of "Best use of the Environment"</p> <p>LAA theme of Tackle the Causes and Effects of Climate Change</p> <ul style="list-style-type: none"> NI 185 CO2 reduction from Local Authority operations – NI 188 Planning to adapt to climate change

CUSTOMER FIRST

How will we get there? – key objectives for delivery of the priority

The priority theme will be managed through a number of key objectives, each of which will have a detailed action plan supporting delivery. This section sets out the high level objectives together with a clear statement about what we want to achieve and the difference it will make to our community.

WHAT WE WANT TO ACHIEVE	WHAT WE WILL DO	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
A culture where the customer is at the heart of everything we do	<ul style="list-style-type: none"> ▪ Implement an internal training and development programme for all staff to focus on customer service and 'customer first' in 2009/10 ▪ Incorporate personal objectives into our review process that relate to customer service and satisfaction in 2009/10 ▪ Implement a programme of excellence and achieve accreditation of Customer Service Excellence Standard throughout the Council. This will be piloted in Customer Services & Tenancy Services by 2011 ▪ Introduce a programme of 'mystery shopping' throughout the organisation in 2009/10; improve our understanding of 	<ul style="list-style-type: none"> • We have learnt and understood what our customers want from us. • Our people consider customers needs first when making decisions. • We consider customer feedback in development reviews of teams and individuals. • Celebration of good service. • Elimination of poor service 	<p>Contributes to LAA theme –“Promote social cohesion”</p> <p>NI004 People who feel they can influence decisions in their locality</p>

WHAT WE WANT TO ACHIEVE	WHAT WE WILL DO	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	customer needs and reinforce 'every call is a customer'		
Understanding our customers and their needs – now and in the future	<ul style="list-style-type: none"> • Utilise 'lean' systems thinking to drive service improvements across the Council (starting with revenues and benefits and housing repairs) by 2011/12. • Develop improved compliments/complaints/ comments process to enable customers share their experience of services • Improve consultation process (in accordance with consultation toolkit) with customers and establish a customer panel for South Kesteven by 2010. • Identify customer needs in order that they can access a range of Council and other public sector services 	<ul style="list-style-type: none"> ▪ Customers can tell us what they think easily ▪ We deliver improved services focused on what is important to local people ▪ We can demonstrate that we are delivering value for money • Customers can access multi services through one access channel 	<p>Contributes to LAA theme –“Promote social cohesion” and “good connections between people, services, communities and places”</p> <p>NI:004 People who feel they can influence decisions in their locality</p>
Get it “Right First Time!”	<ul style="list-style-type: none"> • Develop a programme to capture and measure 'avoidable contact' across all services; incorporate actions to report, measure and reduce multiple unnecessary contacts within 	<ul style="list-style-type: none"> ▪ Customers receive a more efficient service, and have greater confidence in us ▪ We build our reputation as a 'quality 	Contributes to SCS theme “good connections between people, services, communities and places”

WHAT WE WANT TO ACHIEVE	WHAT WE WILL DO	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<p>each area's service plan by 2009/10</p> <ul style="list-style-type: none"> • Implement improvements to the process for reporting change of circumstances "tell us once" by 2009/10 • Ensure all publications comply with 'Plain English' and ensure communications are checked by customers in 20010/11 	<p>organisation' that delivers value for money</p>	
<p>Make it easy and convenient for customers to access our services</p>	<ul style="list-style-type: none"> • Develop 'fit for purpose' joint customer access arrangements with partners (including the County Council) in Bourne and Stamford, with a view to introduction of joint working by 2010 • Introduce a quality customer experience at all customer services centres by 2011 • Introduce a programme of additional self-service access points (info-point touch screens/PC's) at specific locations across the district by 2010/11 • Review opening hours at Customer service locations based on assessment of 	<ul style="list-style-type: none"> ▪ Customers will have a choice of ways in which to do business with the Council ▪ Single level of customer service irrespective of the access channel 	<p>Contributes to SCS theme "good connections between people, services, communities and places"</p>

WHAT WE WANT TO ACHIEVE	WHAT WE WILL DO	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<p>customer needs; incorporate changes as appropriate in 2009</p> <ul style="list-style-type: none"> • Update & improve the accessibility of online transactions and information and increase the number of self serve options through 2009/10 		

GOOD FOR BUSINESS

How will we get there? – key objectives for delivery of the priority

The priority theme will be managed through a number of key objectives, each of which will have a detailed action plan supporting delivery. This section sets out the high level objectives together with a clear statement about what we want to achieve and the difference it will make to our community.

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
Sustainable growth through the promotion of key town centre sites for new retail facilities and high quality office accommodation in Grantham and Bourne , and new housing in Grantham	<ul style="list-style-type: none"> • Undertake land assimilation for a mixed retail/housing development in Bourne by March 2012. • Develop Land Acquisition Strategy. • Facilitate the opening of a new quality retail development in Bourne by 2013 and Grantham by 2015 • Agree a development brief for sites adjacent to Grantham rail station by March 2010 • Agree a development brief for town centre retail sites by March 2010 	<ul style="list-style-type: none"> • Increased and improved range of housing on offer • Improved availability of affordable housing • Additional employment opportunities • Enhanced shopping experience • Reduced traffic congestion and HGV traffic in Grantham town centre • Improved range of community facilities in 	<p>SCS themes of “Vibrant communities where people enjoy life” and “One of the healthiest and most sustainable economies in Europe”</p> <p>LAA themes “Improve skills and conditions for the economy”; and “Create better communities through growth and improved housing provision”</p> <ul style="list-style-type: none"> • NI152 Working age people on out of work benefits

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<ul style="list-style-type: none"> • Work with the private sector to bring forward major new housing developments, with associated highways, community and leisure facilities for Grantham by 2015 	Grantham	<ul style="list-style-type: none"> • NI171 New business registration • NI154 Net additional homes provided • NI155 Affordable homes delivered • NI159 Supply of ready to develop housing sites
The creation of an up to date planning policy for future development through the publication of the Local Development Framework	<ul style="list-style-type: none"> • Adopt the LDF Core Strategy following Examination by February 2010 • Publish the Site Specific Allocations and Policies Preferred Options for consultation by July 2009 • Publish a Grantham Area Action Plan Preferred Options including a masterplan for comprehensive development of new southern urban extension and other sites in Grantham for consultation by July 2009 	<ul style="list-style-type: none"> • Clear planning framework to assist with and promote the future development of the District and growth in Grantham • Increased public awareness of future plans for development of the District and in particular of the proposed growth of Grantham • Clear policy published 	<p>SCS Themes of "Vibrant communities where people enjoy life" and "One of the healthiest and most sustainable economies in Europe"</p> <p>LAA theme "Create better communities through growth and improved housing provision"</p> <ul style="list-style-type: none"> • NI159 Supply of ready to develop housing sites

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<ul style="list-style-type: none"> • Determine planning application for new road route and for new housing development by 2010 • Plan for an integrated approach to infrastructure and service development needs aligned to projected growth to 2026 by March 2010 	with details of Community Infrastructure requirements and proposals for funding provision	
Promotion of South Kesteven as a key location for new business investment	<ul style="list-style-type: none"> • Develop and begin to implement an inward investment action plan focused on innovation and enterprise to increase net VAT registered businesses from 41 to 46 during 2009/10 (NI171) • Address low and slow economic growth by attracting and creating new business sectors that will provide high value jobs to increase the average wage for Grantham over £17,000 and for Stamford over £24,000 (NI166; SK180/08) 	<ul style="list-style-type: none"> • Increased and improved employment opportunities • Availability of new accommodation to encourage new business to relocate leading to new employment opportunities for local people and better workplace environments 	<p>SCS theme of "One of the healthiest and most sustainable economies in Europe"</p> <p>LAA theme of "Improve skills and conditions for the economy"</p> <ul style="list-style-type: none"> • NI152 Working age people on out of work benefits • NI171 New business registration

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<ul style="list-style-type: none"> • Enable development of new high value office accommodation for up to 50 businesses by 2011. • Provide assistance, support or information to 325 new business enquiries by March 2010 (SK51/08) 		
Support for existing business to maintain employment and a balanced local economy	<ul style="list-style-type: none"> • Carry out a business promotional campaign in partnership with key enterprise agencies during 2009/10 reaching 60% of local businesses. • Work with education and skills providers to increase participation of 16 to 18 year olds in education and training (NI117); increase the proportion of the working age population qualified to level 3 or higher (NI164) • Pay 80% of local businesses in 10 days from April 2009 (SKxxx/09) 	<ul style="list-style-type: none"> • Support for local business to lead to increased availability of local jobs • Increased skills leading to better opportunities for local people in the job market • Improved liquidity and cash flow for businesses working with the Council • Businesses better equipped to deal with the economic slowdown 	<p>SCS theme of "One of the healthiest and most sustainable economies in Europe"</p> <p>LAA theme of Improve skills and conditions for the economy</p> <ul style="list-style-type: none"> • NI117 16 to 18 year olds who are not in education, training or employment • NI164 Working age population qualified to at least level 3 or higher

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE IT WILL MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<ul style="list-style-type: none"> • Assist 200 existing businesses with information, advice and support for development by March 2010 (SK51/08) • Develop and begin to implement a business improvement and support action plan to increase business confidence from 75% to 79% by March 2010 (SK54/07). 		<ul style="list-style-type: none"> • NI152 Working age people on out of work benefits (L) • NI171 New business registration (L) • NI174 Skills gaps in the current workforce reported by employers

QUALITY LIVING

How will we get there? – key objectives for delivery of the priority

The priority theme will be managed through a number of key objectives, each of which will have a detailed action plan supporting delivery. This section sets out the high level objectives together with a clear statement about what we want to achieve and the difference it will make to our community.

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
Reduced environmental impact of waste disposal	<ul style="list-style-type: none"> • Aim to achieve 58% recycling/composting of household waste by March 2010 and 60% by March 2012 • Deliver ongoing education campaigns to raise residents' awareness of waste minimisation and the opportunities to re-use and recycle waste • Support the delivery of objectives detailed in the Joint Municipal Waste Management Strategy for Lincolnshire 	<ul style="list-style-type: none"> ▪ Reduced cost of residual household waste disposal by avoiding unnecessary financial penalties ▪ Reducing the adverse environmental impact of landfill disposal 	<p>LAA priority Tackle cause and effect of climate change SCS theme – "Rich diverse environments, heritage and cultures are recognised and enjoyed by all"</p> <ul style="list-style-type: none"> ▪ NI 193 - % of municipal waste land filled – target 48.57% across Lincolnshire
Reduced level of carbon emissions in the community	<ul style="list-style-type: none"> • Work with our local area agreement partners to develop a Climate Change Strategy for Lincolnshire by June 2009 • Encourage our communities to reduce carbon emissions by raising awareness of energy and water saving measures 	<ul style="list-style-type: none"> ▪ More efficient use of energy, and water at home and at work 	<p>LAA priority Tackle cause and effect of climate change SCS themes – "Vibrant communities where people enjoy life" and "One of the healthiest and most sustainable economies in Europe"</p>

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
Protection of local communities from the adverse effects of severe weather events	<ul style="list-style-type: none"> • Work with local authorities, primary care trusts, emergency services and other partners across the County to identify key risks presented by flood and heat wave events by March 2010 • Identification and protection of existing habitats and the development of new ones to improve bio-diversity 	<ul style="list-style-type: none"> ▪ The Council and partners are better equipped to respond to flooding or heat waves and are actively planning for the longer term changes in the climate ▪ Increased number of habitats being positively managed to protect and encourage wildlife. 	<ul style="list-style-type: none"> ▪ NI 186 – CO₂ emissions per head of population ▪ NI 188 Planning to adapt to climate change - level 3 achieved by 2011 ▪ NI 197 – Improved local biodiversity
Stronger communities with clean and safe places to live.	<ul style="list-style-type: none"> • Ensure that 90% of our streets and public spaces meet or exceed acceptable standards in terms of litter • Work with the Police and other agencies to reduce the percentage of residents who feel that anti-social behaviour is a problem at night in town centres • Deliver multi-agency advice and assistance on targeted geographical hot-spots at increased risk of crime 	<ul style="list-style-type: none"> ▪ Increased percentage of residents satisfied or very satisfied with street cleansing ▪ Decrease in the percentage of residents who feel that antisocial behaviour is a problem at night in town centres ▪ Increased sense of "communities together" and feeling positive about 	<p>LAA priorities – reduce alcohol harm and improve community safety, promoting social cohesion</p> <ul style="list-style-type: none"> ▪ NI 017 Perceptions about antisocial behaviour ▪ NI 021 – Dealing with local concerns about antisocial behaviour/crime ▪ NI 030 – Re-offending rates for prolific & priority offenders ▪ NI 032 – Repeat incidents of domestic violence ▪ NI 001 - % of people who

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<p>and safety incidents through a “hot streets” project.</p> <ul style="list-style-type: none"> • Work with partners to provide a series of events showcasing cultural traditions and providing opportunities for people from diverse groups to learn more about each other • Develop ways for people to make their voice heard on important local issues • Help to facilitate diversionary activity and education for children and young people 	<p>other cultures and backgrounds</p>	<p>believe people from different backgrounds get on well together in their local area – 80% by 2011</p> <ul style="list-style-type: none"> ▪ NI 004 - % of people who can influence decisions in their locality ▪ NI 006 – participation in volunteering
<p>The development of a range of housing to meet the needs of all residents</p>	<ul style="list-style-type: none"> • Engage with developers and registered social landlords to assist in continual improvement to the delivery of affordable homes in the District during 2009/10 • Adopt a policy to support negotiation of an appropriate level of intermediate and affordable housing on proposed new housing developments at planning application stage by March 2010 	<ul style="list-style-type: none"> ▪ The right mix of housing meeting the needs of households on lower incomes ▪ Increased availability of a mix of housing types and sizes on the open market to attract new residents to the district 	<p>LAA priority - Creating better communities through sustainable growth and improved housing provision</p> <p>SCS themes – “Vibrant communities where people enjoy life” and “One of the healthiest and most sustainable economies in Europe”</p>

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
	<ul style="list-style-type: none"> • Review how we can assist householders on improving energy efficiency of their homes • Provide advice and where appropriate grant assistance to improve the condition or fuel efficiency of at least 260 privately owned homes each year • Deliver a programme of improvement work to South Kesteven's own housing stock to improve energy efficiency and aim to reach the Decent Homes standard by 2010. • Pilot renewable energy technology initiatives in Council-owned housing stock during 2009/10 to inform our future investment programmes • Adapt a minimum of 700 homes to enable disabled or older people to live independently each year 	<ul style="list-style-type: none"> ▪ Reduced incidence of fuel poverty ▪ Increased independence and improved quality of life for disabled and older people 	<ul style="list-style-type: none"> ▪ NI 155 – Number of affordable homes delivered - 382 by 2011 in Peterborough Partial Housing Market Area – covering South Holland District Council and South Kesteven District Council ▪ NI 187 – Tackling Fuel poverty ▪ NI 139 – The extent to which older people receive the support they need to live independently at home

WHAT DO WE WANT TO ACHIEVE	WHAT WE WILL DO (who, when, how)	WHAT DIFFERENCE WILL IT MAKE	CONTRIBUTION TO SUSTAINABLE COMMUNITY STRATEGY THEME (SCS) AND LOCAL AREA AGREEMENT TARGETS
Improved health and well-being and encouragement of healthy lifestyle choices	<ul style="list-style-type: none"> Utilise funding provided via the Primary Care Trust to enable provision of advice on health and obesity by delivering: <ul style="list-style-type: none"> 10 community based healthy food initiatives to improve food hygiene and nutrition knowledge Promoting walking routes and training walking leaders in the community Deliver an "exercise on referral" scheme in Grantham in conjunction with local GPs Increased participation in sport/free swimming Deliver targeted advice to food business with less than 3 stars leading to over 90% of food businesses with 3 or more stars Work with Lincolnshire partners to develop and deliver a county-wide Cultural Strategy 	<ul style="list-style-type: none"> Increased local knowledge and understanding of the benefits of exercise and healthy diet 75 referrals for exercise programmes completed annually Development of 3 new walks and support for 10 existing walks 	<p>LAA priority – Improve Health</p> <p>SCS themes – "Opportunities for good health" and "Vibrant communities where people enjoy life"</p> <ul style="list-style-type: none"> NI 008 – Adult participation in sport and active recreation – 26.2% by 2011 - an additional 4208 adults taking part in sport or activities by 2010/11 NI 011 – Engagement in the Arts

REPORT TO COUNCIL

REPORT OF: The Leader of the Council

REPORT NO.: POI34

DATE: 2 March 2009

TITLE:	SUSTAINABLE COMMUNITY STRATEGY
FORWARD PLAN ITEM:	No
DATE WHEN FIRST APPEARED IN FORWARD PLAN:	N/A

KEY DECISION OR POLICY FRAMEWORK PROPOSAL:	Policy Framework Proposal	
COUNCIL AIMS/ PORTFOLIO HOLDER NAME AND DESIGNATION:	Cllr Linda Neal	
CORPORATE PRIORITY:	ALL	
CRIME AND DISORDER IMPLICATIONS:	YES	
FREEDOM OF INFORMATION ACT:	This report is publicly available via the Local Democracy link on the Council's website: www.southkesteven.gov.uk	
INITIAL EQUALITY IMPACT ASSESSMENT	Carried out and appended to report? N/A	Full impact assessment required?
BACKGROUND PAPERS:	Annual Review of Priorities Full Council 4 September 2008 Lincolnshire Local Area Agreement 2008-11	

1. INTRODUCTION

This report provides an update for members on the progress being made by the Lincolnshire Assembly to develop a new county wide Sustainable Community Strategy.

It contains the proposed Lincolnshire Sustainable Community Strategy and a chapter for the South Kesteven area.

The new national method of assessing local public services called the 'Comprehensive Area Assessment' comes into being from April 2009 and this will test the effectiveness of how all the councils in Lincolnshire and the organisations they work with help improve the overall quality of life for the people who live and work in the county.

2. RECOMMENDATION

(i) Council approves the Lincolnshire wide Sustainable Community Strategy including the chapter on South Kesteven.

3. DETAILS OF REPORT

The draft Sustainable Community Strategy and the local South Kesteven chapter were discussed and considered by the Council at its meeting on 22 January 2009. While the draft strategy was supported members felt that more focus was needed on the economy theme. The final version of the strategy agreed by the County Council at its meeting on 13 February has expanded the Economy section (see page 7 of the attached strategy).

The draft strategy has also been considered by the South Kesteven Local Strategic Partnership and some revisions have been made to the local South Kesteven chapter.

It is planned to publish the new strategy by the end of March.

Sustainable Community Strategy Vision and Outcomes

A Sustainable Community Strategy (SCS) seeks to set out long term vision for an area firmly based on an assessment of local needs. Lincolnshire's SCS looks at the type of county Lincolnshire may be in 2030.

A SCS needs to be based on an assessment of local need, this has been informed by work carried out by the Lincolnshire Research

Observatory and through various public consultation exercises, the two 'Big Sky Big County surveys' and the new national 'Place Survey'.

Lincolnshire's vision is to become a '**place where everyone can find and enjoy the lifestyle that suits them best**'. A set of priority themes shown below have been proposed along with some high level outcomes to drive the work of partners.

The Local Area Agreement (LAA), which is a three yearly set of improvement targets agreed between the county council (with its partners including the district councils, police and health services) and central government then helps drive what may be realistically achieved in the medium term to help achieve the 2030 vision and outcomes.

The vision and the lifestyles that people enjoy will come from the following priority themes:

- **Vibrant communities where people enjoy life**
- **Opportunities for good health**
- **One of the healthiest and most sustainable economies in Europe**
- **Good connections between people, services, communities and places**
- **Rich diverse environments, heritage and cultures that residents and visitors enjoy**

These will be supported by a theme that focuses on ensuring that we develop '**innovative and dynamic organisations** working together for Lincolnshire'.

There is a good fit between these county wide themes and the revised set of local priorities that the Council agreed in September 2008 that it wished to focus on (Quality Organisation, Healthy Living, Good for Business and Customer First). The detailed Priority Plans appear with the budget papers elsewhere on this agenda.

The type of outcomes that each of these themes is seeking to achieve is shown in the attached Sustainable Community Strategy (appendix 1) and it is proposed to adopt the Lincolnshire Sustainable Community Strategy rather than creating a separate strategy for South Kesteven.

While the Lincolnshire Assembly is the Local Strategic Partnership (LSP) for the whole of the county, South Kesteven has its own LSP which will play a role in ensuring that locally partner organisations contribute to delivering both the Sustainable Community Strategy and

Local Area Agreement. The South Kesteven LSP will not be producing its own local SCS but will work within the county wide strategy; it has developed a smaller set of three complementary priorities, Healthy Living, Sustainable Growth and Community Cohesion to focus on over the next few years. These are set out in the district chapter attached in appendix 2.

4. OTHER OPTIONS CONSIDERED AND ASSESSED

Although the Lincolnshire County Council is the body that will adopt the Lincolnshire Sustainable Community Strategy, its success depends on the input from many organisations including South Kesteven District Council. Consequently it was felt inadvisable not to bring the outline content before members.

5. COMMENTS OF SECTION 151 OFFICER

Any financial implications arising from the Council's contribution to the Sustainable Community Strategy will be met from existing budget provisions.

6. COMMENTS OF MONITORING OFFICER

The Local Government Act 2000 makes the provision of a sustainable community strategy a statutory obligation. As such the strategy delivery has been included in the Forward Plan as a policy framework document. Whilst this Council will not be required to adopt the strategy in its entirety, Council should approve the South Kesteven Chapter.

7. COMMENTS OF OTHER RELEVANT SERVICE MANAGER

None

9. CONCLUSION/SUMMARY

The Sustainable Community Strategy is a key building block of the council's performance management framework and there is a good fit between the Council's own priorities and those proposed for the new Lincolnshire SCS.

10. CONTACT OFFICER

Robert Moreland, email: r.moreland@southkesteven.gov.uk



Sustainable Communities Strategy 2009-2030

Contents

Contents.....	5
Welcome	7
Why do we have a Sustainable Communities Strategy?.....	8
How did we develop this Strategy?	9
What does Lincolnshire look like today?	10
What is our Vision for Lincolnshire in 2030?	12
How will we make it happen?.....	19
What makes our Strategy unique for Lincolnshire?	19
How will we keep the Strategy up to date?	20
Where can I find out more?	20

Welcome

Welcome to Lincolnshire's Sustainable Communities Strategy. It is a very important part of the work that partners in Lincolnshire are engaged in to help deliver our vision of 'vibrant communities where people enjoy life'.

This short document sets out why we have a community strategy, how we developed it, and how we are working together to make it happen. It ends with a light hearted view of what life could actually be like in Lincolnshire in 2030.

We hope you find it interesting. If you would like to find out more, please turn to page 20 to see where you can get more information.

There is a real feeling of partners wanting to work together for the benefit of our county so we're sure that this Strategy will lead to major improvements across Lincolnshire.

Why have a Sustainable Communities Strategy?

Every local council is under a duty to have a Sustainable Communities Strategy to *'set the overall strategic direction and long-term vision for the economic, social and environmental wellbeing of a local area – typically 10-20 years – in a way that contributes to sustainable development in the UK.'*

In Lincolnshire we are more ambitious than many other areas and not just doing this because we have to. We're aiming to develop a strategy and delivery plans that cover all of our activities to deliver the county wide vision.

It's really important to have that shared focus for nearly £3billion public money spent in our county every year by partners in the Lincolnshire Assembly.

Last year we agreed a three year Local Area Agreement. This is an agreement with national government aimed at improving performance in specific services. That Local Area Agreement will be absorbed into this Strategy.

In the future, when national government looks at how well public agencies are serving Lincolnshire, they will start by looking at priorities in this Sustainable Communities Strategy and the Local Area Agreement that links with it.

How did we develop this Strategy?

We were determined to make sure this Strategy was based on widespread research and engagement with people across the county.

We launched part one of our Big County, Big Skies, Big Future consultation in November 2007 to engage with people across the county on their Big Ideas for the future.

That was followed up by briefings to county groups, workshops to develop our Local Area Agreement, shared priorities from local strategic partnerships across Lincolnshire and pooled research between partners.

We have been developing a shared evidence base for partners based around the Lincolnshire Research Observatory. They have produced two major reports about 'drivers for change' in our county and specialist reports around priority issues. Those reports look at differences between parts of the county (people call these 'gaps' or 'inequalities') as well as a county wide view and have been used to inform this Strategy.

Part two of the 'Big Skies' consultation took place in August 2008. People confirmed that our draft priorities were the right things to aim for in this Strategy.

What does Lincolnshire look like today?

Summarised from 'Lincolnshire: Global change, local issues (2009)'

In a recent national survey, Lincolnshire was rated 29th out of 122 areas based on the labour market, housing, the environment, crime, education and health.

As part of the Big County, Big Skies, Big Future consultation, top issues highlighted by local people were areas where we are already performing well, though some parts of the county have significantly poorer results on worklessness, skills, crime, housing, and the environment.

Communities

Our population has grown by 7% since 2001 compared to 4% nationally. Although birth rates have risen, the main cause of this is people moving into the county. 10-15,000 additional people move here each year.

In addition, many thousands of international workers have identified and pursued employment opportunities, particularly in the south and east of the county.

It is this recent acceleration of population change that, in some communities, can lead to community cohesion issues. Most tensions arise from simple misunderstandings around cultural behaviours and traditions although from time to time more serious disturbances and attitudes can emerge.

Crime rates in the county are low but Lincoln City has a rate above the national average.

Although housing is relatively cheap, income is also low so affordable housing is an issue for many.

Health

The numbers of older people coming to the county and younger people leaving is a key issue for us, particularly the strain placed on health and social care by the elderly. The proportion of people who are economically dependant compared to those who are economically productive is high in Lincolnshire.

Health inequalities persist across the county. People in the east are more likely to be diagnosed with diabetes or have an unhealthy weight. Lincoln residents are more likely to smoke or drink heavily and Boston has lower life expectancy for males.

Economy

Our economy has grown consistently in recent years but still lags behind much of the UK.

County unemployment is below national and regional rates, but Lincoln is consistently higher and seasonal unemployment is a big issue in East Lindsey. There is a similar picture of incapacity benefit claimants.

School attainment is generally higher than national and regional rates with East Lindsey and South Holland lower than national average.

Working age people qualified to NVQ Level 3 remains low.

As we have been working on this strategy, the world wide 'credit crunch' has happened. People have told us they are worried about the effect this will have on them now and for the future. We feel it is our responsibility to do what we can to respond to those concerns whilst we also plan to help Lincolnshire's economy emerge from current difficulties in a strong position to take advantage of any opportunities that arise by building on our strengths in food, farming, engineering and education.

What is our Vision for Lincolnshire in 2030?

Imagine **Lincolnshire** in 2030 ...

Ours is a Big County, with Big Skies that has a Big Future because Lincolnshire is the place where **everyone can find and enjoy the lifestyle that suits them best.** Those great lifestyles come from:

- Vibrant communities where people enjoy life
- Opportunities for good health
- One of the healthiest and most sustainable economies in Europe
- Good connections between people, services, communities and places
- Rich diverse environments, heritage and cultures that residents and visitors enjoy

Supported by organisations working together for Lincolnshire

Imagine Lincolnshire's **Communities** in 2030 ...

Lincolnshire has many **vibrant communities where people enjoy life.**

Our population comes from many backgrounds and these **people get on well and respect each other.**

Everyone feels safe in the places where they live and visit.

There are enough **homes in good condition that are affordable and suit people's needs.**

People's **local environments are well cared for.**

There are **opportunities for social, recreational, sporting and cultural activities.**

People influence, contribute to and take part in their communities.

People have choices about their lives and are treated with dignity.

Imagine Lincolnshire's **Health** in 2030 ...

Lincolnshire has continued to grow, with more people of all ages and health moving to our county and more living longer. Everyone, whatever their background or age, has **opportunities for good health**.

More people enjoy good health for longer.

The gap between most and least healthy people has reduced.

Local **people are actively involved in their own and other people's health and wellbeing.**

Imagine Lincolnshire's economy in 2030 ...

Historic Lincolnshire has **one of the healthiest and most sustainable economies in Europe.**

Clusters of economic excellence in agriculture, food manufacturing, power engineering, leisure and creative industries are critical to the world's economy after the recession.

These clusters are part of a much **more diverse economy** supported by **high quality training for skills.**

Our **top 30 UK university** leads on research and transferring knowledge into the county.

Imagine Lincolnshire's 'connections' in 2030 ...

Lincolnshire is one of the largest counties but with few large towns and many small communities so it is vital that there are **good connections between people, services, communities and places.**

There is **convenient access to services.** Increasingly, people are able to access these from their homes and local communities rather than travel farther away.

Widespread use of digital technology improves lives and life chances.

When people travel, they use a **safe, well managed transport network.**

Imagine Lincolnshire's Environment in 2030 ...

Ours is a huge and varied county ranging:

From the Cathedral to the Coastline....

From the Fens to the Waterways.....

From the City to the Market Towns....

From the Wolds to the Wetlands

Lincolnshire's **rich diverse environments, heritage and cultures are recognised and enjoyed by all.**

Lincolnshire has been shaped by man for thousands of years. We are continuing to do so by **balancing the needs of people, our heritage, the economy and nature.**

We have **embraced the challenges of climate change.** Our innovative solutions balance the needs of traditional strengths like food production and manufacturing with our natural and man-made environments.

Residents and visitors enjoy our heritage and environmental attractions.

Alongside our flourishing economy, the **countryside, coastline and towns are much richer in biodiversity** than in 2000.

Imagine Lincolnshire's organisations in 2030 ...

Our community strategy has set many challenges. We are making the best use of our resources by **working together for Lincolnshire** across public, private and voluntary sectors.

We have developed **creative and innovative approaches** to those challenges.

These are **focused on people and** based on knowledge gained by **involving people and communities**.

All this makes sure we are **spending money wisely** so Lincolnshire gets the best possible value for money.

How will we make it happen?

This Strategy will not achieve anything unless there are resources and plans to make it happen.

Partners have made over £10million available to support the strategy this year until their resources are aligned more fully in 2010 onwards.

We have already developed detailed joint delivery plans for our Local Area Agreement. Government Office for East Midlands has highlighted this as good practice for others to follow.

We have learned from that experience and identified how to improve our approach when we develop detailed delivery plans for this Sustainable Communities Strategy during the first half of 2009. In developing delivery plans we will take account of the fact that, whilst we want to work across the county, some parts need and deserve to improve more or faster than others.

This county wide Strategy will be reflected in local 'chapters' for each District Council's Local Strategic Partnership. Those chapters will link to this Strategy and pick up any purely local issues as well.

What makes our Strategy unique for Lincolnshire?

Every local council area is encouraged to have its own Sustainable Communities Strategy so many of them are very similar. We have thought very carefully about how to make sure ours is focused uniquely on Lincolnshire. There are several ways in which we'll do this:

Outcomes in the strategy cover issues that are particularly important for us, like connections between communities, climate change and flooding and road safety.

In every set of three year delivery plans we will identify and work on 'big ideas' to make major change in outcomes rather than just gradual improvements.

Sometimes there will be tensions between different parts of the strategy. For example, there could be conflicts between economic or highway developments and protecting our environment. The way we resolve them will be unique to Lincolnshire and probably different to predominantly urban areas.

How will we keep the Strategy up to date?

We will manage performance of delivery plans every three months and take action where necessary.

Delivery plans will be reviewed every year to see if medium term targets need to change.

The whole strategy will be reviewed every three years to make sure it is up to date, or earlier if there is a specific need.

Where can I find out more?

Please see www.lincolnshireassembly.com and follow the links to 'Local Area Agreement'.

The printed document will contain standard information on obtaining copies in other formats

South Kesteven District Chapter Lincolnshire Sustainable Community Strategy

Introducing South Kesteven

South Kesteven is located in the south west corner of Lincolnshire and covers 365 square miles. There are 4 main towns: Grantham, Stamford, Bourne, and the Deepings and over 80 villages. The population is growing rapidly and the district offers a desirable location and attractive prices for commuters to Peterborough and London. The local district council and police administrative headquarters are based in Grantham and there is also substantial new housing development underway in Grantham.

Demographic Context

The area was one of the fastest growing districts in the UK between 1991 and 2001. The population of the area is estimated by the Office for National Statistics to be 131,100 for mid 2007. This is an increase of over six thousand since the Census 2001. Historically, between the Census' 1991 and 2001 there was a 14% increase in population, compared to 4% for the East Midlands and 2.5% nationally. The gender split in 2001 was 49% male and 51% female. Grantham town is the largest of the settlements with approximately 15,718 households. Stamford is next largest with approximately 8,901, Bourne with approximately 6,017 and the Deepings with approximately 5,535, leaving almost 21,500 households spread over the rest of the 350 sq miles of the district.

Economy

Grantham has had a long association with the engineering industry, and the manufacturing base in all areas continues to expand and diversify along with food processing, cold storage, distribution, agriculture, local government and the NHS, tourism and the service sectors. The unemployment rate for South Kesteven is 2.7% (Jan 2009) as compared to 3.3% for the East Midlands. The employment rate (2008) is 79.7% as compared to 75.8% for East Midlands. Much of the employment within the district, however, has historically been low paid with low skill levels and the average incomes are distorted by very high incomes of those commuting out of the district. There are excellent high achieving schools in the district with 5 secondary schools achieving a 90%+ pass rate for 5 GCSE A*-C grades in 2007 and 64.5% of all people have qualifications of NVQ2 or above. The area is attracting people of the middle age groups, including families with young children rather than older residents.

The number of VAT registered businesses as at the beginning of 2008 was 5,015 which is an increase on the previous year of 4.37% and indeed has increased year on year for the past ten years or more. An analysis of the NNDR list indicated in Mar 2008 that there are 1009 industrial units, 556 office units and 1579 retail units (of which 344 are recorded as being vacant). Some of the main employers in the

district are in the public sector (including education), manufacturing and food processing businesses.

Spatial Profile

The area lies approximately 100 miles from London, which is just an hour away by train from Grantham and within easy reach of Nottingham, Lincoln and Peterborough by road and rail. The district is skirted to the west by the A1 with the A15, A16 and A52 main road connections to other parts of Lincolnshire and the East Midlands. Whilst there are bus services between the major settlements and the many rural villages, the frequency of the services leaves the population heavily reliant on their cars for transport. In addition, East Midlands airport and Doncaster Sheffield airport are just over one hour's drive away.

Vision

South Kesteven by 2030

A successful area supported by excellent social and transport infrastructure. Grantham will have developed as a key economic centre not only in Lincolnshire but also sub regionally. Stamford, Bourne and The Deepings will have equally developed their distinctive market town roles. Rural communities will have remained viable by achieving development that supports their needs. All of this will have been achieved in ways which ensures a good quality of life, health and well being for everyone as well as celebrating the distinctiveness of the district's countryside and heritage.

Our Priorities

Our vision and priorities take full account of spatial and environmental issues and are fully aligned with the planning objectives set out in the Local Development framework. In establishing the priorities which shape South Kesteven we used a range of consultation documents and results collected by a selection of the partners of the LSP including: SKDC, LCC, PCT, Lincolnshire Police, Community Lincs and the Community Safety Partnership. The results of this research gave us three distinct strategic priorities for the district:

Sustainable Growth - There are a number of major development plans within the district:

Grantham Growth Point – In 2006 Grantham was confirmed as a new Growth Point area with the potential to deliver new homes and many more jobs over the next twenty years. Since then the district and county councils along with key partners have developed a strong vision for the town to deliver a true step change and transform it into a better place to live, visit and invest. The aim is to build upon Grantham's principal assets namely its location, excellent transport links, environment and its people. Growth Point status will allow major housing expansion and the chance to enhance the town centre, but will also allow the population to expand from 38,000 in 15,000 households to 50,000 in 21,000 households. This will be delivered together with significant local infrastructure improvements including

more shopping facilities, better roads, local transport, new green linkages and public realm projects.

The vision for Grantham Growth is "To promote ambitious but balanced growth within Grantham, making it one of the regions most aspirational locations to live, to work, and to visit." The Grantham Growth Point website can be viewed at www.granthamforgrowth.co.uk.

Bourne Core Area - The Bourne Core Retail area is the proposed expansion and development of the town centre to meet the needs of the town's growing population. There is continued growth of the industrial units which are being developed in conjunction with the building of 2,000 planned new homes on the Elsea Park estate.

The LSP views Sustainable Growth not only in terms of the built environment but also with regard to the natural environment and the impact of climate change on the district. If both work in harmony we can build sustainable communities in which people want to live and work, now and in the future. Only by developing this balance will we meet the diverse needs of our residents, improving quality of life and offering opportunities which bring communities together. We don't just want to build housing – we want to build the communities who live and work in South Kesteven.

The main outcomes for Sustainable Growth are:

- Grantham to become a sub-regional centre
- Redevelopment of Bourne Core Area including retail, commercial and residential uses in modern buildings
- to support the development of affordable housing across the district
- to ensure that these developments and the natural environment are sustainable
- to develop community transport schemes to prevent isolation of our vulnerable residents
- to promote opportunities for formal and informal education
- to ensure opportunities for employment

Community Cohesion - South Kesteven has seen large scale population change in the last five years (national statistics show that the ethnic demographic has increased from 3.4% to 5.8% - last updated August 08 (*Office for National Statistics – Neighbourhood Statistics – Resident Population Estimates by Ethnic Group*) with migrant workers coming into the district from eastern Europe and Portugal predominantly. South Kesteven's last resident's survey (2006/7) asked a question on Community Cohesion. The nationally published figure for the district in response to the question on whether the local area is a place where people from different backgrounds get on well together was 77%. This was just above the bottom quartile for all councils. Once the detail behind the responses was broken down it was clear that a significant proportion of our residents had a low level of awareness one way or another to make a firm judgement on the question. This led us to identify

Community Cohesion as a priority for the district believing that the issue is greater than the apparent outcome of the survey.

Of course community cohesion also addresses issues around Community Safety as well as inter-generational tolerance and equality of service for older people and people with disabilities. In short, achieving community cohesion means working together to build a strong, safe, inclusive South Kesteven.

With an ever-changing population Community Cohesion needs a long-term commitment in South Kesteven. In order to make sure that South Kesteven as a place where people from different backgrounds get on well together in their local area we will develop a programme of activity which ensures:

- People will share respect for one another, develop community pride and, regardless of the diversity of their backgrounds, get on well together
- People will feel safe within their own neighbourhoods
- Cultural Diversity is embraced and celebrated

Healthy Living - The health of the population of South Kesteven is 'good' when compared to the rest of the country. There are comparatively lower levels of coronary heart disease, strokes, cancers, infant mortality and teenage pregnancy. However, there are variations in health and illness within the district in terms of life expectancy, ill-health and long-term illness and such variations are often reflected in the deprivation scores for individual wards across the district. The PCT has identified Harrowby, Earlesfield and St Wulfram's wards as areas of concern. The two key inequalities across South Kesteven have been identified as obesity – 2008 health profile for South Kesteven states that 24.6% of adults in the district are obese and alcohol misuse (188 recorded hospital admissions in 2008) and it is our intention to reduce these inequalities through projects and commissions which promote healthy lifestyles tackling issues with a culture of 'prevention rather than cure'.

To improve obesity levels in both children and adults and reduce alcohol misuse in South Kesteven we intend to:

- Provide a range of educational activities which will lead to improved knowledge of nutrition and the importance of physical activity
- Provide training for professionals working either directly or indirectly with young people on the importance of alcohol awareness thereby reducing incidents of anti-social or criminal behaviour through binge drinking.
- Reduce the number of admissions to hospital related to alcohol consumption
- Maximise the district's use of leisure facilities – either recreationally or as exercise referral to help prevent ill health within South Kesteven

Although these priorities are shown as independent of each other we will seek, wherever possible, to link and support the delivery of projects and commissions across South Kesteven.

Reference Documents:

SK Core Strategy 2009
SK Economic Development Strategy 2009 – 2014
SK Generic Equality Scheme 2009 – 2012
SK Resident's Survey 2006/7
SK Health Profile 2008 (Dept of Health)
Office of National Statistics – Mid year population estimates 2007
South Lincolnshire Community Safety Partnership Plan 2008 - 2011
2001 Census